

ANNUAL REPORT 2009



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INTRODUCTION FROM THE CHANCELLOR



**Emeritus Professor
Tim Beaglehole
Chancellor**

It is my pleasure, as Chancellor, to introduce the 2009 Annual Report.

This year, Victoria University made significant strides towards achieving the goals in its new Strategic Plan. The University continued to succeed in challenging economic times, ensuring that Victoria is a research-led university that excels in learning and teaching, and one that offers students a first-rate experience.

It is pleasing to note that Victoria is fulfilling its mission of playing a leading role in shaping New Zealand's future. This report shows how, during 2009, Victoria's staff and students contributed much to addressing the economic, environmental and social challenges facing New Zealand.

CAPITAL INVESTMENT

In recent years, Victoria University has invested considerably in upgrading, developing and building facilities for teaching and research to ensure we can offer a superb student experience.

During 2009, a number of building projects were completed. At the beginning of the year, the Prime Minister, Hon John Key, opened Te Puni Village, the University's first student accommodation on campus. The three interlinked buildings offer students a superb experience with accommodation, an internet lounge, a music room, TV rooms and social spaces, not to mention some of Wellington's best views. It is a credit to the project team that the construction took only 18 months to complete, a tight timeframe for a building of this quality.

Victoria also opened the Coastal Ecology Laboratory in early 2009. The \$5 million building in Island Bay will assist the University's marine biology and ecology research programme, now one of New Zealand's biggest.

Both Te Puni Village and the Coastal Ecology Laboratory won awards in the 2009 New Zealand Institute of Architects Wellington Architecture Awards.

Construction of the Alan MacDiarmid Building, which will provide teaching space, research laboratories and postgraduate study areas for a range of disciplines, progressed well. The building will open in mid-2010. The University also refurbished the Memorial Theatre in the Student Union Building.

In October, the University signed an historic agreement with the Victoria University of Wellington Students' Association Trust (Student Trust), under which the Student Trust will commit \$12 million over 15 years to the Campus Hub project. The project will revitalise the University's Quad by providing a new facility with social and study spaces, refurbishing and upgrading the Library and improving flow between buildings, creating a central heart to our Kelburn Campus.

LIFELONG ALUMNI

We aim to engage students as lifelong members of the University community, from the time they study through to their successes in their chosen fields. We are proud of the achievements of our alumni and acknowledge the support of our friends.

The 2009 Chancellor's Dinner was an opportunity to thank our major supporters, in particular our research partners and advisers to faculty boards. Other distinguished guests included Members of Parliament, chief executives and members of the diplomatic community.

Our Distinguished Alumni Awards were celebrated at a gala dinner in the Wellington Town Hall in April. These Awards were inaugurated three years ago to recognise outstanding achievements by

Victoria University graduates. Principal Family Court Judge Peter Boshier, Professor Raewyn Dalziel, Bill Day, Dr Anne Meade, Melissa Moon and Dr Gareth Morgan were recognised with these honours. It was a wonderful evening, attended by more than 440 alumni and friends of the University.

It was also my privilege to award honorary doctorates to writer Lloyd Jones, scholar and researcher Professor Stephen Turnovsky, academic Professor Pham Van Nang, arts administrator Sarah Billingham, publisher Hugh Price, international civil servant Richard Carey, Chairman of the Malaghan Institute of Medical Research Graham Malaghan and colonial historian Emeritus Professor Alan Ward.

Victoria University also awarded three Higher Doctorates, the first in nine years, to Ombudsman David McGee CNZM QC, who has made a significant impact in the field of parliamentary law; retired judge the Rt Hon Sir Edmund Thomas KNZM QC, in recognition of his contribution to jurisprudence; and Professor Andrew Roberts, for his work in earth sciences and oceanography. I conferred Higher Doctorates on David McGee and the Rt Hon Sir Edmund Thomas. Professor Roberts' award will be conferred in May 2010.

We also welcomed David Carson-Parker, Hon Russell Marshall and Rosemary Bradford as Hunter Fellows for their substantial contribution to advancing the University's strategic direction and goals.

Victoria aims to instil all our graduates with the key attributes of leadership, communication skills and creative and critical thinking.

Almost 3,000 students graduated in nine ceremonies in 2009 and I had the pleasure of congratulating them on their achievements.

UNIVERSITY COUNCIL

During 2009, there were a number of changes to the University Council. We farewelled Shaan Stevens and welcomed Jasmine Freemantle, Graeme Mitchell and David Chamberlain.

This, after five years, is my last year as Chancellor although I will remain a member of Council until the end of 2010. I would like to acknowledge the commitment of the Council officers during another very full year, and to thank all fellow councillors for their expertise and effort. I have greatly appreciated their support during my term, and wish the incoming Chancellor, Ian McKinnon, a rewarding and successful term of office.



Emeritus Professor Tim Beaglehole
Chancellor



UNIVERSITY COUNCIL

ROLE OF THE COUNCIL

The powers, functions and duties of the Council are set out in the Education Act 1989. The Council is responsible for the strategic direction of the University.

A principal function is to prepare and submit an Investment Plan, to ensure the institution is managed in accordance with that plan and to determine policies to implement it. The Council also determines, subject to the State Sector Act 1988, policies for the management of the University and plans the long-term strategic direction. Each year, the Council also adopts an annual report and financial statements and sets tuition fees.

Another important function of the Council is to appoint, monitor and evaluate the performance of the Vice-Chancellor who is responsible for the day-to-day management of the University. The State Sector Act 1988 designates the Vice-Chancellor as the employer.

Further information is available at www.victoria.ac.nz/council

COMMITTEES OF THE COUNCIL

The Council has established specific committees to consider issues under approved Terms of Reference.

In 2009, these committees were:

- ▣ Finance Committee
- ▣ Audit Committee
- ▣ Governance Committee
- ▣ Honorary Degrees and Hunter Fellowships Committee
- ▣ Vice-Chancellor's Performance Review Committee
- ▣ Disciplinary Appeals Committee.

COUNCIL MEMBERSHIP FOR 2009

OFFICERS

Chancellor

Emeritus Professor Tim Beaglehole

Pro Chancellor

Ian McKinnon QSO JP

Chair, Finance Committee

James Ogden

Vice-Chancellor

Professor Pat Walsh

MEMBERS

Appointed by the Minister of Education

Mary Bruce

2007–2011

David Chamberlain

2009–2013

Patricia McKelvey CNZM MBE

2007–2011

James Ogden

2007–2011

Shaan Stevens

2005–2009

Vice-Chancellor

Professor Pat Walsh

2005–

Elected by academic staff

Professor Charles Daugherty ONZM

2009–2012

Assoc. Professor Dolores Janiewski

2007–2010

Professor Paul Morris

2009–2012

Elected by general staff

Kevin Duggan

2007–2010

Appointed by the Executive of the Students' Association

Jasmine Freemantle

2009

Jordan King

2008–2009

Elected by the Court of Convocation

Rosemary Barrington

2009–2012

Emeritus Professor Tim Beaglehole

2007–2010

Fleur Fitzsimons

2007–2010

Ian McKinnon QSO JP

2007–2010

Dr Jock Phillips

2009–2012

Co-opted by the University Council

Graeme Mitchell

2009–2013

Helen Sutch

2008–2010

Appointed by the University Council—in consultation with the New Zealand Council of Trade Unions

Brenda Pilott

2008–2012

Appointed by the University Council—in consultation with Business New Zealand

Charles Finny

2009–2012

VICE-CHANCELLOR'S COMMENTARY



**Professor Pat Walsh
Vice-Chancellor**

Victoria University continues to achieve outstanding success in learning, teaching and research. This Annual Report provides a snapshot of a year that was filled with both challenges and achievements of which we can be proud.

In 2009, particular focus was given to advancing the goals we set for ourselves in our new Strategic Plan. This sets out our priorities for all areas of the University, and guides our decisions on where best to focus energy and resources.

During the year, we developed two important new strategies—the Learning and Teaching Strategy and the Equity and Diversity Strategy. These complement other key strategies in the areas of research, internationalisation and financial sustainability.

The Learning and Teaching Strategy aims to develop learning and teaching practices that meet high international standards and take account of emerging global trends, provide a distinctive and excellent learning experience for our students, take a student-centred view of learning and draw on Victoria's strong culture of research.

Equity of opportunity is a core value of the University. One of the eight goals in our Strategic Plan is to provide an inclusive and representative environment for staff and students. The Equity and Diversity Strategy will help us live these values.

ACADEMIC AUDIT

In 2009, we were audited by the New Zealand Universities Academic Audit Unit. I would like to thank all staff, students and stakeholders involved for their support of the audit, and for their cooperation in talking to the panel.

We received a highly positive Academic Audit report and the panel noted our progress in responding to recommendations from the last audit in 2005. In particular, the panel commended the University for the positive change in confidence since the last audit and for the high level of staff support for Victoria's new strategic direction.

Many aspects of learning and teaching at Victoria were highlighted in the Academic Audit. In particular, the Victoria Plus Award and Victoria International Leadership Programme were seen as helping to prepare graduates for leadership positions in society. We were also praised for our improvements to facilities, resources and services in the Library, which has been a strategic priority since the last audit. The panel also noted the superb quality of student learning support from Student Services.

In addition, we were commended for the establishment and administration of the Research Trust of Victoria which manages funds acquired for, and committed to, research and scholarship.

Of course, as it is for all universities, there is always room for improvement. The report suggested how we can further enhance our operations. In many instances, the areas for improvement were suggestions we presented in our self-audit portfolio. Our work on the Learning and Teaching Strategy was welcomed, and we were encouraged to develop a clear process to monitor the implementation of all our plans and to measure their effectiveness.

RESEARCH SUCCESS

Victoria continues to excel in research, contributing knowledge and expertise to the issues and development of our society and the world. This year was one of our most successful ever in the highly competitive Marsden Fund. Our researchers received 16 research grants worth \$9.7 million, 14.9 percent of total funding.

Marsden grant research undertaken by Victoria University staff will help to solve issues such as understanding how coral reefs respond to global warming, developing an early warning system for volcanic eruptions and exploring how Antarctica is affected by changes in the Earth's climate.

We had particular success in earth sciences, mathematics, biology, history, and linguistics and literature. Of particular note was our exceptional achievement in the humanities—the University received all four of the Marsden grants awarded nationally to humanities scholars.

THE TERTIARY ENVIRONMENT

The University is operating in financially challenging times. Universities have been underfunded for many years by successive governments and, in the 2009 Budget, the Government signalled further cuts to the funding of tertiary education.

The University's 2010 budget, approved by Council, balances the need to manage the University carefully through a challenging financial period, while also investing in resources focused on the University's strategic initiatives.

The University has also been considering how best to manage enrolments within the capped funding environment. Because universities are now funded only for a certain number of students each year (and not beyond this number), we need to consider how to manage the limited number of student places in a fair and open manner. We established a managed enrolment working group earlier this year and the group's report was approved at Academic Board in October.

STAFF AND STUDENTS

In this report there are many examples of the success of our staff and students, and while for an organisation the size of Victoria it is impossible to mention them all here, there have been some very notable achievements.

An excellent example is PhD student John Watt, who won the 2009 MacDiarmid Young Scientist of the Year. His research could help remove toxic pollutants from car exhausts, making the air cleaner and reducing the risk of asthma and cancer. This is a superb example of the scholarship at Victoria and the excellent teaching and support from his supervisor, Dr Richard Tilley.

Later in the year, Dr Tilley won the Easterfield Medal in the Royal Society's Science Honours, named after Professor Thomas Easterfield—one of Victoria's four founding professors, who played a leading role in New Zealand science.

The MacDiarmid Young Scientist of the Year Award also has a strong Victoria connection, named after the late Nobel Prize winner and Victoria alumnus, Professor Alan MacDiarmid.

EXTERNAL RELATIONSHIPS

We strengthened three significant partnerships in 2009 which will enhance our research in science. We signed a Memorandum of Understanding with GNS Science to work more closely on postgraduate teaching and research in our earth sciences programme; we developed our relationship with the Capital and Coast District Health Board, and will jointly offer a Postgraduate Diploma in Clinical Research from mid-2010; and we signed a Memorandum of Understanding with Industrial Research Limited (IRL) for the collaborative supervision of postgraduate students.

One of Victoria's aspirations in 2009 was to foster engagement with Māori, which we did through the development of our Māori Stakeholder Engagement Framework. We hosted hui for parents and prospective students, public servants, the Māori culture and heritage community and also hosted our annual Matariki dinner.

SUPPORT OF ALUMNI AND FRIENDS

Our alumni and friends play an important role in the life of the University. We have continued a strong alumni programme with events in Wellington and internationally—New York, London, Berlin, Singapore, Kuala Lumpur, Shanghai, Beijing, Hong Kong, Ho Chi Minh City and Hanoi.

We are grateful for the philanthropic contributions of our alumni and friends. Many people give to Victoria University and their financial support is very important, particularly in the capped funding environment.

The Victoria University of Wellington Foundation raises funds for priority projects at Victoria that cannot be funded from the University budget. It administers funds for research programmes, scholarships for students and enhances Victoria's capability by attracting top international academics.

Of particular note in 2009 was an 'untied' bequest from Ian Pollard, placed in the Foundation's new Endowment Fund, and notification of a planned anonymous bequest of \$1 million to the MacDiarmid Institute for Advanced Materials and Nanotechnology.

Dr Gareth Morgan's Morgan Family Charitable Foundation also donated \$250,000 to Victoria's Antarctic Research Centre. The grant will support research projects to understand Antarctica's climate history and processes, and their influence on global climate.

The Foundation has started to focus more on the University's capital city location and the potential for providing cost-effective expertise to government organisations. This would also enable the University to establish new senior academic positions that it could not otherwise afford. The Foundation also introduced the first of what will become an annual alumni appeal.

Our supporters' generosity—through donations and other contributions—is part of what makes Victoria one of Wellington's iconic institutions. Our partnerships and connections enable us to achieve our goals and contribute to making Victoria University a successful organisation.

CONCLUSION

I thank all staff and students for their commitment and dedication in 2009. I would like to acknowledge our outgoing Chancellor, Emeritus Professor Tim Beaglehole. Professor Beaglehole has had a long and distinguished association with Victoria, first as a student in the 1950s, as a staff member, Deputy Vice-Chancellor, Council member and, since 2005, as Chancellor.

Through his leadership and commitment, the University has consolidated and strengthened over the past five years, and he has given me excellent support in my role as Vice-Chancellor. Although he is stepping down from the Chancellorship, he remains a member of the University Council until the end of 2010, and I am delighted that the University will continue to benefit from his knowledge and expertise.

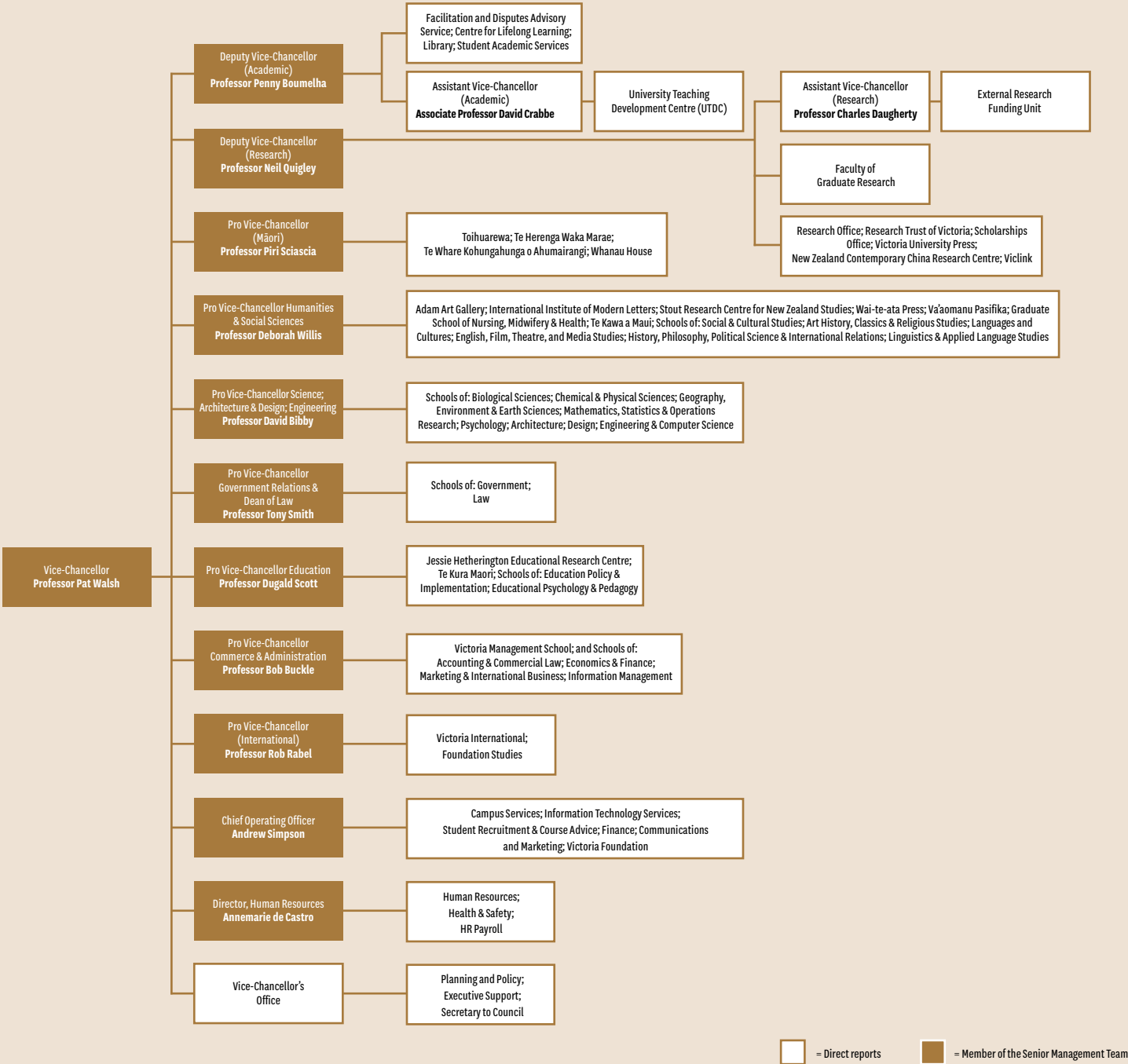
Ian McKinnon was elected as the new Chancellor in December. He has held the office of Pro Chancellor since 2005 and is currently a Wellington City Councillor and Deputy Mayor. I welcome Ian to the role and look forward to working closely with him.

We are in good heart here at Victoria and, despite challenging economic times, continue to flourish in many areas. I look forward to 2010 where we will take further significant steps towards playing a leading role in shaping New Zealand's future.



Professor Pat Walsh
Vice-Chancellor

ORGANISATION CHART AS AT 31 DECEMBER 2009



SCS PC 5

ABOUT VICTORIA UNIVERSITY



Victoria University is one of New Zealand's leading universities. Founded by an Act of Parliament to celebrate the diamond jubilee of Queen Victoria in 1897, the then Victoria College began teaching and research in 1899.

Victoria College was part of the University of New Zealand and Victoria University came into being, through its own Act of Parliament, on 1 January 1962.

In recent years, the University has developed its research and teaching, incorporating the Wellington College of Education as the Faculty of Education on 1 January 2005. The following year, Victoria and Massey Universities set up the New Zealand School of Music, a centre of musical excellence which combined the institutions' music programmes.

Academic decisions and qualifications are the responsibility of Victoria University and its nine faculties (seven teaching faculties). Teaching, learning and research are carried out by 27 schools and a number of institutes and centres.

The University operates from several sites. The Kelburn Campus is the home of schools with interests in science, engineering, and humanities and social sciences, and of the University's administration. The Te Aro Campus, on the southern fringe of the central business district, is the home of the Schools of Architecture and Design. The Pipitea Campus, close to Parliament and the courts, consists of the Government Buildings Historic Reserve, neighbouring Rutherford House and the Wellington Railway Station West Wing. This campus is home to the University's schools specialising in the study of law, government, commerce and administration and professional development. The Karori Campus is the home of the schools specialising in teacher education and education studies.

The University also teaches internationally, offering English language and commerce courses at the University of Economics in Ho Chi Minh City in Vietnam. Victoria also teaches an International Master of Business Administration programme in Hong Kong in association with the Asia-Pacific Institute of Business of the Chinese University of Hong Kong.

EQUIVALENT FULL-TIME STUDENTS (EFTS)

Total students		
2008		2009
16 609	EFTS	17 350
2.80%	Change	4.50%

Government-funded students		
2008		2009
14 976	EFTS	15 887
-0.9%	Change	6.1%

Non-Government-funded students		
2008		2009
1 663	EFTS	1 463
-17.3%	Change	-10.4%

Māori students		
2008		2009
1 365	EFTS	1 423
-3.8%	Change	4.2%

Pacific students		
2008		2009
784	EFTS	788
1.2%	Change	0.5%

* Government-funded students include domestic students, international students who have their fees paid for by the Government including international PhD students. Non-Government-funded students are all other international students.

By level			
	2008		2009
Undergraduate students	14 029	EFTS	14 590
	84.5%	Percentage	84.1%
Postgraduate students	2 580	EFTS	2 760
	15.5%	Percentage	15.9%

ENROLMENTS

Total students		
2008		2009
21 380	Students	22 270
-2.3%	Change	4.2%

Domestic students		
2008		2009
18 615	Students	19 723
-1.6%	Change	6.0%

International students		
2008		2009
2 765	Students	2 547
-7.2%	Change	-7.9%

Māori students		
2008		2009
1 713	Students	1 830
-3.2%	Change	6.8%

Pacific students		
2008		2009
1 024	Students	1 024
1.6%	Change	0%

OTHER KEY FACTS

Degrees, diplomas and certificates awarded		
2008		2009
5 751	Awards	5 397
4.6%	Change	-6.2%

Space occupied		
2008		2009
105 540	Square metres	103 339
-1.6%	Change	-2.1%

Full-time equivalent staff		
2008		2009
1 930.7	Staff FTE	1 884.4
-2.8%	Change	-4.63%

FACULTY ENROLMENTS AS AT OCTOBER 2009

	Architecture & Design	Commerce & Administration	Education	Humanities & Social Sciences	Law	Science*	Total**
	%	%	%	%	%	%	%
GENDER							
Female	40.8	48.8	84.5	59.0	58.2	48.0	55.1
Male	59.2	51.2	15.5	41.0	41.8	52.0	44.9
ETHNICITY							
Asian	19.2	29.8	7.7	12.7	10.8	17.1	17.1
Māori	7.6	8.1	10.1	8.7	10.6	5.8	8.2
Other	10.7	9.4	12.9	16.6	12.9	14.4	14.6
Pacific	2.3	4.9	6.0	4.9	4.6	3.0	4.6
Pākehā-European	60.2	47.8	63.3	57.1	61.1	59.7	55.5
Total	1 499	5 000	993	12 211	2 016	2 915	22 270

* The Faculty of Engineering enrolments are included in the Faculty of Science figure.

** Faculty enrolments are higher than total enrolments as students may enrol in more than one faculty, such as those studying towards a conjoint degree.

FULL-TIME EQUIVALENT STAFF

	2003	2004	2005	2006	2007	2008	2009
Professors	69.4	68.2	72.9	74.0	80.3	83.9	76.7
Readers/Associate Professors	68.5	78.8	89.1	96.5	96.5	90.8	79.6
Senior Lecturers	228.7	243.1	285.5	279.0	283.4	285.5	271.6
Lecturers	169.8	178.0	220.7	216.7	219.9	205.7	176.0
Other academic staff	98.5	129.3	275.0	271.0	288.7	269.8	279.2
Total academic staff	634.9	697.4	943.2	937.1	968.9	935.7	883.1
Academic support in faculties	241.2	242.2	331.6	359.8	367.1	345.9	347.3
Total staff in faculties	876.1	939.6	1 274.8	1 296.9	1 336.0	1 281.6	1 230.4
Total Central Services	528.7	560.5	625.9	609.8	649.5	649.1	654.0
Total equivalent full-time staff	1 404.8	1 500.1	1 900.7	1 906.7	1 985.5	1 930.7	1 884.4
Total General (academic support + central)	769.9	802.7	957.5	969.6	1 016.6	995.0	1 001.3

YEAR IN REVIEW



In 2008, the University established a five-year Strategic Plan for 2009 to 2014.

Mission

Victoria's mission is to play a leading role in shaping New Zealand's future by:

- ▣ adding significantly to the knowledge and understanding of natural phenomena, society, culture and technology through research, teaching and interdisciplinary perspectives
- ▣ engaging with local, national and international communities in creating, disseminating and applying knowledge that has scholarly or societal impact
- ▣ developing graduates with skills in leadership, communication and critical and creative thinking.

This section of the Annual Report is a snapshot of activities and achievements that contribute to delivering each of the University's strategic goals. These goals are:

▣ **Research**

Dramatically improve Victoria's overall research performance by focusing resources on developing and rewarding research excellence, particularly in areas of disciplinary and interdisciplinary strengths, and creating new knowledge that has major social, economic or scholarly impact.

▣ **Learning and teaching**

Strengthen Victoria's high-quality, research-led learning and teaching environment, and reward and celebrate learning and teaching excellence in all its forms.

▣ **Student experience**

Engage students as active and lifelong members of an inclusive and supportive community of higher learning through an outstanding academic, social and cultural experience that equips them to make a significant contribution to local, national and international communities.

▣ **External relationships**

Build and maintain mutually beneficial relationships that maximise Victoria's contributions to society, support its aspirations and enhance national and international recognition of the quality of its teaching and research.

▣ **Capability**

Retain, develop and recruit high-quality people who contribute to Victoria's success through outstanding leadership, scholarship and administration, through positive external engagements, and through quality governance and management.

▣ **Resources**

Ensure the long-term academic and financial viability of Victoria by increasing and diversifying income, and by reallocating resources to support strategic goals.

▣ **Public contribution**

Communicate and apply scholarly expertise to enrich culture and society, and to contribute to an understanding and resolution of challenges facing local, national and international communities.

▣ **Equity**

Provide an inclusive and representative environment for staff and students that is conducive to equity of opportunity for participation and success.



RESEARCH

The staff of Victoria University are contributing to, and helping to shape, the international research frontiers of a wide range of disciplines. In 2009, Victoria continued to vigorously pursue implementation of its research strategy and to promote staff and postgraduate research performance at the University.

Initiatives focused on increasing PhD student numbers, developing the Faculty of Graduate Research, enhancing internal research policy, increasing external research funding and promoting high-quality research outputs.

A significant initiative in 2009 was implementing the measures from an internal Performance-Based Research Fund (PBRF) review. The review ensured that the University more fully understands its current research performance position.

Following the internal PBRF review, a steering group chaired by the Deputy Vice-Chancellor (Research) met regularly to review initiatives being taken to improve research performance.

From the beginning of 2009, the Faculty of Graduate Research became operational. The Faculty administers and oversees all doctoral programmes at Victoria and will work with other faculties to provide an environment that fosters doctoral research. The Faculty will also provide opportunities for PhD candidates and supervisors to develop their skills, manage quality reviews and monitor feedback from students about their PhD

experiences. Professor Laurie Bauer was appointed as Dean and Professor Maryanne Garry as Deputy Dean of the new faculty.

At the start of 2010, the Faculty will take responsibility for the admission and enrolment process for PhD students and for integrating PhD admissions with decisions on scholarships and other forms of financial support.

The University made good progress in increasing the number of postgraduate students, especially PhD students. International PhD student numbers continued to grow, reaching a new high of more than 320 students in 2009, 40 percent of all PhD students. Victoria had 766 current PhD students at the end of November 2009, an increase on 710 at the same time in 2008.

For the past three years, Victoria has been increasing the number of research degree scholarships it offers, in particular building the Victoria PhD Scholarship programme. This growth has taken the number of PhD students receiving Victoria PhD funding from 75 in 2007 to an expected 250 in 2010.



Secrets of the sea

Victoria researchers are working on the development of natural marine products as therapeutics for treating disease, such as cancer and multiple sclerosis.

Professor John Miller and Dr Anne La Flamme from the School of Biological Sciences received a research grant from the Cancer Society of New Zealand. This will be used to further refine their peloruside product, a bacterial product manufactured from a marine sponge growing in Pelorus Sound, as an anticancer agent.

Aroha Mead was appointed to the position of Poukairangi (Rangahau), or Associate Dean (Research), for ToiHuaewa, the pan-University faculty for Māori academic issues. This builds on the initiative for each faculty to have an Associate Dean focused on research performance and research policy issues.

The Poukairangi appointment is for two years and will be rotational to grow research leadership among Māori academic staff. ToiHuaewa also held its annual Māori-related research symposium for staff while introducing another symposium for Māori postgraduate students.

The external research funding obtained by Victoria staff continues to grow very strongly and of particular note were staff achievements in the competitive Marsden Fund, in which the University had one of its most successful years. Victoria researchers received 16 Marsden research grants worth \$9.7 million, equating to 14.9 percent of total available funding.

Victoria had particular success in some areas where it has distinctive strengths, including history, earth sciences, mathematics, linguistics and literature and biology.

Dr Simon Davy from Victoria's Centre for Marine Environmental and Economic Research in the School of Biological Sciences is researching why some corals bleach in warming seas and others do not. His grant of \$960,000 is Victoria's largest Marsden grant ever and will help provide insights into how corals respond to global warming. Victoria's second largest grant was also in the School of Biological Sciences, awarded to Dr David Ackerley for his research into non-ribosomal code, which forms the basis of living cells' genetic codes.

Victoria's strength in earth sciences was highlighted by three grants. The Director of the Antarctic Research Centre, Professor Tim Naish, received a grant for research into Antarctica's past climate.

Two professors in the School of Geography, Environment and Earth Sciences were also successful in obtaining grants—Professor Tim Stern for his research topic, ‘Ups and downs of subduction’, and Professor Martha Savage for her work on a reliable early warning system for volcanic eruptions.

In 2009, Victoria achieved exceptional success in the humanities, receiving all four of the Marsden grants awarded nationally. Professor James Belich from Victoria’s Stout Research Centre received a grant for his study, ‘Why Europe? European expansion, industrialisation, and divergence, 1500–2000’.

Also in the humanities, grants were awarded to Professor Laurie Bauer for his research, ‘The morphology of current English’; to Dr Sydney Shep for her topic, ‘The printers’ web: Typographical journals and global communication networks in the nineteenth century’; and to Dr Steve Behrendt, who will study ‘The history of Liverpool as a trading port, 1700–1850’.

The School of Mathematics, Statistics and Operations Research achieved superbly with five grants overall, including Fast-Start grants awarded to emerging researchers Dr Byoung Kim and Dr Dillon Mayhew from the School. Dr Eric Le Ru from the School of Chemical and Physical Sciences also received a Fast-Start grant.

Victoria’s success in the Marsden Fund was mirrored by a strong performance in obtaining grants from the Foundation for Research, Science and Technology (FRST). Robert and Brenda Vale, both



Professorial Research Fellows at the School of Architecture, were awarded funding of \$1,050,000 over three years in the Infrastructure, Communities and Energy category for their research into ‘footprinting urban form’. The target outcome of the project is for ‘world-class sustainable settlements making a positive contribution to economy, society, environment and culture’.

Dr Ian Yeoman, Dr John Moriarty and Professor Douglas Pearce of the Victoria Management School also gained funding from FRST and the Ministry of Tourism. Their project, ‘Future maker or future taker: Scenarios for tourism’, will help develop strategies to improve New Zealand’s competitiveness in the tourism market.

Aiding communication

Victoria University researchers are undertaking health research that will assist adults with intellectual disabilities.

Professor Jeff Sigafos from the School of Educational Psychology and Pedagogy received a grant from the Health Research Council for his research into communication interventions for adults with intellectual disabilities. This research has the potential to greatly improve the communication abilities and quality of life of adults with intellectual disabilities both in New Zealand and internationally. He will work in collaboration with a researcher from the University of Canterbury.



Pioneering biology

In 2009, Professor Ken McNatty received the Pickering Medal, from the Royal Society. This medal is awarded annually to a person who has performed innovative work that has had an impressive influence nationally and internationally, or that has led to significant commercial success. An expert in reproductive biology in animals and humans, he has done pioneering work that has had huge benefits for farmers and that could help couples going through in vitro fertilisation (IVF).

Since 2006, he has been working with Fertility Associates on reproductive technologies particularly for mothers undergoing in IVF which could help to improve pregnancy success rates. In another area he has led the science looking at ways to reduce possum numbers by controlling reproduction.

The University is also involved in the multinational Antarctic Drilling Programme (ANDRILL) project to investigate past climate change in Antarctica. The multi-year project was re-funded by FRST at the beginning of 2009, its investment totalling \$6.4 million by 2010. Victoria researchers involved include Professors Tim Naish and Peter Barrett, and engineer Alex Pyne.

There was success in obtaining external funding for health research, including work with adults with intellectual disabilities and an anticancer agent.

SOCIAL, ECONOMIC AND SCHOLARLY IMPACT

Victoria University continues to play a leading role in shaping New Zealand's future. One way the University does this is by adding significantly to the knowledge and understanding of natural phenomena, society, culture and technology through research. Recognition of the outstanding quality of the research of Victoria's staff and students occurred in a wide variety of ways in 2009.

Professor Tim Stern from the School of Geography, Environment and Earth Sciences was awarded a prestigious James Cook Research Fellowship. This will enable him to undertake two years of concentrated research on New Zealand's offshore continental crust. Much of the crust has not been fully investigated so this will increase knowledge in earth sciences and particularly of plate tectonics.

Current James Cook Research Fellow and Professor of Criminology John Pratt was awarded a year-long fellowship at the prestigious Straus Institute for the Advanced Study of Law and Justice at New York University. He was one of 14 academics to be selected internationally and will further his research comparing penal systems in Scandinavia and New Zealand.

The University's mathematics research was also recognised when Dr Noam Greenberg, a senior lecturer in the School of Mathematics, Statistics and Operations Research, won the 2009 Hamilton Memorial Prize from the Royal Society of New Zealand. The prize is awarded for the best scientific work carried out in New Zealand in the first five years after the awarding of a PhD.

Professor Tim Naish was also honoured by the Royal Society, being awarded a 2009 New Zealand Science and Technology Medal for having made an exceptional contribution to New Zealand society and culture. Professor Naish's leadership as Director of the Antarctic Research Centre and as Co-Chief Scientist of the ANDRILL project has helped to increase understanding of how Antarctic ice sheets have influenced global sea-levels and climate change.

The New Zealand Association of Scientists honoured Professor Alan Kaiser with the Shorland Medal, named in memory of Dr Brian Shorland, a pioneering researcher in nutrition and lipid biochemistry and a former Honorary Fellow in Victoria's School of Biological Sciences. The medal is awarded for the significance and originality of a personal, life-time contribution to basic or applied research in New Zealand. Professor Kaiser was recognised for his long history of research into the electronic properties of novel conducting materials, ranging from conducting plastics to glassy metals, and magnetic materials to superconductors.

Much of Victoria's scientific research has strong commercial opportunities. Professor Jim Johnston won one of five Bayer Innovators Awards, winning the Research and Innovation category. Professor Johnston is developing a world-first process that combines New Zealand merino wool with gold to create a luxury fibre that can be used in high-end fashion garments, textiles and carpets.



Professor of Law Richard Boast won the history category for his book at the Montana Book Awards. The book, *Buying the Land, Selling the Land* is a study of Crown-Māori land policy and practice in the period 1865–1929.

In philosophy, Associate Professor Simon Keller was awarded the 2009 American Philosophical Association Book Prize for *The Limits of Loyalty*, for the best book in philosophy published in 2007 or 2008 by a 'younger scholar'.

Searching for innocence

Dr Matthew Gerrie, a Research Fellow in the School of Psychology, is researching innovative techniques that could improve the accuracy of eyewitness identification of offenders. This research could have major implications for innocent people who find themselves wrongly accused of a crime. His research won the Science and Our Society category at the MacDiarmid Young Scientist Awards.



Mansfield Prize

Ken Duncum, Director of Scriptwriting at Victoria's International Institute of Modern Letters, won the 2010 New Zealand Post Mansfield Prize. The \$100,000 prize is the most valuable international residency programme for New Zealand writers and enables them to work at the Villa Isola Bella in Menton, France, where Katherine Mansfield lived and wrote in 1919 and 1920. He plans to focus on two major theatre projects during this dedicated period of writing.

A number of staff received Fulbright Awards in 2009. Dr Joanna Kidman from Victoria's He Pārekereke Institute was awarded a Fulbright to conduct research on student motivation in the United States. The study hopes to develop strategies to overcome barriers to science learning in diverse indigenous communities including Kura Kaupapa Māori (New Zealand), Mayan/Mopan schools (Belize) and Seediq/Atayal schools (Taiwan).

Professor Lydia Wevers, Director of the Stout Research Centre, received a Fulbright Senior Scholar Award to teach at Georgetown University's Center for Australian and New Zealand Studies from August 2010.

Dr Ann Weatherall, Associate Professor in the School of Psychology, was awarded a Fulbright New Zealand Travel Award. She presented a paper at the National Communications Association Convention in Chicago and was a guest lecturer at the University of California in Santa Barbara. Both initiatives helped to strengthen relationships with international scholars and potential PhD students.

Jenny Horsley, from the School of Educational Psychology and Pedagogy, was the first recipient of a new exchange award offered by Fulbright New Zealand and the Cognition Education Research Trust (CERT). She spent three months at the Center for Talented Youth at Johns Hopkins University, where she investigated American models for increasing representation of ethnic minorities in programmes for gifted children.

This will help New Zealand students who demonstrate high academic ability—particularly those from traditionally under-represented groups—to receive opportunities that help them succeed. Later in the year, she was invited by the Associate Minister of Education to be a member of an advisory group on gifted and talented students.

A number of Māori staff and a Māori postgraduate student presented at the Native American and Indigenous Studies Association meeting at the University of Minnesota. This is the major indigenous conference in North America. Dr Alice Te Punga Somerville was elected to the Association's governing council, which means she can further contribute knowledge, and a New Zealand perspective, to indigenous scholarship in North America.

Professor James Belich and Professor Tim Naish, two of Victoria's most distinguished researchers, were appointed to the Marsden Fund Council.

STUDENT SUCCESS

In 2009, Victoria University students continued to achieve and were awarded prestigious scholarships and prizes. A number of Victoria students received New Zealand Vice-Chancellors' Committee scholarships, which recognise, support and reward excellence, often enabling students to further their studies overseas. These included Areti Metumate, who was awarded a Woolf Fisher Scholarship to complete an MA in Strategic Studies at the Australian National University; Clare Mariskand, who was awarded an Association of University Staff Crozier Scholarship to study a PhD in Education at Victoria; and Shrividya Ravi, who won a Todd Foundation Award for Excellence.

Claude McCarthy Fellowships were awarded to Lauren Fletcher, who is studying the ecological impacts of mussel aquaculture, and Wayne Linklater, who is researching the ecological and social challenges of wildlife in cities.

Naomi Bennett was a recipient of a William Georgetti Scholarship, allowing her to study a PhD in English language and literature at the University of Cambridge.

Aidan Allan, Matthew Gers, Monica Gruber, Greg Haslett, Scott Lawrence, Joseph Prebble and Elsie Williams all received Top Doctoral Achiever Scholarships from the Tertiary Education Commission (TEC). These prestigious scholarships assist with the completion of PhDs in areas including genetic diversity, climate change and the development of anticancer drugs.



Brooke Anderson was awarded a TEC Enterprise Scholarship to do an Honours project with GS1, a not-for-profit organisation that develops global standards for the identification of goods and services.

The prestigious Fulbright New Zealand Scholarships provide significant financial support for young researchers to study in the United States. Rebecca Burson received a Fulbright-Ministry of Research, Science and Technology Graduate Award, and Joe Beaglehole and Claire Timperley received Fulbright New Zealand General Graduate Awards in 2009.

PhD student Kerstin Burrridge was runner-up in the Adding Value to Nature category in the MacDiarmid Young Scientist of the Year Awards for developing textiles that combine wool with gold.

Young scientist of the year

PhD student John Watt was named the 2009 MacDiarmid Young Scientist of the Year for his research into removing toxic pollutants from car exhaust. His research could improve cars' impact on the environment, reducing air pollution and the subsequent risks of asthma and cancers. The prize is named after Victoria University alumnus and Nobel Prize-winning scientist, the late Professor Alan MacDiarmid.

Later in 2009, John Watt also received \$150,000 when he was awarded the MacDiarmid Emerging Scientist of the Year, one of the inaugural Prime Minister's Science Prizes, which will replace the young scientist prize from 2010.





LEARNING AND TEACHING

The University continued to strengthen its learning and teaching, and focused on ensuring that Victoria graduates are able to make a significant contribution to society.

During 2009, a new Learning and Teaching Strategy was adopted and an external academic audit provided strong endorsement of the teaching and learning at the University.

The Strategy will strengthen Victoria's research-led learning and teaching by encouraging practices that meet high international standards and take account of emerging global trends. A student-centred view of learning will be encouraged and Victoria's strong culture of research will help ensure teaching excellence in all its forms. Actions from the Learning and Teaching Strategy will form part of the operational plans of faculties, schools and central service units from 2010.

CELEBRATING AND REWARDING LEARNING AND TEACHING EXCELLENCE

Victoria's staff, students and graduates were recognised with national and international awards in 2009. Associate Professor of Religious Studies Christopher Marshall was honoured among New Zealand's best educators with a Sustained Excellence Award at the National Tertiary Teaching Excellence Awards. Associate Professor Marshall has an outstanding reputation amongst his students and colleagues.

For more than 20 years he has taught Christian studies at all levels of tertiary study and worked nationally and internationally to translate theory into practice, especially in the area of restorative justice.

Victoria also acknowledged exceptional contributions to teaching through its own Teaching Excellence Awards.

Professor Bill Manhire from Victoria's International Institute of Modern Letters was acknowledged in the 2009 Wellingtonian of the Year Awards, winning a 'Welly' in the education category. He was commended for developing 'a powerful creative writing culture', which has put Wellington on the global map.

Final-year architecture student Simon Harrison won the New Zealand Institute of Architects Graphisoft Student Design Award 2009 for his design of a 'neighbourly' high-rise apartment building. His work could benefit apartment design in cities. Later in the year, he met with planners at the Wellington City Council to discuss his ideas.



Top teacher

Professor Maryanne Garry received a Victoria University Excellence in Teaching Award in 2009 for her extensive research into how memories are formed. Many of her students have subsequently been appointed to academic positions internationally and a former student, Dr Matthew Gerrie, was a category winner in the 2009 MacDiarmid Young Scientist of the Year competition, and is currently manager of the Innocence Project New Zealand which seeks to overturn wrongful convictions.

PROGRAMME DEVELOPMENTS

Victoria continued to broaden its undergraduate curriculum and, in 2009, the University initiated significant changes to its Bachelor of Arts (BA) degree. From 2010, a student will be able to include a second major in their BA from any other undergraduate degree at Victoria, adding to majors from other degrees such as Psychology and Economics, which could already be included. This initiative will give students a broader undergraduate degree giving wider scope for the development of the attributes of leadership, communication skills and creative and critical thinking.

Similarly, the new Bachelor of Science (BSc) degree is attracting great interest from first-year and existing students, who can now include a second major from outside science.

The new School of Engineering and Computer Science began operations on 1 January 2009. Staff from the Schools of Chemical and Physical Sciences and Mathematics, Statistics and Operations Research formed the School which now offers the Bachelor and Master of Engineering degrees. Students can undertake research projects in electronic and computer systems engineering, network engineering and software engineering, which foster essential skills for New Zealand's engineering industry.

Victoria has also partnered with Massey University and Weltec in a university preparation programme that aims to ensure those aspiring to an engineering qualification are well prepared.

Victoria University's Faculty of Commerce and Administration launched a new course, the Master of Professional Accounting (MPA) degree. The MPA, taught through the School of Accounting and Commercial Law, will provide students with the skills and understanding required of accounting professionals, and will provide the opportunity to pursue membership of New Zealand and international accounting bodies. It has been accredited by the New Zealand Institute of Chartered Accountants and CPA Australia. Victoria is the first university in New Zealand to offer a Master's programme in accounting.

To help special admission students assess their readiness for study, a pilot project was completed in 2009 by Student Recruitment & Course Advice and Student Learning Support. From face-to-face discussions about their study plans, students could consider university study and receive advice on the most suitable preparation.

LIFELONG LEARNING

The University's excellence in learning and teaching also extends to the wider community. Victoria's Professional and Executive Development programme provided workplace professional development for approximately 1,500 students and involved more than 400 regional, national and international organisations. These included more than 40 contract and customised programmes. Highlights included two fortnight-long programmes for the Commonwealth Secretariat (this



relationship is now in its 14th year) and programmes for the United Arab Emirates Government and the New Zealand Defence Force.

The Victoria Police Education Programme contract saw 1,678 New Zealand Police employees complete courses to meet probation, promotion and professional development requirements. This was the third year of the second five-year contract with New Zealand Police. To date, 5,755 police employees have studied with Victoria as part of the programme and 1,028 have completed the University's Certificate in Contemporary Policing.

Community Continuing Education provided opportunities to more than 2,000 students through its short programmes and language courses. Highlights for 2009 included six three-day writing workshops to complement creative

writing offered by Victoria's International Institute of Modern Letters, and a five-week classics study tour to Greece.

During 2009, the Centre for Continuing Education and Executive Development was renamed the Centre for Lifelong Learning Te Ako Taurua, refocusing the Centre on supporting the University's learning and teaching to provide pathways into undergraduate and postgraduate degree study and enhancing community and workplace access to teaching and research.

Keeping our marine experts

Victoria is working with the Universities of Auckland and Otago to develop a new national marine science programme that will help develop and retain skilled marine scientists in New Zealand. The universities have received \$1.4 million over three years from the Tertiary Education Commission to address the recruitment and retention of qualified marine scientists, a considerable challenge for the fisheries and aquaculture industries, as well as for organisations such as Crown Research Institutes and government agencies.



STUDENT EXPERIENCE

Victoria is committed to providing students with an outstanding academic, social and cultural experience. Together with the attributes of leadership, communication skills and creative and critical thinking, graduates are equipped to make a significant contribution to local, national and international communities.

Since 2008, students have had formal extracurricular opportunities to develop these attributes. The Victoria International Leadership Programme and the Victoria Plus Award are two initiatives that complement the University's degree programmes.

The Victoria Plus Award programme formally recognises those students who make a significant contribution to volunteering and student support work within the University and wider community. Overall, 900 students have registered for Victoria Plus. Leading employers have given their support to the initiative and have led seminars for participants. Victoria Plus offers students opportunities to engage with employers and the business community. Twenty graduates received the award in 2008 and a further 14 will receive the award in 2010.

SUPPORTING STUDENTS

University scholarships are financially significant for many students. Victoria has a comprehensive scholarship programme and awards scholarships at undergraduate, graduate and postgraduate levels. Two hundred Victoria Excellence Scholarships were offered to the best and brightest first-year students for study at Victoria in 2009.

Victoria Equity Scholarships were allocated to first-year students represented in Victoria's Equity Strategy. Throughout 2009, Victoria also offered Excellence Scholarships to high-achieving Year 13 students for study in 2010.

Amongst the many scholarships funded by donations and bequests, five Robert Bostock Scholarships were awarded to students from central Wellington secondary schools. These were set up by a bequest of almost \$1 million from the late Robert Bostock and provide an annual grant of \$4,500 to each student.

To offset the reduced government funding for scholarships, Victoria academics have been strongly encouraged to include postgraduate research support in external grant applications.

This has been very successful, and the 2009 Marsden Fund grants yielded 22 PhD scholarships and five Master's scholarships at Victoria, enhancing the postgraduate student experience.

The student experience is also enriched through quality student services. Demand for these services continued to be very high, particularly in Student Learning Support, Disability Services and Counselling and Student Health.

The pandemic H1N1 (swine flu) outbreak in New Zealand resulted in five times the number of students reporting influenza-like illnesses than normal. The University managed the outbreak well, and prompt action and the cooperation of public health officials prevented any major outbreak in the Halls of Residence. A robust framework has been developed for any future event.

The University continued to assist students in a wide range of areas including job hunting, course selection and accommodation. In 2009, the number of applications to the hardship fund increased by more than 16 percent and there was a 40 percent increase in the number of students registering with the online CareerHub.

The University offered a range of workshops that more than 2,000 students attended. More than 700 students also took part in Victoria's Campus Coaches programme in which groups of new students are assisted by senior students in the same disciplines.

Te Herenga Waka Marae engages Māori students, supporting their learning and cultural needs while at Victoria. Many students volunteer to support the day-to-day business of the marae, actively contributing to their community of higher learning.

INTERNATIONALISATION STRATEGY

Victoria University is well known for offering international students the best experience and standard of care, and Victoria International continues to promote the benefits of the University's Internationalisation Strategy to students.

To give our students even more choice about where to study abroad as part of their degree, the University signed 10 new agreements with universities around the world. These agreements also open the door for increased academic collaboration. In 2009, 119 students participated in a trimester- or year-long exchange, with financial support from Victoria.

For the first time, the Faculty of Commerce and Administration offered scholarships to encourage Victoria undergraduate students to participate in student exchanges. Eleven students received scholarships in 2009.

Victoria University also entered into a cooperation agreement with the Chinese Service Centre for Scholarly Exchange (CSCSE), to allow Chinese students from a network of Chinese universities to study at Victoria.

In January 2009, the NZAID support team welcomed 50 new students to Victoria, the highest number ever, bringing the total number of students from developing countries sponsored by the New Zealand Government to study at Victoria to almost 130. The Victoria International support staff continued to provide an excellent standard of pastoral care to these and other international students.



Victoria International Leadership Programme

The Victoria International Leadership Programme, which was introduced in 2008, won the Award for Innovation in an International Programme from Education New Zealand, the fourth consecutive year Victoria has received an International Excellence Award. The programme is an academically-oriented extracurricular programme of seminars and events relevant to the themes of international leadership, cross-cultural communication, global connectedness and sustainability. More than 800 students have registered for the programme in its first 18 months. Fiona Mackenzie (above), an Honours student in Political Science & International Relations and Classical Studies, describes being involved in the programme as “like a booster shot for your degree”.



Photo: The Dominion Post

Debating success

Victoria University's Vis Moot team, consisting of recent law graduates Katherine Belton and David Hume (pictured), won the highly sought-after Frédéric Eisemann Award at the sixteenth annual Willem C. Vis Moot in Vienna, which involved 233 teams from 59 countries. The Moot fosters study in the areas of international commercial and arbitration laws and encourages the resolution of business disputes by arbitration. Both graduates now work in Wellington law firms.

SUPPORTING INTERNATIONAL STUDENTS

Victoria's Foundation Studies programme helped an increased number of international students in 2009. This intensive eight-month programme is designed to give international students the English language, academic and study skills to gain entry to university and to succeed in undergraduate study.

The Victoria International website received international recognition, winning a bronze award in the Best International Website Pages category at the QS Asia Pacific Professional Leaders in Education (QS-Apple) conference in Kuala Lumpur.

The Vice-Chancellor, Professor Pat Walsh, attended the opening ceremony of the new academic year of the University of Economics in Ho Chi Minh City, Vietnam. A joint programme with the University of Economics allows students to complete up to three trimesters of a Victoria University Bachelor

of Commerce and Administration degree before transferring to Wellington.

The number of Vietnamese students enrolled in Victoria programmes in Wellington and Ho Chi Minh City reached almost 260 in 2009, about 20 percent more than in 2008. These students include around 30 Vietnamese officials studying English, 20 of whom spent time in New Zealand as part of a high-level Vietnamese Government training programme for officials.

EXTRA-CURRICULAR EXPERIENCE

In 2009, Victoria students achieved success in a range of cultural activities and sport.

Victoria successfully defended its title at the 2009 University Games with 280 students representing the University in one of New Zealand's largest annual multi-sport events.

Victoria's law students benefit from the University's capital city



connections with law courts and Parliament, which offer students many opportunities to witness high-level debating.

Led by three current law students, the Victoria University of Wellington Debating Society won the prestigious Joynt Scroll prepared debating championship, competed for annually by Victoria, Auckland, Otago and Canterbury Universities. The winning Victoria team comprised fifth-year law and Latin student Stephen Whittington, fourth-year law and computer science student Seb Templeton and second-year law and political science student Ella Edginton.

ALUMNI HONOURS

A number of Victoria alumni and friends were honoured in the New Year Honours and Queen's Birthday Honours at a special ceremony in August.

In the New Year Honours, Victoria alumnus and Honorary Doctorate recipient Hugh Price was recognised

for his services to publishing through his appointment as a Member of the New Zealand Order of Merit (MNZM). Mary Busch, a former adviser in the Faculty of Education was acknowledged for her services to education and the community with a Queen's Service Medal (QSM).

Among the Victoria alumni acknowledged in the Queen's Birthday Honours were Jennifer Gibbs, who was made a Dame Companion of the New Zealand Order of Merit for services to the arts, and John Todd, who was made a Companion of the New Zealand Order of Merit for services to business and the community. Victoria Honorary Doctorate recipients Iritana Tawhiwhirangi and Richard Nunns were also honoured. Iritana Tawhiwhirangi was made a Dame Companion of the New Zealand Order of Merit for services to Māori education, and Richard Nunns was awarded the Queen's Service Medal for services to taonga puoro (Māori musical instruments).

Distinguished Alumni Awards Dinner

More than 440 alumni and friends of the University attended the Distinguished Alumni Awards event in April at the Wellington Town Hall. The Awards recognise University alumni for their significant work and contribution after leaving Victoria. Pictured at the event (back left to right) are Victoria University Chancellor, Emeritus Professor Tim Beaglehole, Vice-Chancellor, Professor Pat Walsh and the recipients—economist Dr Gareth Morgan, marine explorer Bill Day, Principal Family Court Judge Peter Boshier, (front) historian Professor Raewyn Dalziel, educationalist Dr Anne Meade and athlete Melissa Moon.

ACTIVE AND LIFELONG MEMBERS OF THE UNIVERSITY

Victoria uses its strong connections to local, national and international communities to ensure its students get off to the best start possible and remain in a mutually beneficial relationship with the University.

In 2009, Student Recruitment & Course Advice held a new event, 'Experience Victoria', for more than 400 Wellington-based Year 12 students. They also offered first-year course planning to schools throughout the country.

Other events to familiarise new students with Victoria were the Study at Vic open day, a careers advisers' conference and information evenings and events throughout the country.

There was also an increase in the number of schools that participated in the Māori and Pacific Outreach Programme, now running in 12 Wellington secondary schools.

The University takes great pride in the achievements of alumni and the contribution they make to their professions, their countries and communities. International connections with alumni support Victoria's goal of equipping students to make a significant contribution to national and international communities.

Highlights of 2009 included reunions held in New York, London, Berlin and cities in China, Malaysia and Vietnam, which more than 500 alumni attended. Victoria University's prestigious Alumni Dinner was also held in 2009.

In June, New York City alumni gathered at the home of Honorary Doctorate recipient Sarah

Billinghurst, Assistant Manager Artistic of the Metropolitan Opera, and Howard Solomon. Alumnus James Rodgers sang for the audience. More than 120 alumni gathered in London for a reunion at New Zealand House where they were entertained by Geoff Sewell, alumnus and internationally renowned tenor.

To further international connections with alumni, the New Zealand Embassy in Berlin hosted more than 70 alumni in June. Sir Kenneth Keith gave an address to an audience of mostly law graduates. Sir Kenneth is New Zealand's first judge to be appointed to the International Court of Justice.

Victoria University is committed to building relationships with alumni in the Asia-Pacific region. In April, alumni events were held in Singapore and in Kuala Lumpur at the residence of the New Zealand High Commissioner and Victoria alumnus, His Excellency David Kersey.

In November, more than 250 alumni attended events hosted by the Vice-Chancellor in Shanghai, Beijing, Hong Kong, Ho Chi Minh City and Hanoi. In Beijing, the reunion was jointly hosted by His Excellency Carl Worker, the New Zealand Ambassador. In Hong Kong, the reunion was jointly hosted with Adele Bryant, the New Zealand Consul-General.

The Ho Chi Minh City alumni function was attended by New Zealand's Ambassador to Vietnam Her Excellency Heather Riddell and New Zealand Consul-General Graham Sims. Alumni also gathered in Hanoi at the residence of Her Excellency Heather Riddell who hosted the event with the Vice-Chancellor.





EXTERNAL RELATIONSHIPS

Victoria has many mutually beneficial relationships to progress research and improve learning and teaching. These relationships help maximise the University's contributions to society and make the work of Victoria staff available to stakeholders throughout the community.

A number of significant partnerships were established and strengthened nationally and internationally.

LOCAL AND NATIONAL PARTNERSHIPS

In science, Victoria signed a Memorandum of Understanding with GNS Science to work more closely together on postgraduate teaching and research. The agreement is the first step towards formalising a relationship in which GNS Science staff are directly involved in the University's postgraduate earth sciences programme. The collaboration will help to address important issues for New Zealand such as the quality and quantity of water, energy supply, climate change and the potential impact of geological hazards. The University's teaching will be complemented by the industry knowledge and skills of GNS Science.

Victoria also signed a Memorandum of Understanding with Industrial Research Limited (IRL), which will assist students with research in areas such as carbohydrate chemistry, high temperature superconductors, energy and materials, engineering and applied physics, integrated bioactive technologies, measurement standards, nanotechnology and photonics.

The two organisations will now negotiate formalising the collaborative supervision of postgraduate students.

To help improve the quality of biomedical research and the clinical workforces of hospitals, including the retention of staff, Victoria and the Capital and Coast District Health Board worked together on a number of initiatives. The two organisations will offer a Postgraduate Diploma in Clinical Research from 2010.

Victoria's Centre for Biodiversity and Restoration Ecology (CBRE) and the New Zealand Centre for Conservation Medicine (NZCCM) at Auckland Zoo signed an agreement for scientific exchange on various projects, including an ongoing study into captive breeding of frogs for conservation. A similar agreement is in place with Wellington Zoo for the University's research programme on reducing possum fertility.

To help address the important issue of climate change and reduce carbon emissions, Victoria agreed to work collaboratively with University College London and the Building Research Association of New Zealand (BRANZ) on energy use in buildings.

During 2009, Victoria developed a Māori Stakeholder Engagement Framework and supported four Māori stakeholder hui. One hui was for parents and prospective students, one with public servants, another with the Māori culture and heritage community and the other being the University's annual Matariki (traditional Māori new year) dinner. Te Herenga Waka Marae continues to host hui and workshops for external groups. In 2009, the marae hosted a day-long School of Government seminar for senior government leaders of the United Arab Emirates.

Faculty advisory boards across the University met regularly throughout 2009. Victoria's advisory boards give strategic advice on governance and funding, oversee goals, provide input into curriculum development and help to ensure that the quality of Victoria's graduates and the University's research programme remains high.

INTERNATIONAL COLLABORATION

Our international relationships were further strengthened with the continuing development of the New Zealand Contemporary China Research Centre. Victoria hosts the Centre in partnership with the Universities of Waikato, Canterbury and Otago, and Auckland University of Technology.

Victoria is also one of five New Zealand universities involved in the New Zealand Centre at Peking University and provides the secretariat for the Greater Mekong Subregion Tertiary Education Consortium (GMSTEC), which facilitates academic collaboration between the Greater Mekong Subregion, Australia and New Zealand.



GNS Science partnership

Victoria University Vice-Chancellor, Professor Pat Walsh, and GNS Science Chief Executive Officer, Dr Alex Malahoff, at the signing of the Memorandum of Understanding on postgraduate teaching and research.



Celebrating Matariki

The Minister of Māori Affairs, Hon Dr Pita Sharples (pictured), was a guest at the University's annual Matariki (traditional Māori new year) dinner. The event was one of four Māori stakeholder hui aimed at ensuring high levels of engagement and contact with the wider Māori community, students and parents, and the government sector.

In early October, Victoria and the Governments of Malaysia and New Zealand renewed the agreement for Victoria to host the Chair of Malay Studies. The Chair was established in 1996 and has helped promote greater awareness and understanding of Malaysia and its peoples, including their language, culture, politics, geography and economy. The position is one of five such chairs the Malaysian Government funds around the world and the only one in the Southern Hemisphere. It helps further cooperation between the two countries and contributes to undergraduate and postgraduate teaching and research.

The New Zealand Contemporary China Research Centre is supported by funding from the Tertiary Education Commission and focuses on issues of contemporary China. These include the political economy of China's transformation, marketing and business management, the legal framework for business in China and international law issues in New Zealand-China relations, as well as the impact of China in the Asia-Pacific region. The Centre organises at least one major conference each year, as well as other functions in partnership with government and private sector stakeholders.

Victoria established an annual Chair with the Mexican Government, the first agreement of its type in New Zealand. Each year a visiting professor from Mexico will travel to Victoria University for a trimester of teaching and research activities, and to deliver a public lecture.

The Chair is available to Mexican academics from 2010. The Memorandum of Understanding is an important step in enhancing academic collaboration between Mexico and New Zealand.

The Victoria Institute for Links with Latin America held its third annual seminar in October on the theme of 'The environment and development in Latin America'. The seminar was supported by all the Latin American embassies based in Wellington. For the first time, one of the Canberra-based embassies was also represented, with the Ambassador of Uruguay speaking at the seminar. The Ministries for the Environment and Foreign Affairs and Trade also provided strong support.

A delegation from the Uruguayan Government to study management systems in New Zealand was hosted by Victoria's School of Government. The visit took place over two weeks, involving meetings with officials from 14 government departments and agencies. During the visit, an agreement was signed to further cooperation between the two countries as part of the World Bank's peer-to-peer partnership programme for Latin America. The School of Government will remain closely involved.





CAPABILITY

High-achieving people are vital to Victoria's success and the University is focused on recruiting and retaining excellent staff, and on developing the capability of its staff.

Victoria values the work of all general and academic staff and the achievements of many staff were acknowledged both internally and externally.

CELEBRATING EXCELLENCE

Professors are the University's academic leaders and play an active role in guiding and mentoring students and fellow staff.

Victoria promoted six staff to professor: Professor Lawrence Corbett, Victoria Management School; Professor Warwick Murray, School of Geography, Environment and Earth Sciences; Professor James Liu, School of Psychology; Professor Richard Boast, School of Law; Professor Charlotte Macdonald, School of History, Philosophy, Political Science and International Relations; and Professor John Psathas, New Zealand School of Music.

The commitment of general staff and their achievements were honoured at the annual staff awards. Awards were given to Jean Grant from the School of Information Management; Jennie Calder-Smith from the Office of the Pro Vice-Chancellor (Education); Mark Shaw from the School of Architecture; Tania Smith from the Office of the Deputy Vice-Chancellor (Research); Edith Paillat from the Library; Sue O'Donnell from the Victoria University Foundation; and Katy Miller from the Research Office.

Team awards were given to the Recreation Centre, the Faculty Office of the Faculty of Humanities and Social Sciences, the Antarctic Research Centre and Victoria International.

Victoria University staff, former and present, were also honoured in the New Year Honours and Queen's Birthday Honours.

In the Queen's Birthday Honours, Professor Stephen Levine was made an Officer of the New Zealand Order of Merit for services to education and the Jewish community. Victoria University's former Vice-Chancellor, Professor Leslie Holborow, was made a Companion of the Queen's Service Order for services to education and the community.

LEADERSHIP AND DEVELOPMENT

Recognising that leadership is an essential aspect to fulfilling its vision, the University ensured that more than 40 staff were engaged in leadership development.

The University had 21 participants in the Leading People Programme which comprised workshops, coaching groups and an individual development plan to help develop managers' leadership skills.

Twenty staff members also took part in the Management in Action programme which builds management skills, especially developing a team.

Five female staff attended the New Zealand Women in Leadership programme. Each five-day residential programme covered topics such as strategic leadership in academia, the tertiary policy context, managing change, communication, leadership and career development.

A new General Staff Mentoring programme was piloted in 2009. The scheme is a structured one-year programme to support general staff who are keen to use a mentor to assist their professional development. Seventeen pairs started the programme which will run alongside the Academic Mentoring programme.

RECRUITMENT AND RETENTION

In 2009, Victoria made a number of key academic appointments to lead new areas of research or develop existing ones.

Professor Laurie Bauer was appointed as the first Dean of the new Graduate Research Faculty, and Aroha Mead was appointed to the position of Poukairangi (Rangahau), or Associate Dean (Research), for Toi huarewa.

Victoria appointed Dr Robert Ayson, one of Australasia's foremost scholars in the field of strategic studies, as Director of the Centre for Strategic Studies. He will also be the Centre's first Professor of Strategic Studies.

In other areas, Dr Xiaoming Huang was appointed as Professor and Director of the New Zealand Contemporary China Research

Centre after an international search, and Professor Geoffrey Batchen from the City University of New York was appointed Chair of Art History. Professor Batchen is a scholar with an outstanding academic record who will develop and lead the Centre for Art Research and Museum Studies with the Director of the Adam Art Gallery and Director of the Museum Studies programme.

There were also a number of senior general and academic appointments including Vice-Chancellor, Professor Pat Walsh, being reappointed by the University Council for a second term of office.

Victoria welcomed Deputy Vice-Chancellor (Academic) Professor Penny Boumelha from the University of Adelaide. She is responsible for leading the development and implementation of the University's Learning and Teaching Strategy and Equity Strategy.

Andrew Simpson from Queen's University in Canada was appointed to the newly created position of Chief Operating Officer. This role ensures the provision of high-quality services to students and staff, data analysis and reporting, and the development and implementation of long-term resourcing strategies for the University.

In early 2009, Victoria farewelled Deputy Vice-Chancellor David Mackay, who had a 46-year association with Victoria beginning as a student in 1963 and then as a staff member from 1970. During his time at Victoria, David made a remarkable contribution to the scholarly record of the University and to its academic management.

Victoria has continued to develop strategies to attract and retain high-quality academic and general

staff through improved employer branding and identification of what the University has to offer as an employer. Future work will focus on how Victoria can enhance engagement with staff to ensure we retain our high-quality people.



RESOURCES

In the current economic climate, Victoria has focused on closely controlling expenditure while also looking to the future with long-term developments, both through campus improvements and fundraising.

In 2009, the University implemented a financial sustainability plan, and tightly monitored expenditure helped ensure that revenue surplus targets were met.

As part of the vision for Victoria, the university has closely linked the budget allocation model to the goals in the Strategic Plan. The budget provides the resourcing of operations, such as faculties and central service units, and also key University-wide priorities such as equity, and learning and teaching.

Victoria is also committed to providing an excellent working environment with superb facilities and resources which support its strategic goals. In 2009, the University achieved its goal of developing a Strategic Asset Management Plan to meet best practice standards. The plan maximises the value of Victoria's assets through ongoing maintenance, long-term planning for building renewal and replacement, and campus development.

Part of maximising the value of Victoria's assets and improving financial sustainability has been through delivering on a wide range

of environmental initiatives. The University has maximised energy efficiency—mainly through heating, ventilation and air conditioning systems—which has saved a total of 850,000 kWh/yr of energy (equivalent to the energy use of approximately 70 households) and \$72,000 per year.

Significant water savings were also achieved during 2009. A more detailed programme of leak detection eliminated 19,000 cubic metres per year of leaks, which saved approximately \$27,000.

The Coastal Ecology Laboratory was one of a number of new Victoria buildings that maximised sustainable design principles. It has been reconstructed using a range of energy- and water-efficient technologies and sustainable materials. The Alan MacDiarmid Building, which will open in 2010, has re-used excavated site materials and will provide automated lighting that dims in response to daylight, among other initiatives.

Te Puni Village, the first student accommodation on Kelburn Campus, was opened by the Prime Minister, the Hon John Key, in February. The building was

constructed in 18 months and nearly 400 mainly first-year students now call Te Puni Village home.

Both Te Puni Village and the Coastal Ecology Laboratory won awards in the 2009 New Zealand Institute of Architects Wellington Architecture Awards.

The University also advanced planning for the Campus Hub project which will revitalise the University's Quad to include a new facility with social and study spaces, refurbish and upgrade the Library and improve flow between buildings, creating a central heart to the Kelburn Campus. The project aims to enhance learning and teaching, as well as the student experience.

The University and the Victoria University of Wellington Students' Association Trust (Student Trust) signed an historic agreement in 2009 after working effectively for three years on developing the plans. The Student Trust has committed to contributing \$12 million to transform the University's Kelburn Campus, the largest single grant that Victoria has ever received. The project is estimated to cost \$65 million over eight years.

The University's sports fields and cultural venues were also enhanced in 2009. As part of the overall campus development project, Victoria refurbished the Memorial Theatre in the Student Union Building. The work included new seating, and improved audio and lighting equipment. The space is used for lectures and theatrical productions.

The University developed plans to upgrade Boyd-Wilson Field by replacing its damp, boggy surface with artificial grass so it can be used as a year-round training facility.



The concept design for the joint New Zealand School of Music building project with Massey University has been completed and a business case has been presented to the Universities' Vice-Chancellors and the Government. A report went to Victoria's University Council in December 2009 recommending the investigation of alternative funding options, with a further report due by March 2010.

Information technology is an essential part of the University from research to teaching, and from administration to the student experience. Information Technology Services (ITS) continues to improve the stability of Victoria's IT systems and services.

Victoria University Coastal Ecology Laboratory

The \$5 million Victoria University Coastal Ecology Laboratory on Wellington's south coast will make an immense contribution to the University's marine biology and ecology and biodiversity research programmes. The state-of-the-art coastal research facility provides office space, research laboratories and 'wet laboratories' with flowing sea water supplying tanks, to support the research activities of 30 researchers and support staff. Victoria's marine biology programme is now one of New Zealand's largest.



An artist's impression of the new Campus Hub.

The use of wireless internet and laptops by students continues to grow with more than 1,700 connections recorded at the end of 2009, 70 percent more than in 2008.

In 2009, the Library undertook a number of significant initiatives, including a subscriptions review, in response to the global financial situation and as a reassessment of the resources required to support research and teaching.

The Library's collections have continued to grow in print, electronically and through digitisation. A major project for the New Zealand Electronic Text Centre has been the Legal Māori Archive, a corpus of more than 14,000 pages of 19th-century New Zealand documents, many in te reo Māori.

The Legal Māori Archive has been made possible by funding from the Victoria University of Wellington Library Contestable Fund and the Foundation for Research, Science and Technology (FRST).

As part of the Campus Hub project, the Library piloted two types of zones—blue zones for quiet study and green zones for group study and discussion. There has been very positive feedback from staff and students.





PUBLIC CONTRIBUTION

Victoria University makes a substantial contribution to New Zealand's cultural heritage and society, and to understanding and resolving challenges facing local, national and international communities. In particular, Victoria's capital city location offers opportunities to have an impact on government, through guiding and advising on policy.

In 2009, research by Victoria University led to changes to the National Certificate of Educational Achievement (NCEA). The Faculty of Education's Jessie Hetherington Centre for Educational Research completed a four-year research project into how various design aspects of NCEA were related to student motivation and achievement in secondary school. Professor Luanna Meyer, Director of the Centre, led the interdisciplinary research involving Jessie Hetherington Centre for Educational Research staff and Psychology Professor John McClure.

Based on their research findings, the Government has decided to encourage student motivation by rewarding those who excel in specific subjects and, from 2011, pupils who reach Merit or Excellence in specific subjects will receive subject endorsements.

As part of the University's commitment to the Treaty of Waitangi, Victoria fosters Māori research excellence which has the potential for significant social, economic and scholarly impact. In 2009, Victoria's Stout Research Centre for New Zealand Studies ran a conference titled 'Māori

and Parliament' with the Former Parliamentarians' Association. The conference was hosted by Victoria alumnus, National MP and Minister for Treaty of Waitangi Negotiations, the Hon Christopher Finlayson, and featured keynote speeches from the Hon Tariana Turia, the Hon Dr Pita Sharples and others on issues such as the impact of the mixed member proportional (MMP) electoral system on the presence of Māori in Parliament and the future of Māori seats.

The Workplace Communication for Skilled Migrants' programme, devised by Victoria to help skilled migrants into work, was highly commended in the Tomorrow's Workforce Award category of the EEO Trust Work & Life Awards 2009. The Skilled Migrants' programme helps tertiary-educated, experienced immigrants gain workplace experience, develop skills and confidence in job-seeking and learn communication skills for the workplace. The programme is a partnership between Victoria University, the Johnson Group and the Rotary Club of Wellington. The programme also received special commendation from the New Zealand Human Rights Commission in June 2009.

Senior Lecturer Dr Melanie Johnston-Hollitt coordinated a meeting on New Zealand's involvement in the Australasian bid to host the world Square Kilometre Array (SKA) radio telescope which is 100 times more powerful than present-day instruments. It will give astronomers insights into the formation of the early Universe. Representatives from the Ministry of Research, Science and Technology, the Ministry of Economic Development, the Ministry of Foreign Affairs and Trade, New Zealand Trade and Enterprise, the Universities of Otago and Canterbury, and Auckland University of Technology attended alongside industry and Australian Government representatives.

Elections, appointments and inductions onto national or international bodies also reveal the high regard in which Victoria University's staff are held, and the breadth and depth of their scholarship. Faculty of Law and Faculty of Commerce and Administration staff, in particular, played a significant role in applying their expertise to national and international issues.

Law Professor Richard Boast was a member of the Foreshore and Seabed Review Panel which reported to the Attorney-General at the end of June 2009.

Dr Nicole Moreham was a member of an advisory group for the Law Commission's review of privacy law and Professor Tony Angelo acted as an adviser to several Pacific Island governments. Professor Tony van Zijl and Professor Lewis Evans are currently lay members to the High Court, assisting the Court in cases involving appeals to decisions of the Commerce Commission.



Taxing issues

In 2009, Professor Bob Buckle, Pro Vice-Chancellor and Dean of the Faculty of Commerce and Administration, led the Tax Working Group, set up by the Government to identify medium-term policy options for New Zealand's tax system. The Group was coordinated by Victoria University's Centre for Accounting, Governance and Taxation Research in partnership with the Treasury and Inland Revenue, and chaired by Professor Buckle. Other Victoria staff appointed to the Group were Professor John Prebble and Associate Professor David White.

The Group met regularly between June and December 2009, held a public conference in December, and prepared a report to be publicly released and presented to the Minister of Finance and the Minister of Revenue in January 2010.

Above, Professor Bob Buckle and John Shewan, Chairman of PricewaterhouseCoopers New Zealand, face the media at the launch of the Tax Working Group report.



Victoria in the regions

In 2009, Victoria hosted a number of lectures in regional areas of New Zealand. Dr Marc Wilson's well-attended lecture in Napier on psychology—titled 'Personality—What your toothpaste says about you'—showed the links between personality and preferences in diet, drink and political views. The Faculty of Science initiative of Professor David Bibby, the Pro-Vice Chancellor and Dean of Science, Engineering and Architecture and Design, built on successful regional lectures in 2008 with very popular public lectures in New Plymouth and Napier, a lecture in Nelson in conjunction with the Faculty of Humanities and Social Sciences and one in Tauranga with the Faculty of Commerce and Administration. The Faculties of Architecture and Design, and Humanities and Social Sciences hosted a further lecture in Nelson on the architecture of the Beehive and MMP.

Kevin Simpkins, a Senior Fellow in the School of Accounting and Commercial Law, was appointed by the Governor-General as Chairman of the Accounting Standards Board, an independent Crown entity that sets the strategy for financial reporting, reviews and approves financial reporting standards and encourages the development of financial reporting standards. He was previously Deputy Chairman of the Board.

Professor Neil Quigley was appointed to the Accident Compensation Corporation (ACC) Stocktake Steering Group that will look at how ACC can remain

affordable for families, businesses and the Government.

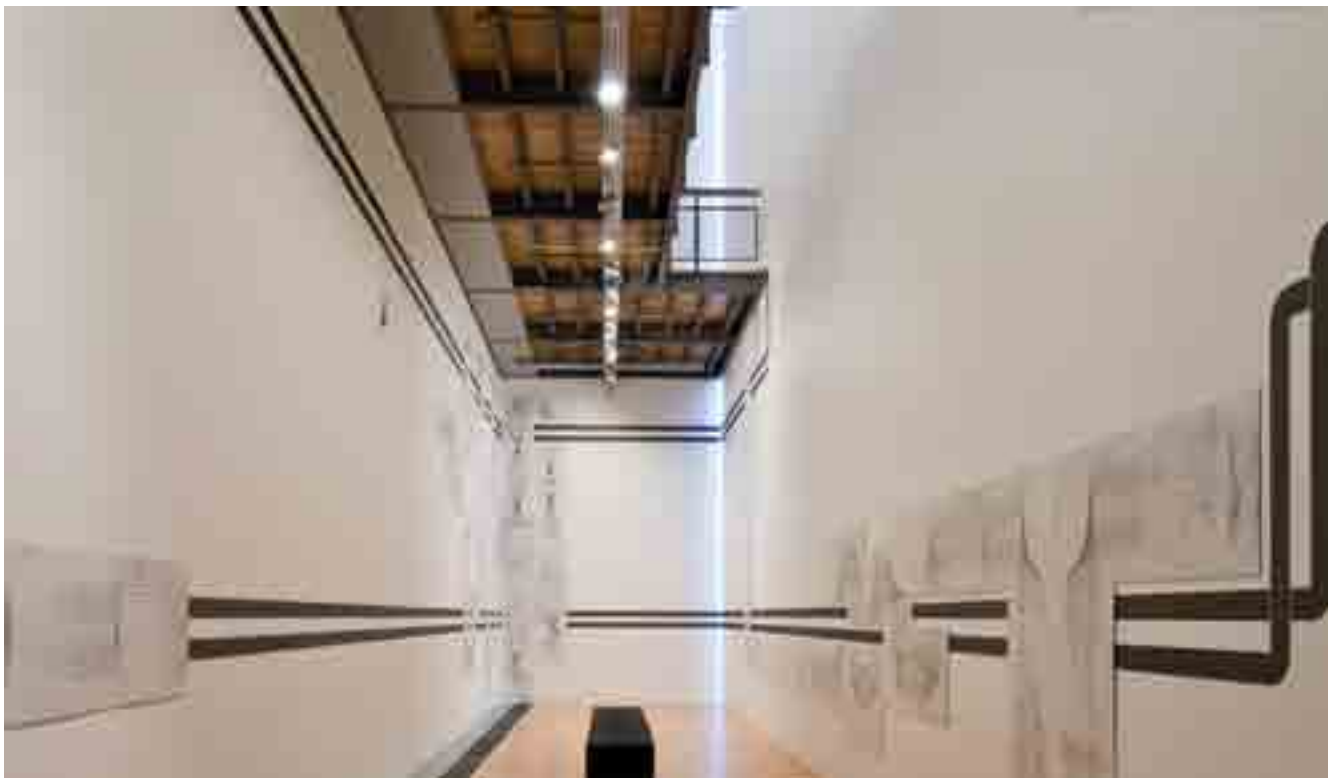
In 2009, a key interdisciplinary focus for Victoria academics has been the issue of climate change. Victoria's New Zealand Climate Change Research Institute published a number of reports for the Government, and School of Architecture Lecturer Maibritt Pedersen Zari also advised on sustainable architecture and urban environments. Professor Peter Barrett was an official observer for the Intergovernmental Panel on Climate Change meeting in Bali in October.

Victoria's academics also have a vital role as critic and conscience of society and add much to public knowledge and debate. This year, many academics commented in the media about their research or on relevant issues.

The growing concern of climate change and the UN conference in Copenhagen at the end of 2009 were areas in which Victoria demonstrated its expertise. Academics from the Faculty of Science, the Institute of Policy Studies and the New Zealand Climate Change Research Institute commented widely on TV, radio and in print. Earlier in the year, Professor Tim Naish was the lead author of a paper on Antarctic ice sheets in the science-based *Nature* magazine, which was covered by more than 300 media outlets worldwide.

Victoria has also contributed significantly through public lectures and seminars, including its Inaugural Professorial Lecture programme which gives new professors the opportunity to offer family, friends, colleagues and the public an insight into their work. In 2009, Victoria hosted 12 inaugural lectures which ranged from Professor Bob Gregory's talk on the rationale behind public policy to Professor Maryanne Garry's discussion of how we form memories.

Victoria held five research luncheons in Wellington which offered a range of stakeholders, including research funders, an opportunity to hear about leading research. The programme, which was led by Deputy Vice-Chancellor (Research), Professor Neil Quigley, included topics ranging from



‘Educational psychology: Early childhood communications issues’ to ‘Language in New Zealand’. There were also successful research luncheon book launches of Professor Alan Dixon’s *Darwin and the Descent of Man* and Professor James Belich’s *Replenishing the Earth: The Settler Revolution and the Rise of the Anglo-World, 1783–1939*.

The University also contributes to an understanding of global challenges by hosting international speakers. This year, prominent speakers included Britain’s first female Attorney General, the Attorney General of England, Wales and Northern Ireland, Patricia Janet Scotland, Baroness Scotland of Asthal, PC QC; a leading historian of the Holocaust, Professor Omer Bartov of Brown University, Rhode Island; and one of the world’s foremost linguists, Professor Douglas Biber of Northern Arizona University.

Professor Biber’s visit to Victoria to deliver the public lecture and teach a Master’s-level course in Linguistics was made possible by the I.A. Gordon Trust through the Victoria University Foundation. The I.A. Gordon Trust was set up in 2003 as the result of a \$500,000 donation from Victoria’s Emeritus Professor Ian Gordon to support the study of English language and linguistics.

From mid-July to October each year, Victoria’s International Institute of Modern Letters runs a series of events highlighting Wellington writers, as well as guests from overseas. In 2009, Victoria and Te Papa Tongarewa, the Museum of New Zealand, ran a series of free public events profiling writers from screen, stage and page, such as award-winning British poet Christopher Reid, novelist Elizabeth Knox and Oscar-winner Philippa Boyens, who co-wrote the screenplay for the *Lord of the Rings* trilogy, as well as writers from the Institute’s programmes.

Ten years of innovation

The Adam Art Gallery celebrated its 10th birthday with a special exhibition. Eight artists were invited to spend 10 days working directly on the walls of the Gallery. The Gallery contributes to the cultural attractions and resources of the capital city. It opened on 21 September 1999 as a result of a major fundraising effort led by the Victoria University Foundation as part of the University’s centennial celebrations, and was galvanised by a major gift from Wellington art patrons Denis and Verna Adam, after whom it is named.

EQUITY

Victoria University is committed to equity of opportunity for all staff and students. The University strives to provide a supportive and inclusive environment for all members of its diverse community.

In 2009, Victoria reviewed its strategies to improve retention rates for Māori and Pacific students and ensure that a coherent University-wide equity strategy was developed.

The Equity and Diversity Strategy was developed by the Equity Strategy Group, led by the Deputy Vice-Chancellor (Academic), Professor Penny Boumelha. The Strategy focused the University on addressing obstacles to equity and other problems, as well as on celebrating the rich diversity of Victoria's community. The University intends to contribute to ensuring that New Zealand is able to draw upon the abilities of all sectors of its diverse population.

Equity of opportunity is one of the University's core values and one of its eight goals, and the Strategy will assist Victoria in creating an environment of evidence-based decision-making in the management of equity. Under the Equity and Diversity Strategy, the University's work will be guided by a small set of high-level, principle-based objectives, supported by sets of actions. From 2010, these will be embedded in the operational unit plans of faculties, schools and central service units.

Both the Equity and Diversity Strategy and the Learning and Teaching Strategy include objectives and actions designed to support Māori and Pacific student success.

A Māori-Pacific Equity Taskforce has also been established to improve Māori and Pacific student recruitment, retention and achievement at Victoria. The Taskforce has produced a Strategic Plan and Victoria has secured Tertiary Education Commission funding for the Taskforce's activities. Professor Piri Sciascia, Pro Vice-Chancellor (Māori), is leading the Taskforce, and his office is also working with faculties and central service units to better understand and profile Māori activity at Victoria.

Victoria seeks to raise Māori and Pacific success rates at the University and early awareness and identification of issues works well to achieve this.

Victoria works closely with local secondary schools to help Māori and Pacific students prepare for university. Outreach programme students participate in weekly sessions on note-taking, exam techniques and other skills essential to helping them succeed in NCEA and at university.

Victoria continues to work with other tertiary institutions to assist Māori, Pacific and other students to develop literacy, numeracy and

research skills. Victoria University, Whitireia Community Polytechnic and Wellington Institute of Technology offer the Certificate in Preparation for Tertiary Study, which helps students move into tertiary study at the institution that best fits their goals and aspirations.

In 2009, an orientation and induction programme for Māori students was organised by Student Services and Student Recruitment & Course Advice. A Pacific orientation programme and two successful Pacific graduation celebrations were also held.

Robust support for Māori students is one of the approaches Victoria takes to lift student achievement. The University Teaching and Development Centre is working with Massey University and Te Wānanga-o-Raukawa to develop a shared Doctoral Resource Portal funded by Ako Aotearoa. Victoria will host the National Māori Doctoral Conference in 2010 and Toihuarewa, the pan-University Māori faculty, is running a support network for Māori PhD students.

There is also a number of initiatives within faculties and schools. The Faculty of Architecture and Design has established a taskforce that is working with Te Puni Kōkiri, Māori architecture and design professionals, and local councils to grow the postgraduate pool and improve career pathways into professions, including academia.

This year, the University established Te Rōpū Whakamanawa, a consultation group to support the Library's work to implement the recommendations from the 2008 review of Library services for Māori. Work has included the establishment of a Māori Librarian position and the



development of a Māori space and collection to improve use and access to Māori resources.

The Faculty of Commerce and Administration established a Faculty Equity Advisory Committee in 2009. This Committee works with the Equity Advisory Group to coordinate the Faculty's equity strategy with the wider University.

The Faculty of Commerce and Administration also established a regular meeting for School Managers and mentors from Manaaki Pihipihinga, the Māori and Pacific students' mentoring programme. The meetings aim to facilitate better communication between mentors, academics and students, and to involve mentoring staff more effectively in schools.

In Trimester One, the Faculty of Commerce and Administration also ran tutorials in accounting for Māori and Pacific students who wish to study with people with similar backgrounds.

Āwhina

Te Rōpū Āwhina (Āwhina), the on-campus whānau for Māori and Pacific students in the Faculties of Science, Engineering, and Architecture and Design, turned 10 in August 2009. Since 1999, 691 students have completed their degrees, including seven with PhDs. Āwhina currently has 71 postgraduate students and 22 of the 40 Māori and Pacific PhD enrolments at Victoria. In 2009, Āwhina students won \$4.2 million of scholarships, \$3.7 million of which was nationally contested.

In July, Āwhina mentors collaborated with Ngāti Whātua and Te Puni Kōkiri in a very successful three-day event, Atamira: Māori in the City 2009, attended by Māori of all ages. Mentors also contribute to research projects and outreach programmes in schools and on marae.

One of Āwhina's aims is to address the under-representation of Māori and Pacific people in science, engineering, architecture and design at tertiary institutions and in professions.



STATEMENT OF SERVICE PERFORMANCE

Victoria University of Wellington has two major plans: an Investment Plan and a Strategic Plan. The Investment Plan was prepared in 2007 for implementation in 2008, and in 2009 the University's new Strategic Plan took effect. This Statement of Service Performance (SSP) provides linkages between both plans.

Many of the 2009 performance targets in this SSP are taken from Victoria's Investment Plan, grouped in a way that covers the scope of Victoria's Strategic Plan goals—research, learning and teaching, student experience, external relationships, capability, resources, public contribution and equity.

Investment Plan measures span a three-year period, from 2008–10. Where these are quantitative, this SSP provides 2008 data as a context for 2009 performance. Where these measures are qualitative, 2008 comparisons are not included.

RESEARCH

Objective 1

Develop improved measures for tracking postgraduate enrolment and completion

2009 PERFORMANCE TARGET	2008 ACTUAL	2009 ACTUAL
1.1 Reduce mean completion times as follows:	PhD completions 65	PhD completions 70
PhDs 1 560 days	Mean time to complete (days) 1 575	Mean time to complete (days) 1 610*
Master's 538 days	Master's completions 205	Master's completions 177
	Mean time to complete (days) 579	Mean time to complete (days) 583*
* There is some volatility in completion times for research Master's clearances. In 2008, a significant number of long-standing Master's degrees were finally completed (205 completions in 579 days mean time). In 2007, 108 completed in 546 days mean time. The Faculty of Graduate Research is implementing processes to ensure completion times reduce.		

Objective 2

Increase Government-funded postgraduate student enrolments

2009 PERFORMANCE TARGET	2008 ACTUAL	2009 ACTUAL
2.1 Postgraduate enrolment 16.5% of total Government-funded EFTS	Postgraduate enrolments 16% of total Government-funded EFTS	Postgraduate enrolments 17% of total Government-funded EFTS

Objective 3

Implement 2007 Research Strategy

2009 PERFORMANCE TARGETS	2009 ACTUAL
3.1 Conduct internal PBRF round and action findings of research performance reviews	An internal PBRF round checked the current position of research performance at Victoria. This involved an assessment of all the evidence portfolios of eligible staff (research, contribution and peer esteem). As a result, a formal process was established to address under-performance.
3.2 Establish Faculty of Graduate Research and develop new processes for admission and allocation of financial support	A Faculty of Graduate Research was established, and a revised PhD application process and allocation of financial support for postgraduate students implemented.
3.3 Develop new research initiatives with Capital and Coast District Health Board (CCDHB) and other stakeholders in biomedical science	Victoria developed a partnership with CCDHB to offer a Postgraduate Diploma in Clinical Research commencing in June 2010. This will facilitate collaborative research and postgraduate teaching.

LEARNING AND TEACHING

Objective 4

Improve retention and achievement of students, particularly those aged under 25

2009 PERFORMANCE TARGETS	2008 ACTUAL	2009 ACTUAL
4.1 Raise successful course completion rates for degree and graduate diploma qualifications for students aged under 25 to 82%	79% course completion	82% course completion
4.2 Lower first-year qualification-level attrition for degree, graduate diploma and postgraduate qualifications for students aged under 25 to 22%	12% attrition	11% attrition*
4.3 Raise successful course completion rates for degree and graduate diploma qualifications to 82%	78% course completion	81% course completion
4.4 Lower first-year qualification-level attrition for degree, graduate diploma and postgraduate qualifications to 27%	22% attrition	20% attrition*
* This target was set on a Tertiary Education Commission methodology that Victoria and other universities are not able to replicate. This accounts for the 'official' target being lower than the actual achieved in 2008 and 2009.		

Objective 5

Set up and run learning and teaching projects at 100 level, informed by research into good practice

2009 PERFORMANCE TARGET	2009 ACTUAL
5.1 Implement learning and teaching projects in at least four 100-level courses	During 2010, research into good practice sought student and lecturer perspectives on aspects such as grade distribution and writing components of four 100-level courses—Biology, Social and Cultural Studies, Management and Accountancy. Data collected form the basis of a 'good practice' workshop for teaching teams in 2010.

Objective 6

Increase the proportion of international students

2009 PERFORMANCE TARGETS	2008 ACTUAL	2009 ACTUAL
6.1 International students constitute 11% of the total Victoria student population in 2009	12.9%	12%
6.2 International postgraduate students constitute 19% of the total Victoria postgraduate population in 2009	19.2%	20%

STUDENT EXPERIENCE

Objective 7

Engage students as active and lifelong members of an inclusive and supportive community of higher learning

2009 PERFORMANCE TARGETS	2009 ACTUAL									
7.1 Increase (by 5% over 2007 numbers) awareness amongst prospective students with impairments and their support networks, of the support available for students with disabilities, and the inclusive environment at Victoria	<p>A web-based enrolment system and a DVD on the University's supportive environment are credited with a 23% increase in 2009 over 2007 numbers (19% over 2008) of prospective and current students with impairments engaging with Victoria's Disability Services.</p> <table><tr><th colspan="3">Disability Services registrations</th></tr><tr><th>2007</th><th>2008</th><th>2009</th></tr><tr><td>572</td><td>593</td><td>704</td></tr></table>	Disability Services registrations			2007	2008	2009	572	593	704
Disability Services registrations										
2007	2008	2009								
572	593	704								
7.2 Provide supervised, high-standard student accommodation on campus in 2009	Approximately 1,400 places were available in catered halls offering a variety of experiences for students. In addition, over 800 self-catering places in flats, apartments and studio apartments were available to students through the University's Accommodation Service.									
7.3 Students report 82% satisfaction with the impact of student services on their experience at Victoria	<p>The overall satisfaction rating with student services at Victoria shows at least 88% either satisfied or very satisfied. Up to 98% of survey respondents agreed or strongly agreed that the service they used was important in continuing their study at Victoria (range 58% to 98% across the various services). Annual student service satisfaction surveys are carried out by: Accommodation, Career Development and Employment, Counselling, Crèches, Disability Support, Financial Support and Advice, Te Pūhahi Atawhai, Student Health and Student Learning Support.</p>									
7.4 Increase the number of students including a study abroad experience as part of their Victoria studies to 220 (head count)	One hundred and twenty students participated in study abroad experiences.*									
7.5 Three hundred and fifty students registered in the Victoria International Leadership Programme (VILP)	In 2009, 824 students (646 domestic and 178 international) were registered in the VILP which brings international and domestic students together and inspires thinking about global leadership challenges.									
* This target was not reached. Applications to engage in a study abroad experience reached record levels in 2009, but there was a very high withdrawal rate.										

EXTERNAL RELATIONSHIPS

Objective 8

Strengthen processes for reciprocal relationships between stakeholders and the University and ensure stakeholders are aware of the impact they have on activities at Victoria

2009 PERFORMANCE TARGETS	2009 ACTUAL
8.1 Action plan (based on stakeholder survey results) focuses on Victoria being more visible in Wellington	<p>There was a strong emphasis on Wellington-based interactions in 2009.</p> <p>As a consequence of the 2008 stakeholder engagement survey an action plan was initiated. Included were the following major initiatives which the University expects will increase the visibility of Victoria in Wellington.</p> <ul style="list-style-type: none"> + Memoranda of Understanding that will greatly advance the University's science and engineering programmes were established with Wellington institutions such as Geological and Nuclear Sciences (GNS), Industrial Research Limited (IRL) and the Capital and Coast District Health Board (CCDHB). + Victoria hosted 12 inaugural lectures by its new professors. These provided an opportunity to introduce the University's prominent scholars to the wider Wellington community. These events were very well attended. + The Māori Stakeholder Engagement Framework was presented to Council in 2009. The Office of the PVC (Māori) began implementation by supporting four Māori stakeholder hui in Wellington—with parents and prospective students; with Wellington public servants; with the Māori culture and heritage community; and the annual Matariki dinner. A fifth hui is planned with Mana Whenua and other local iwi.
8.2 Strengthen links with the University of Otago for the establishment and timely development of a Centre for the Study of Islam and Muslim Cultures	<p>A Centre for the Study of Islam and Muslim Cultures was established through an educational partnership between the University of Otago and Victoria, and with Government funding from the Tertiary Education Commission (TEC). Progress towards milestones associated with the funding is on track with the two universities signing a Memorandum of Understanding for formal establishment of the Centre in 2009. A BA in Islamic Studies will be offered at Otago University, and Victoria is investigating the feasibility of a postgraduate qualification in Islamic Studies.</p>
8.3 Strengthen links with Massey University (Wellington) to facilitate postgraduate engineering provision in the Wellington region	<p>Victoria entered into an agreement with Massey University to allow undergraduate Victoria engineering students to include a Massey engineering course as an elective, and vice versa.</p> <p>Engineering staff from each university have indicated that mechatronics and signal processing are likely areas for successful research and postgraduate collaborations.</p>

CAPABILITY

Objective 9

Build academic and general staff capability in areas linked to strategic priorities

2009 PERFORMANCE TARGETS	2009 ACTUAL
9.1 Offer tailored programmes aligned with staff development assessments	A new professional development programme for early career staff, 'Developing Scholarly Habits', was developed in 2009. One-hundred and sixteen staff received 363 session-hours of training by the University Teaching Development Centre (UTDC). These workshops were developed in consultation with faculties to ensure that training is tailored to individual needs and directly linked to school and faculty learning and teaching activities and priorities. A 2009 example was a workshop focused on redesigning courses and programmes to fit within a new 15-point model.
9.2 More than 50 staff attend research capability building programmes	Three-hundred and forty-seven staff attended courses and workshops focused on building research capability.
9.3 Align staff development and promotions criteria and policies with the University's research, and learning and teaching strategies, and offer implementation and training programmes	Criteria relating to level of contributions to the quality of teaching, learning and research were formally included in the academic promotions process in 2009. Training to support the implementation of research, and learning and teaching strategies was provided by the Research Office, UTDC and Human Resources. This covered leadership, effective teaching, Blackboard (Victoria's e-learning platform) and research skills.
9.4 Participate in the international community of scholars; encourage staff to research and study internationally	Seventy-four staff had research and study leave grants approved to undertake work in 32 countries and territories.*
* Argentina, Australia, Austria, Belgium, Brazil, Canada, Chile, China, Denmark, Fiji, Finland, France, Germany, India, Ireland, Italy, Jamaica, Japan, Kenya, Mexico, Monaco, The Netherlands, Philippines, Singapore, South Africa, Spain, Switzerland, Taiwan, United Kingdom, United States of America, Uruguay and Vanuatu.	



RESOURCES

Objective 10

Ensure the long-term academic and financial viability of Victoria by increasing and diversifying income and by reallocating resources to support strategic goals

2009 PERFORMANCE TARGETS	2009 ACTUAL
10.1 Align resources in ways that support the future path of Victoria	<p>A rolling three-year budget cycle covering operations and also the key University-wide priorities of research, learning and teaching, initiatives grounded in Victoria's interdisciplinary strengths and equity was developed in 2009. Some of the developments planned are:</p> <ul style="list-style-type: none"> +further investment in PhD scholarships and research performance +targeted appointments (creative disciplines, Public Law, Asian Business, Educational Psychology, Strategic Studies) +increased resourcing of engineering +Master of Professional Accounting (a New Zealand first, responding to international demand) +architecture programme restructure to align with international practice +managed enrolment in response to changed Government policy and Victoria's strategic direction +roll out of Faculty of Graduate Research for better alignment of postgraduate processes +learning and teaching and equity development funding +strengthening alumni and stakeholder relationships.
10.2 Finalise resource allocation model aligned to interdisciplinary strengths	<p>All research centres are resourced according to 'fit' with interdisciplinary strengths. The resource allocation model (budget) revised in 2009 provides increased funding for research centres. The Climate Change Research Centre, the Contemporary China Research Centre and the Stout Research Centre are important interdisciplinary centres at Victoria.</p> <p>'Support for one of the ten interdisciplinary strengths' is a criterion for various types of internal research funding. Examples are the University Research Fund and the Vice-Chancellor's Strategic Scholarships, both provide funding for developing interdisciplinary initiatives.</p>
10.3 Revenue from international students is 17% of total student revenue	<p>This target was not met. Revenue from international students was 14.3% of total student revenue in 2009.*</p>
10.4 Infrastructure projects: student accommodation, teaching, learning and research spaces, and office accommodation, completed subject to availability of resourcing	<p>All targets and milestones for infrastructure projects were achieved on time and within agreed budgets.</p> <ul style="list-style-type: none"> +Te Puni Village (student accommodation) opened February 2009. +Coastal Ecology Laboratory on the south coast opened March 2009. +Alan MacDiarmid Building (learning and teaching) is on schedule for completion in April 2010. +The Campus Hub project has the approval of Victoria's Council and construction will begin at the end of 2010 following TEC approval. +Phase three of the external restoration of the Hunter Building was completed and phase four began in December 2009.
<p>* International marketing and recruitment activities intensified during 2009. This resulted in a 20% increase in offers to full-fee-paying students for 2010. This may reverse the downward trend in international student enrolments at undergraduate level.</p>	

PUBLIC CONTRIBUTION

Objective 11

Demonstrate leadership in critical thinking and community service through maintaining membership of advisory bodies, working parties and government boards

2009 PERFORMANCE TARGET		2008 ACTUAL		2009 ACTUAL	
11.1 Maintain the level of advice to government, national and international bodies at the 2007 level of:					
Government	89	Government	123	Government	193
National bodies	177	National bodies	325	National bodies	357
International bodies	164	International bodies	525	International bodies	717

Objective 12

Develop and mature collaborative relationships with businesses that are aligned to Victoria's interdisciplinary strengths

2009 PERFORMANCE TARGET	2009 ACTUAL
12.1 Develop and formalise at least four collaborative agreements with identified businesses	<p>Four collaborative agreements with businesses were developed and formalised during 2009. Taylor Preston and Victoria agreed to form a company to commercialise the results of research on waste processing. Memoranda of Understanding to commercialise intellectual property were signed with companies Coal Research and Graftoss, and the finalisation of a third business agreement is pending. The University strengthened its relationship with Grow Wellington's business incubator, Creative HQ. Five students now work with Creative HQ to raise their business acumen skills. It is anticipated this collaboration will be the springboard for several new businesses early in 2010.</p> <p>The University's commercial arm, Viclink, is working with the 'early stage investment community' throughout New Zealand and continuing to strengthen relationships with Wellington businesses and organisations such as Industrial Research Limited (IRL) and Resene.</p>

Objective 13

Finalise the Internationalisation Strategy and produce an implementation plan by the end of 2008

2009 PERFORMANCE TARGET	2009 ACTUAL
13.1 Commence implementation of the Internationalisation Strategy	<p>In 2009, the University made good progress towards advancing the Internationalisation Strategy adopted in 2008.</p> <p>A baseline survey of current internationalisation activities and internationalisation implementation plans was completed for faculties and all relevant central service units. The results of this were commented on favourably during the 2009 Academic Audit conducted by the New Zealand Universities Academic Audit.</p>

EQUITY

Objective 14
Develop and implement an Equity and Diversity Strategy

2009 PERFORMANCE TARGET	2009 ACTUAL
14.1 University equity categories established, strategy developed, data requirements identified and reporting framework agreed	Following an extensive consultation process, an Equity and Diversity Strategy was completed and approved by the University Council. It identifies staff and student equity categories, establishes data requirements and sets out a reporting cycle for Central Student Administration and Human Resources. Targets, timelines and a monitoring framework for this Strategy are currently being developed.



Objective 15

Improve student participation, retention and achievement in identified equity groups

2009 PERFORMANCE TARGETS	2008 ACTUAL	2009 ACTUAL
15.1 Raise proportion of EFTS for Māori students to 9%	8%	9%
15.2 Maintain proportion of EFTS for Pacific students at 5%	5%	5%
15.3 Raise successful course completion rates for degree and graduate diploma qualifications for Māori students to 72%	71% course completion	74% course completion
15.4 Raise successful course completion rates for degree and graduate diploma qualifications for Pacific students to 62%	56% course completion	59% course completion
15.5 Lower first-year qualification-level attrition for degree, graduate diploma and postgraduate qualifications for Māori students to 32%	32% attrition	27% attrition
15.6 Lower first-year qualification-level attrition for degree, graduate diploma and postgraduate qualifications for Pacific students to 31%	32% attrition	26% attrition
15.7 Raise qualification-level completion rates for all degree, graduate diploma and postgraduate qualifications for Māori students (over a five-year period) to 34%	44%*	45%*
15.8 Raise qualification-level completion rates for all degree, graduate diploma and postgraduate qualifications for Pacific students (over a five-year period) to 30%	40%*	37%*
15.9 Raise Māori successful course completion rates at 100 level to 65.7%	62% course completion	65% course completion
15.10 Raise Māori successful course completion rates at 200 level to 81.9%	77% course completion	81% course completion
15.11 Raise Pacific successful course completion rates at 100 level to 59.5%	47% course completion	47% course completion
15.12 Raise Pacific successful course completion rates at 200 level to 70.7%	64% course completion	70% course completion
15.13 Raise successful course completion rates for degree and graduate diploma qualifications for students with impairments to 82%	71% course completion	75% course completion
15.14 Raise the qualification-level completion rates for all degree, graduate diploma and postgraduate qualifications for students with impairments (over a five-year period) to 36.5%	55%*	53%*
15.15 Lower first-year qualification-level attrition for degree, graduate diploma and postgraduate qualifications for students with impairments to 21%	26% attrition	27% attrition
* This target was set on a Tertiary Education Commission methodology that Victoria and other universities are not able to replicate. This accounts for the 'official' target being lower than the actual achieved in 2008 and 2009.		

Objective 16

Provide appropriate training and development opportunities that contribute to the equity aspirations of the University

2009 PERFORMANCE TARGET	2009 ACTUAL
16.1 Offer a variety of programmes addressing mentoring, leadership, cultural matters and personal development	<p>Mentoring, leadership, cultural and personal development programmes were available to support Victoria's equity aspirations. Examples are:</p> <p>Staff</p> <ul style="list-style-type: none"> +Academic mentoring +Te Hāpai—training in the Treaty of Waitangi and Māori language and culture +Leading people—development of management capacity. <p>Students</p> <ul style="list-style-type: none"> +Manaaki Pihipihinga and Te Rōpū Āwhina—student mentoring programmes +Kaiwawao Māori Service—ensuring all Māori students receive up-to-date information and assistance +Student Learning Support Services—a customised service for all students from first-year to postgraduate +Māori and Pacific Community Outreach programme +He Ara Mātauranga, a path to education—encouraging students from nine low-decile schools in the Wellington region to enrol in tertiary study.

Objective 17

Increase the proportion of Māori and Pacific staff to 10% (Māori) and 5% (Pacific) of all staff by 2014

2009 PERFORMANCE TARGETS		2008 ACTUAL	2009 ACTUAL
17.1	Māori	Māori	Māori
	7% of all staff	6.3%	7%
	Pacific	Pacific	Pacific
	3% of all staff	2.3%	3%





2009 FINANCIAL OVERVIEW

The University achieved a positive financial outcome in 2009 due to a range of factors, including growth in student numbers, enhanced research performance and a reduction in library depreciation by increasing the life of materials. The consolidated University surplus for 2009 was \$12.8 million, an increase of \$3.3 million from 2008. The result was largely generated by the University parent together with a strong surplus from the Victoria Research Trust.

At 4.1 percent of total revenues, the surplus is close to the strategic plan target of 4 percent measured on a three-year rolling basis. As Table 2 shows, the University surplus has averaged 4 percent since 2005.

The surplus represents a return of 1.8 percent of total assets—see Table 3.

For the University, the surplus was \$11.0 million which is 3.9 percent of total revenue. This is a positive result given the foreshadowed financial challenges facing the University.

Total enrolments increased significantly by 741 equivalent full-time students (EFTS) (4.5 percent) in 2009 after a small decline in 2008. Government-funded student numbers increased to 103.5 percent of the government funding cap (ie. the maximum number of students for which Government will provide funding). The increased student fee revenues generated from this growth, together with a slight increase in Performance-based Research Fund income (government grants), offset a reduction in revenue from overseas students of \$2.1 million. The reduction of international EFTS has continued

Table 1

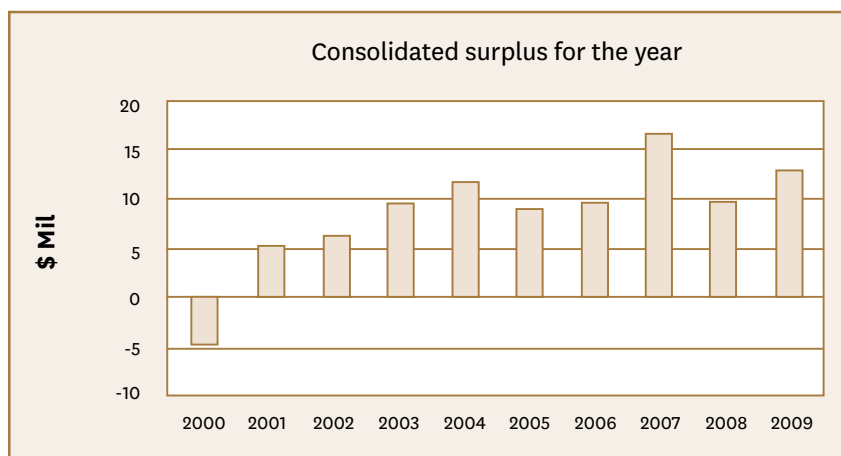


Table 2

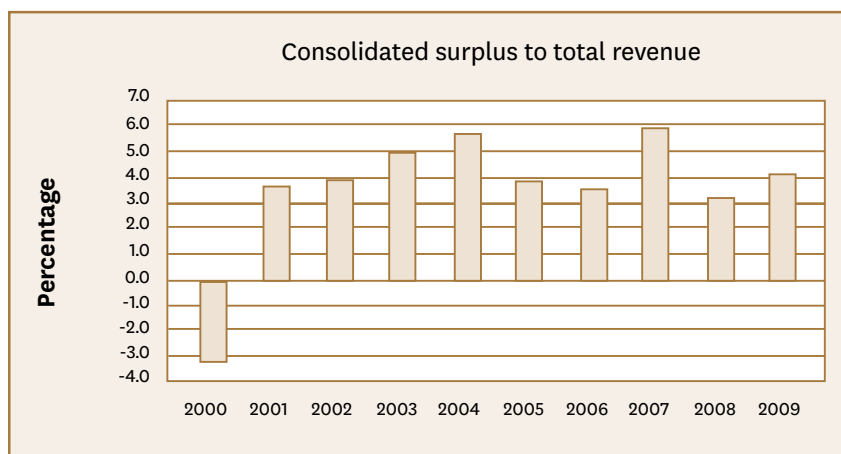


Table 3

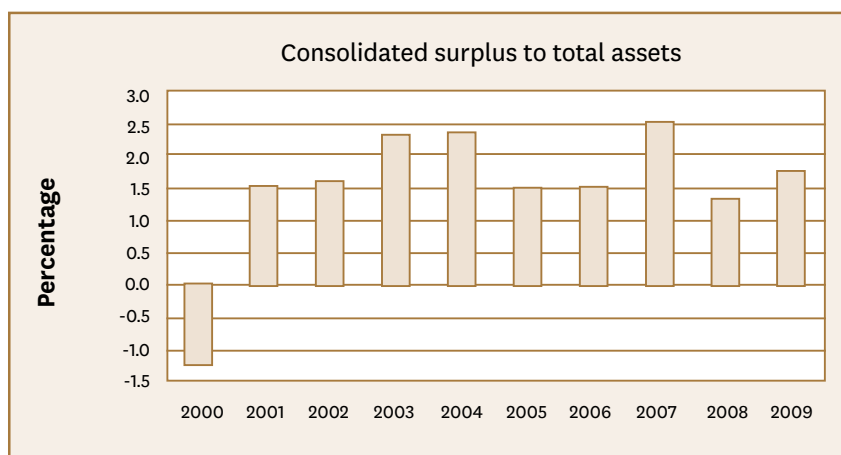
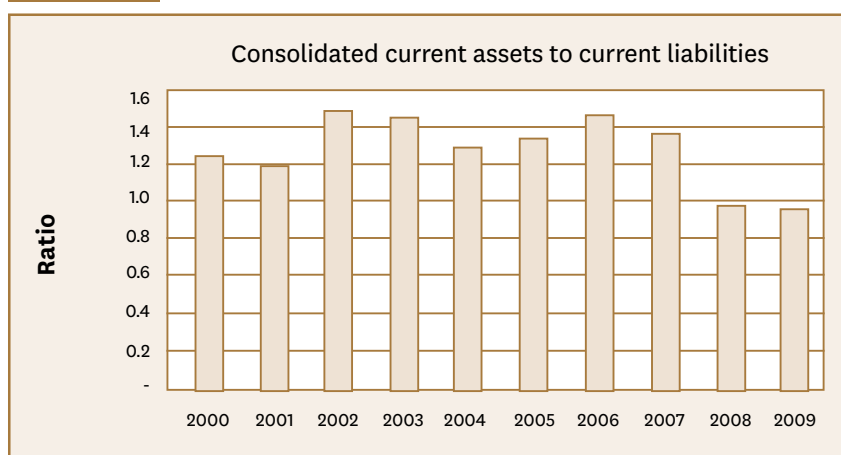


Table 4



a downwards trend which started in 2005 and has resulted in significantly lower revenues from international students. The number of international students did not recover to the extent expected in 2009, but it was pleasing to see an improving trend later in the year. At the time of writing, applications for 2010 appear more positive.

While increased teaching revenue helped offset the loss of interest income and international revenue, the cap on Government-funded students, and the regulations for student fee increases, required the University to seek savings across the University in the 2009 budget. Careful management of expenditure resulted in University operating expenses being held below the level of 2008, despite the impact of inflation. It is a tribute to all University stakeholders that the University was able to achieve these savings, particularly at a time of turmoil in financial markets. As noted previously, depreciation reduced from 2008, and the 2009 University budget, due to a reassessment of the lives of buildings and library materials to bring the lives in line with the rest of the university sector.

In the Statement of Comprehensive Income, the surplus from operations is offset by a decrease in the revaluation reserve resulting in an overall deficit of \$1 million in consolidated comprehensive income for 2009. The decrease in the revaluations reserve results from a periodic revaluation of land and buildings as at the end of October 2009. The movement in reserves for 2009 is minimal at 4.3 percent of the asset revaluation reserve.

Consolidated cash and bank deposits were higher than budgeted as provision was made for significant capital expenditures in the period December to February. In the event, most of this seasonal expenditure was incurred in January and February 2010. Current liabilities at \$63.2 million slightly exceeded current assets of \$61.5 million, to generate a ratio for current assets to current liabilities of 0.97. This is slightly below trend (see Table 4) due to the draw down of cash reserves which, together with debt, were used to fund the strategic building programme. The University is able to operate comfortably with this level of working capital at year end because it operates with negligible inventories and has strong cash flows from government grants and student tuition fees.

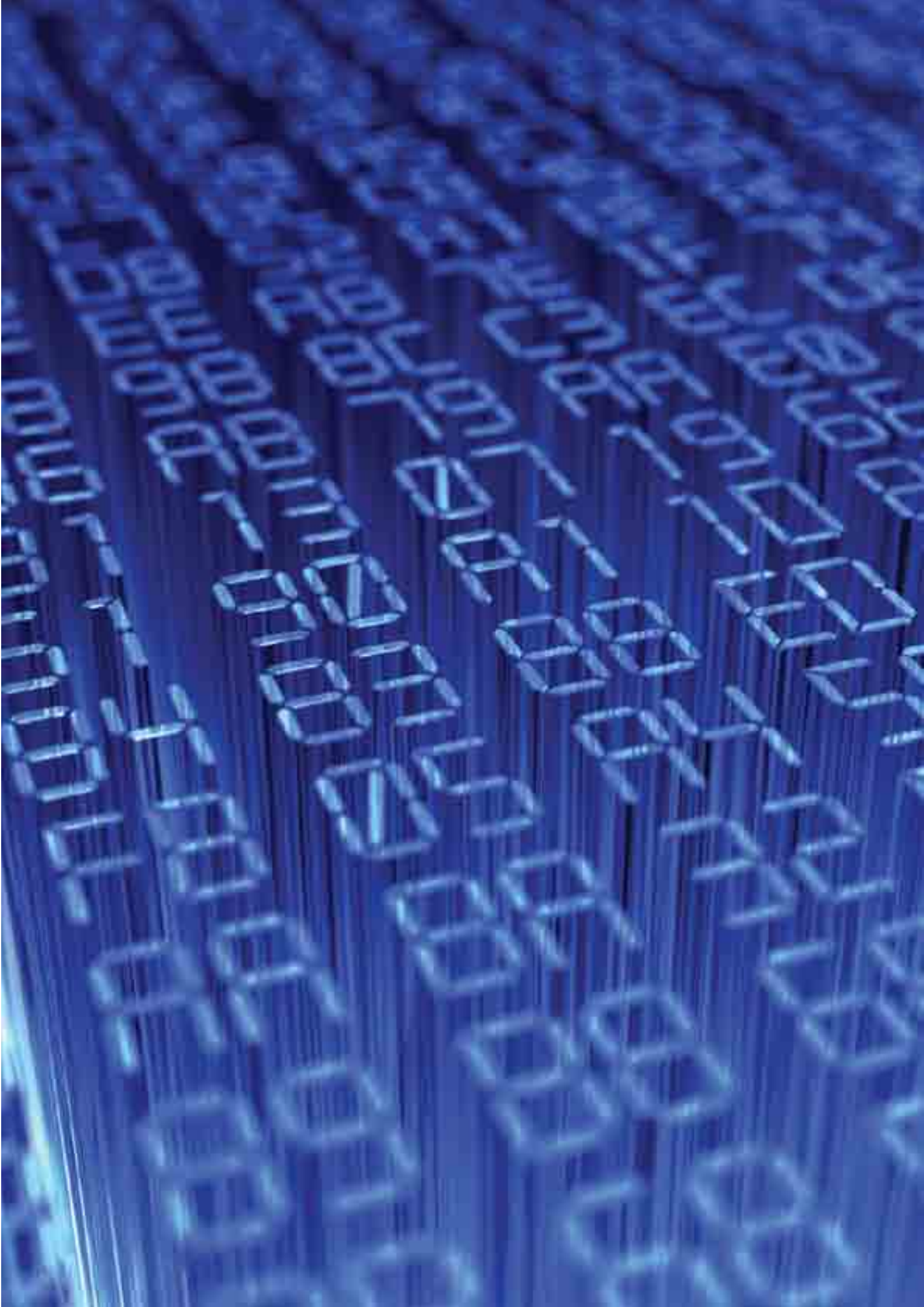
The requirement to maintain a strong surplus is demonstrated by Victoria's significant capital expenditure programme. Capital expenditure was \$60.1 million in 2009 following expenditure of \$85.4 million in 2008. During the year, the University completed and opened the Te Puni Village student accommodation block (providing 389 beds), commissioned the new marine teaching and research building on Wellington's foreshore and other key infrastructure projects. The capital programme was partially funded by related-party borrowings from the Research Trust of \$13 million and a further draw down of the revolving bank loan facility to \$37 million at year end (total facility \$55 million).

The financial outlook for the University is mixed. The budget for 2010 includes provision for specific strategic initiatives and further capital expenditure to continue the expansion and renewal of the Kelburn Campus. This will provide students and staff with essential modern facilities to provide an improved learning, teaching and research experience. The Government, however, has indicated that funding for 2011 and 2012 will likely be reduced in real terms through a continuation of the cap on student numbers and by the removal of annual inflation adjustments to funding.

The financial position of Victoria University at the end of 2009 reflects positive achievements in academic and research programmes through increased student enrolment and a growing research base. Simultaneously, the University is managing its operating cost base to ensure that there is adequate provision for ongoing capital investment in core infrastructure. This is a challenging fiscal environment, with uncertainty over future funding, however Victoria University is well placed to continue to be at the forefront of New Zealand universities in the years ahead.



Wayne Morgan
Chief Financial Officer





STATEMENT OF RESPONSIBILITY

STATEMENT OF RESPONSIBILITY

The management of Victoria University of Wellington accepts responsibility for:

- ▣ the preparation of the annual financial statements and Statement of Service Performance and the judgements used in them
- ▣ establishing and maintaining a system of internal control designed to provide reasonable assurance as to the integrity and reliability of financial reporting.

In the opinion of Council and management of Victoria University the financial statements and Statement of Service Performance for the financial year ended 31 December 2009 fairly reflect the financial position and operations of Victoria University and the group.

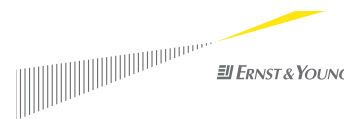


Emeritus Professor Tim Beaglehole
Chancellor



Professor Pat Walsh
Vice-Chancellor

22 March 2010



TO THE READERS OF VICTORIA UNIVERSITY OF WELLINGTON AND GROUP'S FINANCIAL STATEMENTS AND PERFORMANCE INFORMATION FOR THE YEAR ENDED 31 DECEMBER 2009

The Auditor-General is the auditor of Victoria University of Wellington (the University) and group. The Auditor-General has appointed me, Stuart Mutch, using the staff and resources of Ernst & Young, to carry out the audit on her behalf. The audit covers the financial statements and statement of service performance included in the annual report of the University and group for the year ended 31 December 2009.

Unqualified Opinion

In our opinion:

- ▣ the financial statements of the University and group on pages 70 to 107:
 - comply with generally accepted accounting practice in New Zealand; and
 - fairly reflect:
 - the University and group's financial position as at 31 December 2009; and
 - the results of operations and cash flows for the year ended on that date.
- ▣ the performance information of the University and group on pages 51 to 60 fairly reflects its service performance achievements measured against the performance targets adopted for the year ended on that date.

The audit was completed on 22 March 2010 and is the date at which our opinion is expressed.

The basis of our opinion is explained below. In addition, we outline the responsibilities of the Council and the Auditor, and explain our independence.

Basis of Opinion

We carried out the audit in accordance with the Auditor-General's Auditing Standards, which incorporate the New Zealand Auditing Standards.

We planned and performed the audit to obtain all the information and explanations we considered necessary in order to obtain reasonable assurance that the financial statements and statement of service performance did not have material misstatements whether caused by fraud or error.

Material misstatements are differences or omissions of amounts and disclosures that would affect a reader's overall understanding of the financial statements and statement of service performance. If we had found material misstatements that were not corrected, we would have referred to them in our opinion.

The audit involved performing procedures to test the information presented in the financial statements and statement of service performance. We assessed the results of those procedures in forming our opinion.

Audit procedures generally include:

- ▣ determining whether significant financial and management controls are working and can be relied on to produce complete and accurate data;
- ▣ verifying samples of transactions and account balances;
- ▣ performing analyses to identify anomalies in the reported data;
- ▣ reviewing significant estimates and judgements made by the Council;

- ▣ confirming year-end balances;
- ▣ determining whether accounting policies are appropriate and consistently applied; and
- ▣ determining whether all financial statement disclosures are adequate.

We did not examine every transaction, nor do we guarantee complete accuracy of the financial statements and statement of service performance.

We evaluated the overall adequacy of the presentation of information in the financial statements and statement of service performance. We obtained all the information and explanations we required to support our opinion above.

Responsibilities of the Council and the Auditor

The Council is responsible for preparing financial statements in accordance with generally accepted accounting practice in New Zealand. Those financial statements must fairly reflect the financial position of the University and group as at 31 December 2009. They must also fairly reflect the results of operations and cash flows for the year ended on that date. The Council is also responsible for preparing performance information that fairly reflects the service performance achievements for the year ended 31 December 2009. The Council's responsibilities arise from the Education Act 1989 and the Crown Entities Act 2004.

We are responsible for expressing an independent opinion on the financial statements and statement of service performance and reporting that opinion to you. This responsibility arises from section 15 of the Public Audit Act 2001 and the Crown Entities Act 2004.

Independence

When carrying out the audit we followed the independence requirements of the Auditor-General, which incorporate the independence requirements of the New Zealand Institute of Chartered Accountants.

In addition to the audit we have carried out an assignment to provide technical accounting advice in relation to the mid year financial statements of the University and group, which is comparable with those independence requirements. Other than the audit and this assignment, we have no relationship with or interest in the University and group.



Stuart Mutch
Ernst & Young
On behalf of the Auditor-General
Wellington, New Zealand

MATTERS RELATING TO THE ELECTRONIC PRESENTATION OF THE AUDITED FINANCIAL STATEMENTS, PERFORMANCE INFORMATION

This audit report relates to the financial statements and performance information of Victoria University of Wellington and group (VUW) for the year ended 31 December 2009 included on VUW's website. The Council is responsible for the maintenance and integrity of VUW's website. We have not been engaged to report on the integrity of VUW's website. We accept no responsibility for any changes that may have occurred to the financial statements and performance information since they were initially presented on the website.

The audit report refers only to the financial statements and performance information named above. It does not provide an opinion on any other information which may have been hyperlinked to or from the financial statements and performance information. If readers of this report are concerned with the inherent risks arising from electronic data communication they should refer to the published hard copy of the audited financial statements and performance information as well as the related audit report dated 22 March 2010 to confirm the information included in the audited financial statements and performance information presented on this website. Legislation in New Zealand governing the preparation and dissemination of financial information may differ from legislation in other jurisdictions.

STATEMENT OF ACCOUNTING POLICIES

THE REPORTING ENTITY

The financial statements of Victoria University of Wellington (the University) and Consolidated Group (the Group) for the year ended 31 December 2009 were authorised for issue in accordance with a resolution of the Victoria University of Wellington Council (the University Council) on 22 March 2010.

Victoria was created as a university and body corporate by the Universities Act 1961 and the Victoria University of Wellington Act 1961.

The University and the Group are designated as public benefit entities for financial reporting purposes.

The University provides for the advancement of knowledge and the dissemination thereof by teaching and research by offering courses leading to a wide range of degrees, diplomas and certificates. It also makes research available to the wider community for mutual benefit, and provides research

and scholarship for the purpose of informing the teaching of courses. These aspects are covered fully in the Statement of Service Performance (pages 50-61). The University is located in Wellington and offers most courses and research from there.

The financial statements for the University only and the Group financial statements are presented. The financial statements are presented as at, and for the year ended, 31 December 2009 for the University only and the Group. Included in these financial statements are:

1. The **University** as the parent entity.
2. The **Group** comprising the University together with:

Subsidiary companies

- ▣ **Victoria Link Limited (VLL)** is a wholly-owned subsidiary of the University which was formed in April 1992. VLL is the University's commercial interface with the business and government sectors and manages intellectual property development and consulting on behalf of the University.

- ▣ **Te Puni Village (TPV)** is a wholly-owned subsidiary of the University which was incorporated in December 2008. TPV provides accommodation for students of the University.
- ▣ **iPredict Limited (iPredict)** is a subsidiary of VLL which was incorporated in January 2008. iPredict operates a prediction market where people trade contracts or stocks on the likely outcome of a specific event. The University has a 75 percent direct interest in iPredict via its subsidiary VLL.
- ▣ **Predictions Clearing Limited (PCL)** is a wholly-owned subsidiary of iPredict which was incorporated in July 2008. PCL acts as a trust account for the holding of clients' funds while trading in the predictions market.

Joint ventures

- ▣ **New Zealand School of Music Limited (NZSM)** is a joint venture between Massey University and the University. NZSM was formed in January 2006 with each university holding a 50 percent share. All existing full music degrees

previously offered by either university are now awarded jointly as NZSM branded qualifications.

- ▣ **MacDiarmid Institute for Advanced Materials and Nanotechnology (the Institute)** is an unincorporated joint venture between the University of Canterbury, Massey University, the University of Otago and the University to undertake research on a project funded by the Tertiary Education Commission. The Institute was formed in July 2002 to collaborate on research in the field of advanced materials and nanotechnology. The Institute is proportionally included in the University's results and financial position. The University has a 56 percent holding in the Institute.

Wholly-controlled and consolidated trusts

- ▣ **Victoria University of Wellington Foundation (VUWF)** is a controlled and charitable trust which was incorporated in October 1990. VUWF raises funds from private parties for projects that promote academic excellence at the University.
- ▣ **Victoria University of Wellington Art Collection Funding Trust (VUWACFT)** is a controlled and charitable trust which was formed in December 2000. VUWACFT was established to provide funding for the acquisition, collection, care, management, exhibition and promotion of the University's art collection.
- ▣ **Research Trust Victoria University of Wellington (RTVUW)** is a controlled and charitable trust which was incorporated in September 2006. RTVUW was established

to provide academic research that contributes to academic excellence.

- ▣ **Victoria University of Wellington School of Government Trust (VUWSGT)** is a controlled and charitable trust which was incorporated in May 2007. VUWSGT was established to provide support to research, training and education in connection with public policy, public management, public administration and strategic studies.

Associates

In addition to the above, the Group has investments in the following associates:

- ▣ **Library Consortium of New Zealand Limited (LCoNZ)** is a collaborative venture formed in June 2004 between the libraries of Auckland University of Technology, the University of Waikato, the University of Otago and the University. The University acquired 25 percent of the shareholding in LCoNZ upon incorporation.
- ▣ **Magritek Holdings Limited (Magritek)** is a collaboration formed in November 2004 between the University, Massey University and private shareholders. Magritek is a science and technology company creating innovative products in the field of Nuclear Magnetic Resonance (NMR). The University has a 24 percent direct interest in the company via its subsidiary VLL.

New Zealand Tertiary Education Consortium Limited (NZTEC).

The University is a shareholder in NZTEC, a limited liability company formed for the purpose of providing education services to the Sultanate of Oman's Ministry of Higher

Education. The University acquired the 16.67 percent share in March 2006. All six shareholders hold equal shares and equal voting rights in the company. As all shareholders in this company hold equal shareholding rights, it has been deemed appropriate to treat this entity as an associate.

BASIS OF PREPARATION

The financial statements have been prepared in accordance with New Zealand's generally accepted accounting practices (NZ GAAP), the requirements of the Financial Reporting Act 1993 and the Crown Entities Act 2004.

Significant accounting judgements and estimates

In applying the Group's accounting policies, management continually evaluates judgements, estimates and assumptions based on experience and other factors, including expectations of future events that may impact on the Group. All judgements, estimates and assumptions made are believed to be reasonable, based on the most current set of circumstances available to management. Significant judgements, estimates and assumptions made by management in the preparation of these financial statements are outlined below:

- ▣ **Valuation of land and building assets:** management relies on the services of independent valuers to assess the carrying values of land and building assets.
- ▣ **Valuation of retirement, long service and sick leave entitlements:** management relies on the services of an independent actuary to assess the carrying value of these employee entitlements (refer Note 21).

- ▣ Bad debt provisioning: where receivables are outstanding beyond the normal trading terms, the likelihood of recovery is assessed by management.
- ▣ Impairment: asset impairment judgements will be made based on fair value as at balance date.
- ▣ Stage of completion of research projects as at balance date.

The financial statements are presented in New Zealand dollars and all values are rounded to the nearest thousand dollars (\$ 000).

STATEMENT OF COMPLIANCE

The financial statements have been prepared in accordance with NZ GAAP. They comply with New Zealand equivalents to International Financial Reporting Standards (NZ IFRS) and other applicable financial reporting standards, as appropriate for Public Benefit Entities. All available Public Benefit Entity exemptions have been adopted.

SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The principal accounting policies adopted in the preparation of the financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated. The Annual Report includes separate financial statements for the University as an individual entity and the Group consisting of the University, its subsidiaries, joint ventures, controlled and consolidated trusts and associates.

Accounts payable

Accounts payable are recognised upon receipt of the goods or when the services have been performed and are measured at the agreed purchase contract price, net

of applicable trade and other discounts, being the fair value of the transaction and then accounted for at amortised cost. Amounts owing are unsecured and are generally settled on 30-day terms.

Accounts receivable

Accounts receivable are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method, less an allowance for impairment. The two categories of accounts receivable are:

- ▣ Trade receivables which are, typically, due for settlement on the 20th of the following month.
- ▣ Tuition fee receivables which are due for settlement prior to a course commencing. However, in some cases, domestic students may opt for an instalment plan whereby regular payments are made to ensure all fees are paid in full by the completion of that course.

Collectability of trade receivables and tuition fees is reviewed on an ongoing basis. Debts that are known to be uncollectable are written off when identified. A provision is raised for any doubtful debts based on a review of all outstanding amounts as at the reporting date.

Associates

Associates are those entities in which the University and Group have significant influence, but not control over the financial and operating policies. This is generally evident by holding between 20 and 50 percent of the voting rights. Associates are accounted for using the equity method.

Basis of consolidation

The Group financial statements comprise the financial statements

of the University, its subsidiaries, joint ventures, controlled and consolidated trusts and investments in associates as at 31 December each year.

A subsidiary is an entity over which the University and Group have the power to govern the financial and operating policies so as to obtain benefits from their activities. The existence and effect of potential voting rights that are currently exercisable or convertible are considered when assessing whether a group controls another entity. This is generally evident by holding in excess of 50 percent of the voting rights. Subsidiaries are fully consolidated from the date on which control is obtained by the Group and cease to be consolidated from the date on which control is transferred out of the Group.

Minority interests not held by the Group are allocated their share of net profit after tax in the income statement and their share of equity in the consolidated balance sheet, separately from parent shareholders' equity.

Joint ventures are entities over whose activities the University and Group have joint control, established by contractual agreement and requiring unanimous consent for strategic, financial and operating decisions. Joint ventures are accounted for using the proportionate method.

Controlled and consolidated trusts are those entities in which the University and Group have the power to govern the financial and operating policies so as to obtain benefits from their activities. The existence and effect of potential voting rights that are currently exercisable or convertible are

considered when assessing whether a group controls another entity. Controlled and consolidated trusts are fully consolidated from the date on which control is obtained by the Group and ceases to be consolidated from the date on which control is transferred out of the Group.

The financial statements of the subsidiaries, joint ventures, controlled and consolidated trusts and associates are prepared for the same reporting period as the University using consistent accounting policies. Adjustments are made to bring into line any dissimilar accounting policies that may exist.

In preparing the Group financial statements, all intercompany balances and transactions, income and expenses, profits and losses arising from intra-group transactions have been eliminated in full.

Bank borrowing and borrowing costs

All borrowings are in relation to specific large building projects. Bank borrowings are classified as non-current liabilities and recognised at amortised cost as the agreement (per the 'NZ Dollar Short Term Advances Facility Agreement') has a three-year term and repayments are not expected to be made within a 12-month period.

Borrowing costs are expensed as incurred and reflected through the surplus within the Statement of Financial Performance.

Business combinations

The purchase method of accounting is used to account for all business combinations regardless of whether equity instruments or other assets are acquired. Cost is measured as the fair value of assets given, shares

issued or liabilities incurred or assumed at the date of exchange plus costs directly attributable to the combination. Transaction costs arising on the issue of equity instruments are recognised directly in equity.

Budget

The budget is set prior to the beginning of each financial year and is a requirement of the Crown Entities Act 2004. The budget for 2009 was approved by the University Council on 1 December 2008.

Cash and cash equivalents

Cash and cash equivalents comprise cash at bank and in hand and short-term deposits with a maturity of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value. For the purpose of the Statement of Cash Flows, cash and cash equivalents consist of cash and cash equivalents as defined above.

Construction in progress

Construction in progress represents the cost of unoccupied and incomplete building projects and other major capital works projects at reporting date. It also includes the costs of major information technology (IT) systems such as software, networks and audiovisual projects that have not been implemented as at reporting date and are stated on the basis of expenditure incurred and gross progress claim certificates up to balance date. Contract retentions for capital works are recorded as accounts payable. Construction in progress is not depreciated. Costs cease to be capitalised when all the activities substantially necessary to bring an asset to the location and condition for its intended use are

complete. All feasibility costs are expensed as incurred.

Employee entitlements

Provisions are recognised when the University has a present obligation (legal or constructive) as a result of a past event and it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation.

With the exception of annual leave, all other entitlements are valued by an independent actuary on an annual basis, with the present obligation appearing on the Statement of Financial Position and movements in those provisions reflected in the Statement of Financial Performance.

Liabilities in respect of employee entitlements that are expected to be paid or settled within 12 months of balance date are accrued at nominal amounts calculated on the basis of current salary rates. Liabilities in respect of employee entitlements that are not expected to be paid or settled within that period are accrued at the present value of expected future payments using discounted rates as advised by the actuary.

- ▣ Annual leave for all staff has been accrued based on employment contract/agreement entitlements using current rates of pay. This provision is classified as a current liability.
- ▣ Long service leave has been accrued for qualifying general staff. The liability is equal to the present value of the estimated future cash flows as a result of employee service provided at balance date as assessed by an independent actuary. This

provision is stated as a current liability if it is vested and a non-current liability if it is not.

- ▣ Retiring leave for all eligible staff is equal to the present value of the estimated future cash flows as a result of employee service provided at balance date as assessed by an independent actuary. This provision is stated as a current liability if it is vested and a non-current liability if it is not.
- ▣ Sick leave has been accrued for a small group of ex-Wellington College of Education employees. The liability is expected to be settled within 12 months of the reporting date and is recognised in respect of employees' services up to the reporting date. The provision is stated as a current liability. No accrual is made for other university employees because the University has a policy of unlimited sick leave for all permanent staff.

Financial instruments

Financial instruments comprise investments in equity and debt securities (other investments), trade and other receivables, derivatives such as forward exchange contracts, cash and cash equivalents, borrowings, trade and other payables. These are classified in accordance with NZ IAS 39 as set out in Note 8 to the financial statements. Initial and subsequent measurement requirements for specific categories of financial instruments are outlined in these accounting policies.

All financial instruments are recognised in the Statement of Financial Position when the Group becomes a party to the contractual provisions of the instrument. Financial assets are derecognised if

the Group's contractual rights to the cash flows from the financial assets expire or if the Group transfers the financial asset to another party without retaining control or substantially all risks and rewards. Financial liabilities are derecognised if the Group's obligations specified in the contract expire or are discharged or cancelled.

▣ **Loans and receivables and other financial liabilities**

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market and which are not classified as available for sale or designated at fair value through surplus or deficit within the Statement of Financial Performance. At initial recognition loans and receivables and other financial liabilities are measured at fair value on trade date, which includes transaction costs, when the related contractual rights or obligations exist. Subsequent to initial recognition loans and receivables and other financial liabilities are recognised at amortised cost using the effective interest method. Loans and receivables are adjusted for impairment losses if impaired. Gains and losses are recognised through surplus within the Statement of Financial Performance when loans and receivables and other financial liabilities are derecognised or when loans and receivables are impaired.

▣ **Assets available for sale**

Available-for-sale investments are those non-derivative financial assets, principally equity instruments that are designated as available for sale

or are not classified as any of the three remaining categories of financial assets. These financial assets are initially measured at fair value on trade date, which includes transaction costs, when the related contractual rights exist. After initial recognition available-for-sale assets are measured at fair value with gains or losses being recognised as a separate component of other comprehensive income until the investment is derecognised or until the investment is determined to be impaired, at which time the cumulative gain or loss previously reported in other comprehensive income is recognised in surplus or deficit in the Statement of Financial Performance. No subsequent value adjustment has been made to these financial assets during the period.

▣ **Fair value through the surplus or deficit within the Statement of Financial Performance**

Fair value through surplus or deficit within the Statement of Financial Performance financial assets comprise equity and debt securities held in managed portfolios. All purchases of securities are initially measured at fair value on trade date, when the related contractual rights or obligations exist, with transaction costs being recognised through the surplus or deficit within the Statement of Financial Performance immediately. Subsequent to initial recognition, these financial assets are periodically revalued to the current fair value. Fair value movements are recognised through the surplus or deficit within the Statement of Financial Performance.

The University and Group enter into derivative financial instruments such as foreign currency forward exchange contracts to manage foreign exchange risk on committed expenditure nominated in foreign currencies and interest rate swaps to manage interest rate risk on borrowings. Derivates are initially recognised at fair value on the date a derivative contract is entered into. Subsequent to initial recognition, derivative financial instruments are re-measured to their fair value at each reporting date with all movements in fair value recognised through the surplus or deficit within the Statement of Financial Performance. Derivatives are carried as assets when the fair value is positive and liabilities when the fair value is negative.

Foreign currency

Both the functional and presentation currency of the University and the Group is New Zealand dollars (\$).

Foreign currency transactions are translated into New Zealand dollars at the exchange rate prevailing at the date of the transaction. Amounts receivable and payable in foreign currency at balance date are translated at the rates of exchange ruling on the transaction date. Foreign currency balances have been translated into New Zealand dollars using the exchange rate at the close of business on balance date. Exchange differences relating to amounts payable and receivable in foreign currencies are brought to account as exchange gains or losses through the surplus or deficit within the Statement of Financial Performance.

Goods and Service Tax (GST)

The financial statements have been prepared on a GST exclusive basis

with the exception of accounts receivable and accounts payable (excluding accruals), which are stated as GST inclusive. Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from Inland Revenue Department (IRD). The net amount of GST recoverable from, or payable to, the IRD is included as a current asset or liability in the Statement of Financial Position. Cash flows are included in the Statement of Cash Flows on a gross basis. The GST component of cash flows arising from investing and financing activities which are recoverable from, or payable to, the IRD are classified as operating cash flows. Commitments and contingencies are disclosed net of the amount of GST recoverable from, or payable to, the IRD.

Intangible assets

▣ Software costs

IT computer software represents the cost to the University and Group of major IT systems that have been purchased, developed and implemented. These are capitalised at cost. Amortisation for IT computer software is calculated using a straight-line basis and the amortisation periods are three to five years. This expense is taken to the Statement of Financial Performance through the depreciation and amortisation line item. Internally generated software is expensed as costs are incurred.

▣ Development costs

Development expenditure incurred on an individual project (for example, for a university teaching course) is carried forward when it is probable that expected future economic

benefits will flow to the entity. It can only be recognised as an intangible asset where it meets certain criteria set out in NZ IAS 38:

- it is identifiable
- it is probable that the future economic benefits that are attributable to the asset will flow to the entity, and
- the cost of the asset can be measured reliably.

▣ Impairment of capitalised intangibles

All capitalised intangible assets are tested for impairment where an indicator of impairment exists, and in the case of intangible assets with indefinite lives, an annual review is performed. Useful lives are also examined on an annual basis and adjustments, where applicable, are made on a prospective basis.

Inventories

Inventories are measured at the lower of cost and net realisable value. The cost of inventories is based on the first-in-first-out principle, and includes expenditure incurred in acquiring the inventories and bringing them to their existing location and condition ready for sale.

Net realisable value is the estimated selling price in the ordinary course of business, less estimated costs of completion and the estimated costs necessary to make the sale.

Lease costs

All of the University and Group leases (as lessee) are operating leases as the risks and rewards of ownership do not transfer to the lessee. Operating lease payments are recognised as an expense on a straight-line basis over the lease term.

Property, plant and equipment

Treatment for specific classes of property, plant and equipment:

- **Land, building structures, building services, building fit outs and infrastructure assets** are initially recognised at cost. Subsequent to this, land and buildings are carried at a revalued amount less any subsequent accumulated depreciation on buildings and accumulated impairment losses. Revaluations are performed at least once every three years by an independent registered valuer. The valuations are revised based on advice from an independent registered valuer during the intervening years to reflect any material movements in values. For specialised buildings where there is a limited market, the method used by the valuers is the depreciated replacement cost method. For the remaining buildings the method of valuation is fair value. All movements in revaluation are taken direct to the revaluation reserve through the Statement of Comprehensive Income. Any revaluation surplus is credited to the asset revaluation reserve included in the equity section of the Statement of Financial Position unless it reverses a revaluation decrease of the same asset previously recognised in the Statement of Comprehensive Income.

- **Leasehold improvements** are recorded at cost less accumulated depreciation and any accumulated impairment loss. Improvements are depreciated over the shorter of the unexpired period of the lease and the estimated useful life of the assets.
- **Works of art, classical antiquities, heritage musical instruments and the heritage collection** are recorded at cost and due to the nature of these heritage assets, no depreciation is charged.
- **Computing equipment, furniture and equipment, library collections in general use, musical equipment, marine vessels and vehicles** are recorded at cost less accumulated depreciation and any accumulated impairment loss.

▣ Impairment

The carrying values of plant and equipment are reviewed for impairment when events or changes in circumstances indicate the carrying value may not be recoverable.

For an asset that does not generate largely independent cash inflows, the recoverable amount is determined for the cash-generating unit to which the asset belongs.

The recoverable amount of plant and equipment is the greater of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value

using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset.

If any such indication exists and where the carrying values exceed the estimated recoverable amount, the assets or cash-generating units are written down to their recoverable amount.

Impairment losses are recognised through the surplus within the Statement of Financial Performance.

▣ Fair value

Fair value is determined by reference to market-based evidence, which is the amount for which the assets could be exchanged between a knowledgeable willing buyer and a knowledgeable willing seller in an arm's length transaction as at the valuation date.

▣ Derecognition

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected to arise from the continued use of the asset.

Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the item) is included in the Statement of Financial Performance in the year the item is derecognised.

▣ Depreciation

Depreciation of property, plant and equipment except for land, heritage collection, works of art, classical antiquities, heritage musical instruments and marae carvings,

has been provided for on a straight-line (SL) basis, at depreciation rates calculated to allocate the assets' cost or the revalued amounts less estimated residual value, over their estimated useful lives. Major depreciation periods are:

Building structures	SL	3–50 years
Building services	SL	10–30 years
Building fit-out	SL	10–50 years
Infrastructure assets	SL	5–40 years
Leasehold improvements	SL	20–50 years
Computing equipment*	SL	3–5 years
Furniture & equipment*	SL	3–15 years
Library collections —general use	SL	10–20 years
Musical instruments	SL	5–13 years
Vehicles	SL	5 years
Marine vessels	SL	16 years

* Assets purchased solely for specific research projects may be depreciated over the life of the project.

▣ **Property in the name of the Crown**

Property in the name of the Crown and occupied by the University, for which the University has all the responsibilities of ownership (such as insurance and maintenance), and for which no rentals have been paid to the Crown, have been included as though they were assets of the University with effect from 1993. This is in accordance with the announced policy of Government, that these assets would be transferred into the name of the University.

Revenue

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the University and Group and the revenue can be reliably measured. The following specific recognition criteria must also be met before revenue is recognised.

The University's revenue consists of:

▣ **Bequests and other monies held in trust**

Bequests and donations received on trust for particular purposes are recorded as revenue on a cash-received basis through the surplus within the Statement of Financial Performance. These monies are not available for funding the operations of the University.

▣ **Dividend**

Dividend revenue is recognised when the shareholders' right to receive the payment is established.

▣ **Externally funded research**

Externally funded research revenues are reflected in the Statement of Financial Position as research grants unexpended, where fulfilment of any contractual obligation is yet to occur. When the contractual obligation has been fulfilled, externally funded research revenue is transferred as research support through the surplus within the Statement of Financial Performance.

▣ **Fees and charges**

Student fees and charges are recognised as revenue in advance upon enrolment in the Statement of Financial Position. Revenue from rendering services is recognised only when the University has a right to be compensated, it is probable that

compensation will be received, and the amount of revenue and the stage of completion of a transaction can be reliably measured.

▣ **Government grants**

Government funding for students: is recognised as revenue in advance upon receipt in the Statement of Financial Position. Revenue from rendering services is recognised only when the University has a right to be compensated, and the amount of revenue and the stage of completion of a transaction can be reliably measured. *Contributions from the Crown:* that are non-reciprocal in nature are recognised as other revenue through the surplus within the Statement of Financial Performance in the year in which the Group obtains control over them.

Research-related funding: is accounted for on the same basis as externally funded research noted above.

▣ **Interest**

Interest revenue is recognised as it accrues using the effective interest method taking into account the interest rates applicable to the financial assets.

▣ **Other revenue**

This represents contributions from external organisations and miscellaneous income not derived from core operations. Other revenue is recognised when the commitment is fulfilled or there is no liability to refund the amount.

▣ **Sale of goods**

Revenue is recognised when the significant risks and rewards of ownership of the goods have passed to the buyer and can

be measured reliably. Risks and rewards are considered passed to the buyer at the time of delivery of the goods to the customer.

▣ **Rendering of services**

Revenue from a contract to provide services is recognised by reference to the stage of completion of the contract at the balance date.

▣ **Rental income**

Rental income is recognised as it accrues over the period that the properties are leased to third parties.

Taxation

The IRD treats the University and Group, for the purposes of income tax, as a charitable organisation with the exceptions of iPredict and PCL. For these entities, the consolidated entity adopts the taxes payable method.

Current tax assets and liabilities for the current and prior periods are measured at the amount expected to be recovered from, or paid to, the IRD based on the current period's taxable income. The tax rate and tax laws used to compute the amount are those that are enacted or substantively enacted by the balance date.

FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

The University and Group's financial instruments comprise investments in equity and debt securities (other investments), derivatives such as forward exchange contracts, cash and cash equivalents. They also have various other financial assets and liabilities such as short-term borrowings, accounts receivable and accounts payable, which arise directly from its operations.

The main purpose of these financial instruments is to provide investment returns and raise finance for the Group's operations.

The main risks arising from the University and Group's financial instruments are interest rate risk, liquidity risk, foreign exchange risk and credit risk. The University Council reviews and agrees policies for managing each of these risks as summarised below. Compliance is monitored monthly and deviations from targets are reported to the Chief Financial Officer in the first instance.

Interest rate risk

No borrowing may be arranged until approval has been granted by the University Council and the Secretary of Education. The University received approval to arrange a revolving credit facility of up to \$55 million from the Secretary of Education on 26 September 2008. To minimise exposure to interest rate risk, the University utilises interest rate swaps.

Liquidity risk

Funding commitments are monitored to ensure that there are cash reserves (or other liquid assets), or secured committed financing arrangements to cover

a minimum of 120 percent of the forecast peak funding requirements of the University at any point in time, for the next 12 months.

Amendment of the funding targets may only be made with approval of the University Council.

Foreign exchange risk

The University and Group may not enter into any financing arrangement in any foreign currency unless approval is granted by the University Council and the Ministers of Education and Finance, where prescribed by the Crown Entities Act 2004.

Management of foreign currency exposures

Individual expenses/receipts with an equivalent spot value of up to \$100,000 will be transacted at the spot rate on payment/receipt date. Foreign exchange risk for this class of transaction will be monitored but will be left unhedged.

Individual expenses/receipts with an equivalent spot value of more than \$100,000 are economically hedged within five working days of commitment being notified to the Chief Financial Officer, provided there is reasonable certainty over the amount and timing of the exposure, and the term of the latest payment/receipt does not exceed 12 months. Details of all hedging for foreign currency risk management are reported to the University Council at the first monthly meeting following the transaction. Hedge accounting will not be applied.

Forecast individual expenses/receipts with an equivalent spot value of more than \$100,000 may be economically hedged, provided the term of the latest payment/receipt does not exceed 12 months, within the following parameters:

	Minimum cover	Maximum cover
0–6 mths	0%	75%
6–12 mths	0%	50%

The basis for forecast foreign currency exposures is the University's annual budget. Projected foreign currency exposures beyond the current year are assumed to be per actual and budget for the prevailing year.

The University and Group seek to limit their exposure to foreign currency risk by communicating their preference to transact in New Zealand dollars wherever practicable, to both suppliers and customers.

Credit risk

The University and Group only transact with banks or financial institutions registered by the Reserve Bank of New Zealand that have been granted 'approved counterparty' status by the University Council.

Short-term deposits are only placed with the major New Zealand trading banks registered by the Reserve Bank of New Zealand.

Counterparty limits are set to manage the University and Group's financial exposure to any one counterparty. The University and Group's financial exposure to any one counterparty will not exceed 33 percent of total funds. Amendment of counterparty limits may only be made when approval has been granted by the University Council.

Investments in debt and equity instruments are managed with the assistance of external specialists applying investment diversification which is in line with the Group's investments policies.

The University also transacts with its students. These transactions do not create a significant credit risk as students have no concentration of credit because of the relative low value of individual student transactions.

The University and Group also transact with the Crown. These transactions do not create a significant credit risk.

Capital management policy

The Group manages its exposure to key financial risks, including interest rate and credit risk, in accordance with its Treasury Statute. The objective of the Statute is to support the delivery of the Group's financial targets whilst protecting future financial security. The Group also operates within guidelines set by the Tertiary Education Commission.

Changes in accounting policies

During the year, the University and Group changed the accounting policy for capitalising borrowing costs on major building construction. Based on NZ IAS 23: Borrowing Costs, which gives Crown Entities the 'option' to capitalise or expense borrowing costs, the University and Group have opted to expense borrowing costs as incurred. As a result, \$358,000 of interest previously capitalised in construction in progress has been restated as interest expense in the comparative results.

There have been no other changes in accounting policies. All other accounting policies have been applied on consistent basis over the two years presented.

Changes in accounting estimates

During the year, the University and Group changed the accounting estimate for the useful lives of library assets in use. As a result there is a reduction in depreciation charge of \$3.4 million for the year, as shown in Note 6 to the Financial Statements.

	Previous useful life	New useful life
Monographs	5	10
Periodicals	10	20
Data sets	3–5	10

During the year the University undertook a review of the remaining useful lives of a number of software assets. As a result of this review \$0.9 million has been recognised as accelerated depreciation.

Standards and interpretations issued but not yet effective

There are a number of standards and interpretations that have been issued throughout 2009 but are not yet in effect. The assessment thus far is that they will have a minimal impact on the financial statements of the University and Group, with the exception of:

NZ IFRS 9: Financial Instruments (which will come into effect on 1 January 2013)—the proposed amendment to this standard will impact on Note 8 (Financial instruments). The number of categories against which financial instruments may be classified will reduce from four to two. The categories that are being removed are 'loans and receivables' and 'assets available for sale'. The assets that are currently classified in these categories will be classified as assets valued at fair value through the surplus or deficit.

FINANCIAL STATEMENTS

CONSOLIDATED TREND STATEMENT

	2005	2006	2007	2008	2009
	\$ 000	\$ 000	\$ 000	\$ 000	\$ 000
Financial Performance					
Total revenue	237 698	266 112	289 397	300 991	313 238
Surplus for the year before unusual items	9 010	9 371	16 728	9 541	12 803
Material, unbudgeted and non-recurring items	32 471	-	-	-	-
Surplus for the year	41 481	9 371	16 728	9 541	12 803
Financial Position					
Total current assets	61 654	67 734	76 663	63 851	61 501
Total non-current assets	515 982	521 900	565 560	621 893	637 355
Total assets	577 636	589 634	642 223	685 744	698 856
Total current liabilities	46 036	46 225	55 866	62 216	63 165
Total non-current liabilities	10 274	11 844	12 236	35 559	48 233
Total liabilities	56 310	58 069	68 102	97 775	111 398
Total community equity	521 326	531 565	574 121	587 969	587 458
Statistics					
Surplus before unusual items to total revenue	3.79%	3.52%	5.78%	3.17%	4.09%
Surplus before unusual items to total assets	1.56%	1.59%	2.60%	1.39%	1.83%
Current assets to current liabilities	133.93%	146.53%	137.23%	102.63%	97.37%
Assets to equity	110.80%	110.92%	111.86%	116.63%	118.96%
Liabilities to equity	10.80%	10.92%	11.86%	16.63%	18.96%

STATEMENT OF FINANCIAL PERFORMANCE for the year ended 31 December 2009

	Note	Consolidated			University		
		31-Dec-09	31-Dec-09	31-Dec-08	31-Dec-09	31-Dec-09	31-Dec-08
			Budget			Budget	
		\$ 000	\$ 000	\$ 000	\$ 000	\$ 000	\$ 000
Revenue							
Government grants		140 106	138 003	134 383	137 343	135 602	131 716
Domestic tuition fees		66 078	63 663	59 156	64 909	62 717	58 264
International tuition fees		24 145	25 700	26 226	24 024	25 515	26 106
Research support		33 683	35 100	30 739	20 697	20 166	17 162
Commercial		20 682	17 066	19 986	11 289	11 837	18 354
Other student fees		15 536	17 012	14 007	17 260	17 012	14 021
Other revenue	1	9 841	8 730	13 017	5 637	3 861	9 385
		310 071	305 274	297 514	281 159	276 710	275 008
Interest earnings of controlled trusts		211	-	467	-	-	-
Fair value movements of financial assets in controlled trusts		1 001	-	(468)	-	-	-
Other earnings by controlled trusts (donations and dividends)		1 876	-	3 369	-	-	-
Share of retained surplus of associates	19	79	-	109	-	-	-
Total revenue		313 238	305 274	300 991	281 159	276 710	275 008
Expenditure							
People	2	171 644	168 915	168 731	158 527	155 354	158 831
Occupancy	3	24 634	21 733	21 634	21 683	20 701	19 593
Equipment		1 922	2 053	1 852	1 532	1 386	1 544
Information technology	4	7 051	7 004	7 912	6 622	6 789	7 565
Operating	5	65 322	62 871	61 375	52 008	49 886	52 847
Interest expense		843	1 293	358	965	1 293	379
Depreciation and amortisation	6	29 019	32 825	29 588	28 851	32 706	29 521
Total expenditure		300 435	296 694	291 450	270 188	268 115	270 280
Taxation	7	-	-	-	-	-	-
Surplus / (deficit) for the year		12 803	8 580	9 541	10 971	8 595	4 728
Surplus attributed to							
Members of the parent		12 805	8 580	9 674	10 971	8 595	4 728
Minority interest		(2)	-	(133)	-	-	-

STATEMENT OF COMPREHENSIVE INCOME for the year ended 31 December 2009

	Note	Consolidated			University		
		31-Dec-09	31-Dec-09	31-Dec-08	31-Dec-09	31-Dec-09	31-Dec-08
			Budget			Budget	
		\$ 000	\$ 000	\$ 000	\$ 000	\$ 000	\$ 000
Surplus / (deficit) for the year		12 803	8 580	9 541	10 971	8 595	4 728
Increase / (decrease) in revaluation reserve	14	(13 826)	-	-	(13 826)	-	-
Total comprehensive income / (loss) for the year		(1 023)	8 580	9 541	(2 855)	8 595	4 728
Comprehensive income / (loss) attributed to							
Members of the parent		(1 021)	8 580	9 674	(2 855)	8 595	4 728
Minority interest		(2)	-	(133)	-	-	-

The Statement of Accounting Policies and the Notes to the Financial Statements form part of, and should be read in conjunction with, this Statement.

STATEMENT OF EQUITY for the year ended 31 December 2009

	Note	Consolidated			University		
		31-Dec-09	31-Dec-09	31-Dec-08	31-Dec-09	31-Dec-09	31-Dec-08
		\$ 000	<i>Budget</i> \$ 000	\$ 000	\$ 000	<i>Budget</i> \$ 000	\$ 000
Surplus / (deficit) for the year		12 803	8 580	9 541	10 971	8 595	4 728
Other comprehensive income/(loss) for the year		(13 826)	-	-	(13 826)	-	-
Total comprehensive income / (loss) for the year		(1 023)	8 580	9 541	(2 855)	8 595	4 728
Community equity at start of the year		587 969	582 626	574 121	558 475	555 941	549 440
Contribution from Government to the University administered MacDiarmid Institute	23	512		4 307	512		4 307
Community equity at end of the year		587 458	591 206	587 969	556 132	564 536	558 475
Community equity attributed to							
Equity holders of the parent		587 458	591 206	587 967	556 132	564 536	558 475
Minority interest		-	-	2	-	-	-

Community equity represented by

		Consolidated				University		
		Accumulated funds	Minority interests	Asset revaluation reserve	Total	Accumulated funds	Asset revaluation reserve	Total
		\$ 000	\$ 000	\$ 000	\$ 000	\$ 000	\$ 000	\$ 000
Balance as at 1 January 2008		249 034	-	325 087	574 121	224 353	325 087	549 440
Surplus for the year		9 539	2	-	9 541	4 728	-	4 728
Capital contribution		4 307	-	-	4 307	4 307	-	4 307
Movement in revaluation reserves	14	-	-	-	-	-	-	-
Balance as at 31 December 2008		262 880	2	325 087	587 969	233 388	325 087	558 475
Surplus / (deficit) for the year		12 805	(2)	-	12 803	10 971	-	10 971
Movement in revaluation reserves	14	-	-	(13 826)	(13 826)	-	(13,826)	(13 826)
Capital contribution	23	512	-	-	512	512	-	512
Balance as at 31 December 2009		276 197	-	311 261	587 458	244 871	311 261	556 132

The Statement of Accounting Policies and the Notes to the Financial Statements form part of, and should be read in conjunction with, this Statement.

STATEMENT OF FINANCIAL POSITION as at 31 December 2009

	Note	Consolidated			University		
		31-Dec-09	31-Dec-09	31-Dec-08	31-Dec-09	31-Dec-09	31-Dec-08
			<i>Budget</i>			<i>Budget</i>	
		\$ 000	\$ 000	\$ 000	\$ 000	\$ 000	\$ 000
Current assets							
Cash and cash equivalents	9	31 572	13 768	35 359	18 016	6 500	9 110
Investments	10	14 071	14 297	11 870	408	153	493
Accounts receivable and accruals	11	7 570	7 036	7 803	3 602	4 850	4 647
Pre-paid expenses		6 943	5 250	6 683	6 643	5 250	6 505
Taxation receivable	7	6	-	3	-	-	-
Inventories		167	584	359	153	430	359
Other current assets	12	1 172		1 774	-	-	-
<i>Total current assets</i>		61 501	40 935	63 851	28 822	17 183	21 114
Non-current assets							
Property, plant and equipment	13	581 977	578 559	536 772	581 502	590 056	536 521
Intangibles	15	4 497	20 059	6 602	4 440	7 029	6 602
Construction in progress	16	49 532	60 550	77 208	49 494	61 725	77 202
Investments in subsidiaries	17	-	-	-	60	153	60
Investments in associates	19	1 349	-	1 311	541	541	541
Investment in joint ventures	23	-	-	-	250	250	250
<i>Total non-current assets</i>		637 355	659 168	621 893	636 287	659 754	621 176
Total assets		698 856	700 103	685 744	665 109	676 937	642 290
Current liabilities							
Accounts payable and accruals	20	26 486	26 054	29 644	24 274	25 000	27 342
Revenue in advance		16 618	9 135	11 806	7 537	5 100	4 224
Research grants unexpended		6 964	3 000	6 217	2 964	3 000	2 217
Related party borrowings		-	-	-	13 000	-	-
Provision for annual leave	21	10 067	11 155	11 720	9 955	11 100	11 667
Provision for sick leave	21	11	80	45	11	30	45
Provision for retiring and long service leave	21	2 813	2 800	2 765	2 813	2 800	2 765
Derivative financial liabilities	8	206	-	19	206	-	19
<i>Total current liabilities</i>		63 165	52 224	62 216	60 760	47 030	48 279
Non-current liabilities							
Provision for retiring and long service leave	21	11 233	11 390	10 559	11 217	11 390	10 536
Bank borrowings	25	37 000	45 283	25 000	37 000	53 981	25 000
Total liabilities		111 398	108 897	97 775	108 977	112 401	83 815
Total net assets		587 458	591 206	587 969	556 132	564 536	558 475
<i>Represented by</i>							
Community equity		276 196	266 119	262 880	244 870	239 449	233 388
Reserves	14	311 262	325 087	325 087	311 262	325 087	325 087
Minority interest		-	-	2	-	-	-
Community equity		587 458	591 206	587 969	556 132	564 536	558 475

The Statement of Accounting Policies and the Notes to the Financial Statements form part of, and should be read in conjunction with, this Statement.

STATEMENT OF CASH FLOW for the year ended 31 December 2009

	Note	Consolidated			University		
		31-Dec-09	31-Dec-09	31-Dec-08	31-Dec-09	31-Dec-09	31-Dec-08
		\$ 000	Budget \$ 000	\$ 000	\$ 000	Budget \$ 000	\$ 000
Operating activities							
<i>Cash was provided from</i>							
Government grants		140 348	147 023	134 516	137 790	135 602	131 771
Tuition fees and other income		173 068	155 742	155 044	148 949	143 648	134 771
Dividends/donations received by controlled trusts		2 606	-	3 487	-	-	-
Interest received		1 406	1 470	5 314	518	290	3 648
		317 428	304 235	298 361	287 257	279 540	270 190
<i>Cash was applied to</i>							
Employees and suppliers		(270 743)	(259 680)	(256 167)	(243 210)	(235 246)	(235 325)
Interest paid		(843)	(1 293)	(358)	(965)	-	(379)
		(271 586)	(260 973)	(256 525)	(244 175)	(235 246)	(235 704)
Net cash flows from operating activities	26	45 842	43 262	41 836	43 082	44 294	34 486
Investing activities							
<i>Cash was provided from</i>							
Sales of property, plant and equipment		422	-	253	420	-	239
Sales of investments		330	-	1 779	-	-	-
Loan repayment from associate		-	-	300	85	-	-
		752	-	2 332	505	-	239
<i>Cash was applied to</i>							
Purchase of property, plant and equipment		(59 485)	(67 990)	(83 156)	(59 141)	(67 704)	(83 092)
Purchase of intangible assets		(606)	(3 469)	(2 272)	(544)	(3 541)	(2 272)
Purchase of investments		(2 297)	(1 235)	(1 528)	-	-	(261)
		(62 388)	(72 694)	(86 956)	(59 685)	(71 245)	(85 625)
Net cash flows from investing activities		(61 636)	(72 694)	(84 624)	(59 180)	(71 245)	(85 386)
Financing activities							
<i>Cash was provided from</i>							
Bank borrowings		39 600	45 283	25 000	39 600	27 051	25 000
Funds from Government for capital projects		512	-	4 307	512	-	4 307
Advance from intercompany		-	-	-	35 000	-	5 000
		40 112	45 283	29 307	75 112	27 051	34 307
<i>Cash was applied to</i>							
Repayment of bank borrowings		(27 600)	-	-	(27 600)	-	-
Repayment of intercompany advance		-	-	-	(22 000)	-	(5 000)
		(27 600)	-	-	(49 600)	-	(5 000)
Net cash flows from financing activities		12 512	45 283	29 307	25 512	27 051	29 307
Effect of exchange rate fluctuations on cash held		(505)	-	(12)	(508)	-	(15)
Net cash flows for the year		(3 787)	15 851	(13 493)	8 906	100	(21 608)
Add cash at start of year		35 359	(2 083)	48 852	9 110	6 400	30 718
Cash at end of the year	9	31 572	13 768	35 359	18 016	6 500	9 110

The Statement of Accounting Policies and the Notes to the Financial Statements form part of, and should be read in conjunction with, this Statement.

STATEMENT OF COMMITMENTS AND CONTINGENCIES as at 31 December 2009

Commitments

Property, plant and equipment commitments

Detailed below are those projects for which firm commitments have been made at 31 December 2009. Commitments include planned maintenance costs and capital expenditure projects.

Contracted projects	Projected contract cost	Expended to date	Future commitment
	31-Dec-09	31-Dec-09	31-Dec-09
	\$ 000	\$ 000	\$ 000
Campus Hub design	3 229	1 662	1 567
Alan MacDiarmid Building	42 660	37 227	5 433
Te Puni Village	1 842	526	1 316
Engineering Labs 2009	1 074	425	649
Weir House seismic strengthening	366	140	226
Malaghan Building improvements	1 557	651	906
Boyd Wilson Field upgrade	230	225	5
2009 School of Architecture and Design projects	286	9	277
Rankine Brown infrastructure	500	71	429
Total contracted projects	51 744	40 936	10 808

	Projected contract cost	Expended to date	Future commitment
	31-Dec-08	31-Dec-08	31-Dec-08
	\$ 000	\$ 000	\$ 000
Total contracted projects	61 784	54 463	7 321

Non-cancellable leases and other commitments—the Group as lessee

The Group has entered into commercial leases on certain land and buildings (remaining terms of between 5.5 to 77 years), and equipment (average term of 3 years) with no renewal option included in the contracts. There are no restrictions placed upon the lessee by entering into these leases.

Future minimum rentals payable under non-cancellable operating leases as follows:

	Land	Buildings	Equipment	Maintenance	31-Dec-09	31-Dec-08
	\$ 000	\$ 000	\$ 000	\$ 000	\$ 000	\$ 000
Due not later than one year	175	3 894	335	5 351	9 755	14 198
Due between one and two years	162	3 893	22	1 560	5 637	6 651
Due between two and five years	486	11 661	14	7	12 168	12 521
Due later than five years	1 465	6 706	-	-	8 171	9 561
Total minimum lease payments	2 288	26 154	371	6 918	35 731	42 931

Contingencies

Liability: The University has entered into various arrangements with student accommodation providers whereby the University has guaranteed a minimum level of occupancy. An approximate charge of \$6,000 (2008: \$6,000) per bed per annum is payable upon falling below the guaranteed occupancy rate. The maximum contingent liability, should no students be placed in the contracted accommodation facilities, is \$9.6 million (2008: \$12.5 million) over the remaining term of the contracts, however as at 31 December 2009 there is no liability (31 December 2008: \$Nil).

NOTES TO THE FINANCIAL STATEMENTS

Note 1 Other revenue

Other revenue includes:

	Consolidated		University	
	31-Dec-09 \$ 000	31-Dec-08 \$ 000	31-Dec-09 \$ 000	31-Dec-08 \$ 000
Donations received	294	435	318	501
Interest received	1 198	4 803	490	3 486
Gain on sale of property, plant and equipment	106	92	104	64
Dividends from associates	13	-	41	30
Sponsorship and scholarships	3 688	2 642	104	284
Sundry income	4 542	5 045	4 580	5 020
Total other revenue	9 841	13 017	5 637	9 385

The interest amount is predominantly the income from cash which is surplus to immediate requirements and which has been invested on call or on short-term deposits. In the 2009 year interest rates have been between 2.5 percent and 5 percent (2008: 3.5 percent to 8.25 percent).

Note 2 People

People costs include:

	Consolidated		University	
	31-Dec-09 \$ 000	31-Dec-08 \$ 000	31-Dec-09 \$ 000	31-Dec-08 \$ 000
Salaries	159 939	157 413	147 928	148 095
Contractors	4 302	4 215	3 576	3 688
Changes in provisions—retiring leave and long service leave	923	1 107	879	1 126
ACC levies	803	960	764	918
Superannuation—employer contribution	4 824	4 160	4 729	4 125
Other	853	876	651	879
	171 644	168 731	158 527	158 831

Note 3 Occupancy

Occupancy expenses include:

	Consolidated		University	
	31-Dec-09 \$ 000	31-Dec-08 \$ 000	31-Dec-09 \$ 000	31-Dec-08 \$ 000
Rental property leases	5 384	5 399	5 082	5 340
Utilities	3 876	3 776	3 551	3 692
Construction	1 985	1 855	1 984	1 855
General maintenance	7 686	5 237	6 010	3 974
Security	520	634	511	634
Cleaning	3 340	2 603	3 178	2 592
Rates	388	443	358	443
Other	1 455	1 687	1 009	1 063
	24 634	21 634	21 683	19 593

Note 4 Information technology

Information technology expenses include:

	Consolidated		University	
	31-Dec-09	31-Dec-08	31-Dec-09	31-Dec-08
	\$ 000	\$ 000	\$ 000	\$ 000
Leased equipment	1 264	2 221	1 230	2 184
Annual licences	2 961	2 550	2 930	2 438
Internet charges	603	464	583	451
Telephone charges	1 144	1 082	1 015	1 024
Repairs and maintenance	330	764	260	744
Other	749	831	604	724
	7 051	7 912	6 622	7 565

Note 5 Operating

Operating expenses include:

	Consolidated		University	
	31-Dec-09	31-Dec-08	31-Dec-09	31-Dec-08
	\$ 000	\$ 000	\$ 000	\$ 000
Audit fees: Ernst & Young	249	238	216	150
Fees for other service fees: Ernst & Young	3	11	-	11
Internal audit and other fees to other providers	173	183	160	183
Foreign exchange losses	505	12	508	15
Losses / (gains) on sale of property, plant and equipment	1 581	15	1 581	15
Bad debts written off	84	234	81	247
Increase / (decrease) to provision for doubtful debts	(192)	(129)	(192)	(39)
Professional and consultancy fees	8 502	8 004	2 486	3 489
Sponsorship and donations	187	809	159	777
Advertising	1 791	1 736	1 764	1 672
Catering and food	2 791	2 872	2 577	2 738
Grants and scholarships	19 712	16 872	20 952	19 164
Cost of goods sold	1 371	2 068	1 445	2 064
Office costs	4 512	4 618	4 290	4 423
Travel and accommodation	8 207	8 443	3 961	4 616
Other course-related expenses	5 322	5 466	4 194	4 687
Other non-payroll—staff-related expenses	3 704	3 602	3 115	3 499
Other	6 820	6 321	4 711	5 136
	65 322	61 375	52 008	52 847

Note 6 Depreciation and amortisation

Depreciation

	Note	Consolidated		University	
		31-Dec-09	31-Dec-08	31-Dec-09	31-Dec-08
		\$ 000	\$ 000	\$ 000	\$ 000
Building structure and fitouts		11 128	10 001	11 128	10 001
Infrastructure		798	648	797	648
Leasehold improvements		939	910	939	910
Computing equipment and networks		4 579	3 756	4 561	3 735
Furniture and equipment		5 953	5 017	5 849	4 971
Vehicles		219	255	179	255
Collections in use*		2 652	6 464	2 652	6 464
Total depreciation	13	26 268	27 051	26 105	26 984
Amortisation					
Intangibles—computer software	15	2 751	2 537	2 746	2 537
Total depreciation and amortisation		29 019	29 588	28 851	29 521

* Refer to Accounting policies in relation to reduction in depreciation charge for 2009.

Note 7 Income tax

A reconciliation of income tax expense applicable to accounting profit before income tax at a statutory income tax rate to income tax expense at the effective income tax rate for the years ended 31 December 2009 and 2008 as follows:

	Consolidated		University	
	31-Dec-09	31-Dec-08	31-Dec-09	31-Dec-08
	\$ 000	\$ 000	\$ 000	\$ 000
Accounting profit before tax	12 803	9 541	10 971	4 728
At statutory income tax rate of 30% (2008: 30%)	3 841	3 148	3 291	1 560
Income and expenditure exempt for income tax purposes	(3 969)	(3 307)	(3 291)	(1 560)
Tax losses not recognised	128	159	-	-
Taxation to pay	-	-	-	-
Effective income tax rate	-	-	-	-

The Group has New Zealand tax losses available to carry forward of \$956,306 which has a tax effect of \$286,892 subject to shareholder continuity being maintained as required by New Zealand tax legislation (2008: \$577,141 and tax effect \$173,142).

The Group has no unrecognised deductible temporary differences (tax effect of \$Nil); (2008: \$Nil and tax effect of \$Nil).

Deferred tax assets arising from losses of \$286,892 (2008: \$173,142) and temporary differences of \$Nil (2008: \$Nil) are not recognised due to it not being probable that future taxable profits in the subsidiary will be derived.

	Consolidated		University	
	31-Dec-09	31-Dec-08	31-Dec-09	31-Dec-08
	\$ 000	\$ 000	\$ 000	\$ 000
Imputation Credit Account				
Balance at beginning of the year	3	-	-	-
Interest withholding tax 30% receivable	3	3	-	-
Balance at end of the year	6	3	-	-

Note 8 Financial instruments

Exposure to interest rate, foreign exchange and credit risks arise in the normal course of the University's business. To manage and limit the effects of the financial risks, the Council has approved policies, guidelines and authorised the use of various financial instruments. The University does enter into or trade financial instruments, including derivative financial instruments for risk management purposes (not for speculative purposes). The University's approach to managing financial instruments and associated risks is in accordance with the Treasury Statute approved by Council (viewable at <http://www.policy.vuw.ac.nz>).

The Group's principal financial instruments comprise the following:

		Assets at fair value through the surplus or deficit	Loans and receivables	Assets available for sale	Liabilities at fair value through the surplus or deficit	Other liabilities at amortised cost
	Note	\$ 000	\$ 000	\$ 000	\$ 000	\$ 000
Consolidated: 2009						
Cash and cash equivalents	9	-	31 572	-	-	-
Investments	10	13 519	306	246	-	-
Accounts receivable	11	-	7 570	-	-	-
Other current assets	12	-	1 172	-	-	-
Accounts payable excluding employee entitlements	20	-	-	-	-	(22 818)
Related party borrowings		-	-	-	-	-
Bank borrowings	25	-	-	-	-	(37 000)
Derivatives		-	-	-	(206)	-
Consolidated: 2008						
Cash and cash equivalents	9	-	35 359	-	-	-
Investments	10	11 344	280	246	-	-
Accounts receivable	11	-	7 803	-	-	-
Other current assets	12	-	1 774	-	-	-
Accounts payable excluding employee entitlements	20	-	-	-	-	(26 003)
Related party borrowings		-	-	-	-	-
Bank borrowings	25	-	-	-	-	(25 000)
Derivatives		-	-	-	(19)	-
University: 2009						
Cash and cash equivalents	9	-	18 016	-	-	-
Investments	10	-	162	246	-	-
Accounts receivable	11	-	3 602	-	-	-
Other current assets	12	-	-	-	-	-
Accounts payable excluding employee entitlements	20	-	-	-	-	(20 442)
Related party borrowings		-	-	-	-	(13 000)
Bank borrowings	25	-	-	-	-	(37 000)
Derivatives		-	-	-	(206)	-
University: 2008						
Cash and cash equivalents	9	-	9 110	-	-	-
Investments	10	-	247	246	-	-
Accounts receivable	11	-	4 647	-	-	-
Other current assets	12	-	-	-	-	-
Accounts payable excluding employee entitlements	20	-	-	-	-	(23 735)
Related party borrowings		-	-	-	-	-
Bank borrowings	25	-	-	-	-	(25 000)
Derivatives		-	-	-	(19)	-

All financial liabilities are expected to be paid in 0 to 6 months.

The main risks arising from the Group's financial instruments are interest rate risk, foreign exchange risk and credit risk.

Details of significant accounting policies and methods adopted, including the criteria for recognition, the basis of measurement and the basis on which income and expenses are recognised, in respect of each class of financial asset, financial liability and equity instruments are disclosed in the Statement of Accounting Policies.

a) Foreign currency risk

The Group has transactional currency exposures arising from sales and purchases by the operating entity in currencies other than the functional currency. The University regularly monitors its exposure to overseas currency fluctuations. Wherever possible the University transacts in the functional currency including the setting of fees for international students. The University purchases library items and scientific equipment from overseas, giving rise to an exposure to currency fluctuations, but in the case of ordering major items of equipment (over \$100,000) policy requires the University to mitigate risk by purchasing forward currency contracts where the committed payment date is known and is within 12 months of order date. The contracts must be in the same currency as the underlying item. This exposure is not considered to be significant. Hedge accounting is not applied.

At balance date, there were no significant exposures to foreign currency risk from balances recorded in the accounts payable ledger.

The notional or principal contract amounts of foreign exchange instruments outstanding at balance date are:

	Consolidated		University	
	31-Dec-09	31-Dec-08	31-Dec-09	31-Dec-08
	\$ 000	\$ 000	\$ 000	\$ 000
Forward foreign exchange contracts (notional value)	1 295	1 092	1 295	1 092
Fair value of forward foreign exchange contracts	(37)	(19)	(37)	(19)

The sensitivity to foreign exchange movement is considered to be immaterial.

b) Interest rate risk

The Group exposure to market interest rates relates primarily to the Group's investment in short-term deposits (refer to Note 1). The Group is also exposed to fluctuations in interest rates in relation to its bank borrowings.

The following sensitivity analysis is based on the interest rate risk exposure in existence at balance date:

	Consolidated		University	
	31-Dec-09	31-Dec-08	31-Dec-09	31-Dec-08
	\$ 000	\$ 000	\$ 000	\$ 000
Deposits				
+1% increase in interest rates	230	291	117	69
-1% increase in interest rates	(230)	(291)	(117)	(69)
Bank borrowings unbacked*				
+1% increase in interest rates	(250)	(250)	(250)	(250)
-1% increase in interest rates	250	250	250	250
Bank borrowings backed with interest rate swaps*				
+1% increase in interest rates	120	-	120	-
-1% increase in interest rates	(120)	-	(120)	-
Interest rate swaps*				
+1% increase in interest rates	(120)	-	(120)	-
-1% increase in interest rates	120	-	120	-

* To minimise the interest rate risk on borrowings, the University has entered into interest rate swaps and forward rate agreements. As at 31 December 2009, \$12 million of the total borrowings (2008: \$Nil) was covered by interest rate swaps as outlined in Note 25.

c) Credit risk

Credit risk is the risk of the failure of a debtor or counterparty to honour its contractual obligation. Financial assets, which potentially subject the Group to concentration of credit risk consist of cash, cash equivalents, accounts receivables, investments and forward exchange contracts. In the case of cash and cash equivalents, the risk is managed by placing limited funds with only major New Zealand trading banks to ensure no concentration of credit risk for terms no longer than 91 day periods. Investments are placed with institutions that have high credit ratings and by limiting the amount that can be invested in any one institution. There is no concentration of credit risk in receivables due to its relatively low value at any given time. The total credit risk associated with financial assets is the fair value of the financial instrument.

d) Fair value of financial assets and liabilities

The following assumptions have been used to estimate the fair value of each class of financial instrument:

Bank deposits, receivables and payables: The carrying amounts of these balances are equivalent to their fair value because of their short maturity.

Derivative financial instruments: Forward exchange contracts and interest rate swaps are marked to market using quoted market prices.

Independently managed fund investments (refer Note 10): The fair value of these investments is based on either quoted prices in an active market (level 1) or valued using a valuation technique where the majority of inputs are quoted in an active market (level 2) as advised by independent investment managers at balance date.

Loans to and from subsidiary companies: The fair value of the loan is based on current market interest rates for a loan of similar terms and maturity.

For the financial assets and liabilities listed above, the carrying values approximate to the fair values as disclosed in the balance sheet.

e) Liquidity risk management

The Group manages liquidity risk by maintaining adequate cash reserves, borrowing facilities and by continuously monitoring forecast and actual cash flows and matching the maturity profiles of financial assets and liabilities.

Note 9 Cash and cash equivalents

From time to time during the year, cash that was surplus to immediate requirements was invested at call or on short-term deposit. Short-term deposits involved investing for periods of up to three months during 2009. If required, these short-term deposits can be converted to cash overnight. The carrying amounts of cash and cash equivalents represent fair values.

Refer to Note 1 in respect of interest rates attributed to these investments.

	Consolidated		University	
	31-Dec-09 \$ 000	31-Dec-08 \$ 000	31-Dec-09 \$ 000	31-Dec-08 \$ 000
Cash at bank	8 542	6 242	6 331	2 245
At call	21 030	2 845	11 685	2 845
On short-term deposit	2 000	26 272	-	4 020
Total short-term deposits	23 030	29 117	11 685	6 865
	31 572	35 359	18 016	9 110
Comprising:				
Funds held by controlled trusts*	3 067	4 991	-	-
Funds held from bequests and donations (refer Note 24)	3 505	3 629	3 505	3 629
Funds available for University general use	25 000	26 739	14 511	5 481
	31 572	35 359	18 016	9 110

* Restrictions have been placed on the use of these funds by the donors and they will be used for specified purposes. Until the University fulfils the donor's request, the funds are held in Trust.

	Consolidated		University	
	31-Dec-09	31-Dec-08	31-Dec-09	31-Dec-08
	\$ 000	\$ 000	\$ 000	\$ 000
Federated Superannuation Systems for Universities:				
FSSU advances (loans and receivables)	162	147	162	147
Shares and convertible notes (available for sale)	7	7	7	7
Investment in companies:				
New Zealand Synchrotron Group Limited (available for sale)	239	239	239	239
Loans to staff	144	133	-	-
Loans to subsidiaries	-	-	-	100
Other investments:				
Investments held by controlled trusts (at fair values through surplus or deficit through the Statement of Financial Performance)	13 519	11 344	-	-
	14 071	11 870	408	493

Federated Superannuation Systems for Universities

Since 1979 the University has been a trustee (in conjunction with the University of Auckland) in a registered superannuation scheme called Federated Superannuation Systems for Universities (FSSU) which does not form part of the Group. The underlying basis of this scheme is life insurance policies on the lives of the members of the scheme. As many of these policies were with UK resident insurers they are subject to the Foreign Investment Fund (FIF) tax regime that came into effect on 1 April 1993. The trustees are liable for the FIF tax in the first instance and have put arrangements in place to recover the tax advances when proceeds become available on maturity in accordance with the Trust Deed. To cover such payments, the universities advance funds to FSSU to settle the commitments until the life policies mature or until a member retires with interest charged at the Fringe Benefit Tax rate. Interest is accrued on these advances at market rates.

New Zealand Synchrotron Group Limited

The University acquired 9.04% shareholding in New Zealand Synchrotron Group Limited (NZSGL) in February 2007 at a cost of \$92,638 and an additional call on October 2008 at a cost of \$146,145. NZSGL has a 31 December balance date. NZSGL manages the collective investment in the Australian Synchrotron Company which promotes and advances knowledge in the field of synchrotron science.

Staff loans

Loans granted to the value of \$125,000 to enable selected staff members to purchase shares in an associate company. Loans are interest bearing and are payable on demand. Loans are unsecured.

Other investments

Other investments held by controlled trusts include investment in shares, managed funds, government stock and other fixed interest securities of various New Zealand and offshore entities. The Australian equities and fixed interest securities are instruments quoted on an active market. The international managed funds are valued using a valuation technique where the majority of inputs are quoted in an active market. All other investments are recognised at fair value through the surplus within the Statement of Financial Performance. By investing in these various entities, concentration of credit risk is minimised whilst maximising return in a manner consistent with the Group's investment policies.

	Consolidated	
	31-Dec-09	31-Dec-08
	\$ 000	\$ 000
Investments quoted in an active market (level 1):		
Equity instruments	143	65
Fixed interest instruments	864	742
Investments valued using a valuation technique where the majority of inputs are quoted in an active market (level 2):		
Equity instruments	2 623	2 152
Fixed interest instruments	7 354	6 287
Managed funds	2 535	2 097
	13 519	11 344

Note 11 Accounts receivable

	Consolidated		University	
	31-Dec-09 \$ 000	31-Dec-08 \$ 000	31-Dec-09 \$ 000	31-Dec-08 \$ 000
Student and commercial	7 686	7 788	3 626	3 248
Less: provision for doubtful debts (a)	(219)	(411)	(219)	(411)
	7 467	7 377	3 407	2 837
Related party receivables (c)				
Victoria University of Wellington Foundation	-	-	27	220
Victoria Link Limited	-	-	65	-
New Zealand School of Music Limited	103	426	103	426
Research Trust of Victoria University of Wellington	-	-	-	1 164
	103	426	195	1 810
Total accounts receivables	7 570	7 803	3 602	4 647

Where receivables are outstanding beyond the normal trading terms, the likelihood of the recovery of these receivables is assessed by management. Due to the large number of debtors, this assessment is based on past collection history and historical write-off of bad debts. The provision made is predominantly against student debt and covers all debts over 91 days.

a) Movements in the provision for doubtful debts

	Consolidated \$ 000	University \$ 000
Balance as at 1 January 2008	849	746
Charge for the year	(129)	(39)
Amounts written off	(309)	(296)
Balance as at 31 December 2008	411	411
Charge for the year	(192)	(192)
Amounts written off	-	-
Balance as at 31 December 2009	219	219

This provision provides coverage of all collectable student accounts receivable greater than 90 days as at 31 December 2009 and other specifically identified key items.

b) Ageing of non-related party receivables net of bad debt provisioning

	Consolidated		University	
	31-Dec-09 \$ 000	31-Dec-08 \$ 000	31-Dec-09 \$ 000	31-Dec-08 \$ 000
Current	3 763	4 991	1 387	1 417
1 to 30 days	2 082	1 105	1 427	895
31 to 60 days	780	509	365	291
61 to 90 days	213	263	160	187
> 91 days	629	509	68	47
	7 467	7 377	3 407	2 837

All debts past the 20th of the month following from the creation date, are considered to be past due. Account receivables balances are monitored on an ongoing basis with the result that the Group's exposure to bad debts is minimised.

c) Related party receivables

For terms and conditions of related party receivables refer to Note 22.

d) Fair value and credit risk

Due to the short-term nature of these receivables, their carrying value is assumed to approximate their fair value.

The maximum exposure to credit risk is the fair value of the receivable. No collateral is held as security.

There are no significant concentrations of credit risk within the Group and financial instruments are spread amongst a number of financial institutions to minimise the risk of default of counterparties.

Note 12 Other current assets

	Consolidated		University	
	31-Dec-09 \$ 000	31-Dec-08 \$ 000	31-Dec-09 \$ 000	31-Dec-08 \$ 000
Research—work in progress	1 172	1 774	-	-
Total other current assets	1 172	1 774	-	-

	Land	Building structure and fit outs	Infrastructure	Leasehold improvements	Computing equipment and networks
	Valuation/Cost	Valuation/Cost	Valuation/Cost	Cost	Cost
University	\$ 000	\$ 000	\$ 000	\$ 000	\$ 000
As at 1 January 2008	108 771	347 983	8 379	10 340	21 042
Additions	-	5 718	8	719	4 998
Disposals	-	-	-	-	(4)
Valuation movement	-	-	-	-	3
Balance as at 31 December 2008	108 771	353 701	8 387	11 059	26 039
Additions	-	58 509	2 115	28	6 037
Disposals	-	-	-	(42)	(6 888)
Valuation movement	(19 804)	(15 710)	(1 766)	-	-
Reclassifications	-	(547)	547	-	-
Balance as at 31 December 2009	88 967	395 953	9 283	11 045	25 188
Consolidated					
As at 1 January 2008	108 771	347 983	8 379	10 340	21 194
Additions	-	5 718	8	719	5 001
Disposals	-	-	-	-	(62)
Valuation movement	-	-	-	-	-
Balance as at 31 December 2008	108 771	353 701	8 387	11 059	26 133
Additions	-	58 509	2 115	28	6 041
Disposals	-	-	-	(42)	(6 888)
Valuation movement	(19 804)	(15 710)	(1 766)	-	-
Reclassifications	-	(547)	547	-	-
Balance as at 31 December 2009	88 967	395 953	9 283	11 045	25 286
Depreciation and impairment University					
As at 1 January 2008	-	1 663	108	2 465	11 627
Depreciation for the year (Note 6)	-	10 001	647	910	3 736
Disposals	-	-	-	-	(5)
Valuation movement	-	-	-	-	-
Transfer charge to NZSM	-	-	-	-	3
Balance as at 31 December 2008	-	11 664	755	3 375	15 361
Depreciation for the year (Note 6)	-	11 128	798	939	4 561
Disposals	-	-	-	(19)	(6 883)
Valuation movement	-	(21 956)	(1 497)	-	-
Reclassifications	-	(14)	14	-	-
Transfer charge to NZSM	-	-	-	-	2
Balance as at 31 December 2009	-	822	70	4 295	13 041
Consolidated					
As at 1 January 2008	-	1 662	108	2 465	11 755
Depreciation for the year (Note 6)	-	10 001	647	910	3 756
Disposals	-	-	-	-	(87)
Valuation movement	-	-	-	-	-
Transfer charge to NZSM	-	-	-	-	3
Balance as at 31 December 2008	-	11 663	755	3 375	15 427
Depreciation for the year (Note 6)	-	11 128	798	939	4 579
Disposals	-	1	-	(19)	(6 883)
Valuation movement	-	(21 956)	(1 497)	-	-
Reclassifications	-	(14)	14	-	-
Transfer charge to NZSM	-	-	-	-	2
Balance as at 31 December 2009	-	822	70	4 295	13 125
Carrying amounts University					
As at 1 January 2008	108 771	346 320	8 271	7 875	9 415
At 31 December 2008	108 771	342 037	7 632	7 684	10 678
At 31 December 2009	88 967	395 131	9 213	6 750	12 147
Consolidated					
As at 1 January 2008	108 771	346 321	8 271	7 875	9 439
At 31 December 2008	108 771	342 038	7 632	7 684	10 706
At 31 December 2009	88 967	395 131	9 213	6 750	12 161

	Furniture & equipment	Vehicles	Collections in use	Heritage collections	Total
	Cost	Cost	Cost	Cost	Valuation/Cost
University	\$ 000	\$ 000	\$ 000	\$ 000	\$ 000
As at 1 January 2008	43 219	1 444	36 308	11 103	588 589
Additions	7 145	65	9 278	57	27 988
Disposals	(425)	(55)	(51)	-	(535)
Valuation movement	(3)	-	-	-	-
Balance as at 31 December 2008	49 936	1 454	45 535	11 160	616 042
Additions	10 014	25	8 565	113	85 406
Disposals	(4 328)	(497)	(10 740)	-	(22 495)
Valuation movement	-	-	-	-	(37 280)
Reclassifications	-	-	-	-	-
Balance as at 31 December 2009	55 622	982	43 360	11 273	641 673
Consolidated					
As at 1 January 2008	43 358	1 444	36 308	11 103	588 880
Additions	7 288	76	9 278	57	28 145
Disposals	(425)	(55)	(51)	-	(593)
Valuation movement	-	-	-	-	-
Balance as at 31 December 2008	50 221	1 465	45 535	11 160	616 432
Additions	10 215	26	8 565	113	85 612
Disposals	(4 328)	(117)	(10 740)	-	(22 115)
Valuation movement	-	-	-	-	(37 280)
Reclassifications	-	-	-	-	-
Balance as at 31 December 2009	56 108	1 374	43 360	11 273	642 649
Depreciation and impairment University					
As at 1 January 2008	17 674	655	18 456	-	52 648
Depreciation for the year (Note 6)	4 971	255	6 464	-	26 984
Disposals	(103)	(43)	(2)	-	(153)
Valuation movement	-	-	-	-	-
Transfer charge to NZSM	36	-	-	-	39
Balance as at 31 December 2008	22 578	867	24 918	-	79 518
Depreciation for the year (Note 6)	5 849	179	2 652	-	26 106
Disposals	(4 079)	(318)	(10 739)	-	(22 038)
Valuation movement	-	-	-	-	(23 453)
Reclassifications	-	-	-	-	-
Transfer charge to NZSM	35	-	-	-	37
Balance as at 31 December 2009	24 383	728	16 831	-	60 170
Consolidated					
As at 1 January 2008	17 709	655	18 456	-	52 810
Depreciation for the year (Note 6)	5 017	256	6 464	-	27 051
Disposals	(108)	(43)	(2)	-	(240)
Valuation movement	-	-	-	-	-
Transfer charge to NZSM	36	-	-	-	39
Balance as at 31 December 2008	22 654	868	24 918	-	79 660
Depreciation for the year (Note 6)	5 953	219	2 652	-	26 268
Disposals	(4 090)	(111)	(10 739)	-	(21 841)
Valuation movement	-	-	-	-	(23 453)
Reclassifications	-	-	-	-	-
Transfer charge to NZSM	35	-	-	-	37
Balance as at 31 December 2009	24 552	976	16 831	-	60 671
	Furniture & equipment	Vehicles	Collections in use	Heritage collections	Total
	Cost	Cost	Cost	Cost	Valuation/Cost
	\$ 000	\$ 000	\$ 000	\$ 000	\$ 000
Carrying amounts University					
As at 1 January 2008	25 545	789	17 852	11 103	535 941
At 31 December 2008	27 358	587	20 617	11 160	536 524
At 31 December 2009	31 239	254	26 529	11 273	581 502
Consolidated					
As at 1 January 2008	25 649	789	17 852	11 103	536 070
At 31 December 2008	27 567	597	20 617	11 160	536 772
At 31 December 2009	31 556	398	26 529	11 273	581 977

Note 14 Asset revaluation reserve

	Land	Building structure and fit outs	Infrastructure	Total
	Valuation	Valuation	Valuation	Valuation
	\$ 000	\$ 000	\$ 000	\$ 000
Valuation				
Parent				
Opening balance as at 1 January 2008	98 057	218 302	8 728	325 087
Valuation movement	-	-	-	-
Balance as at 31 December 2008	98 057	218 302	8 728	325 087
Valuation movement	(19 804)	6 246	(268)	(13 826)
Balance as at 31 December 2009	78 253	224 548	8 460	311 261

Land, buildings and infrastructure assets were independently valued as at 30 November 2009 by Mr CW Nyberg and Mr MJ Bevin, registered valuers with Darroch Limited and members of the New Zealand Institute of Valuers.

Land

The valuation of land occupied by non-residential buildings (ie. the campuses) takes into account various aspects including zoning, title implications, alternate uses, subdivision and development potential, whereas the valuation of land occupied by residential properties uses a market approach which is the estimated price for the land should an exchange occur between a willing buyer and willing seller in an arm's length transaction.

Buildings

Non-residential buildings are for the purposes of the valuation deemed to be 'specialised assets'. Specialised assets are valued using the optimised depreciated replacement cost, based on the replacement construction costs which is intended to reflect current materials and technology that provide the same level of utility as present assets. Residential buildings are valued based on the market value which is the estimated price for the land should an exchange occur between a willing buyer and willing seller in an arm's length transaction. As part of the revaluation process, the independent valuer provided the Group with an estimation of useful lives.

Infrastructure

Infrastructure assets include retaining walls, roading, paving, water supply, sewerage/drainage systems, gas systems, underground cabling and electricity systems. The valuation placed on the infrastructure assets was based on their optimised depreciated replacement cost. As part of the revaluation process, the independent valuer provided the Group with an estimation of useful lives.

General

Under the Education Act 1989, the University is required to obtain prior consent of the Ministry of Education to dispose of or sell assets where the value of those assets exceeds an amount determined by the Minister of Education. There were no such disposals made in 2009 (2008: \$Nil).

Note 15 Intangible assets

IT software	Consolidated	University
	\$ 000	\$ 000
Balance as at 1 January 2008	14 848	14 848
Additions	1 823	1 823
Disposals	-	-
Balance as at 31 December 2008	16 671	16 671
Additions	2 837	2 775
Disposals	(9 861)	(9 861)
Reclassifications	-	-
Balance as at 31 December 2009	9 647	9 585
Depreciation and impairment		
Balance as at 1 January 2008	7 533	7 533
Amortisation for the year	2 536	2 536
Disposals	-	-
Balance as at 31 December 2008	10 069	10 069
Amortisation for the year	2 751	2 746
Disposals	(7 670)	(7 670)
Balance as at 31 December 2009	5 150	5 145
Carrying amounts		
At 1 January 2008	7 315	7 315
At 31 December 2008	6 602	6 602
At 31 December 2009	4 497	4 440

Note 16 Construction in progress

	Consolidated		University	
	31-Dec-09	31-Dec-08	31-Dec-09	31-Dec-08
	\$ 000	\$ 000	\$ 000	\$ 000
Boyd-Wilson Field upgrade	225	-	225	-
Campus development	1 662	11 120	1 662	11 120
Campus-wide utilities upgrade	1 060	1 141	1 060	1 141
Cotton Building	-	534	-	534
Alan MacDiarmid Building	37 227	-	37 227	-
Hunter Building	-	862	-	862
IT equipment and infrastructure projects	2 341	2 021	2 341	2 021
Laby Building	-	1 133	-	1 133
Marine laboratory Island Bay	80	5 037	80	5 037
New Zealand School of Music Limited	-	333	-	333
Rankine Brown Building	-	2 269	-	2 269
Security card system upgrade	189	191	189	191
Student accommodation	526	43 512	526	43 512
Minor projects	3 724	3 865	3 687	3 859
Other projects	2 498	5 190	2 497	5 190
Total construction in progress	49 532	77 208	49 494	77 202

Note 17 Investments in subsidiaries

Investments in subsidiaries

	Consolidated		University	
	31-Dec-09	31-Dec-08	31-Dec-09	31-Dec-08
	\$ 000	\$ 000	\$ 000	\$ 000
Victoria Link Limited	-	-	60	60
Te Puni Village Limited	-	-	-	-
iPredict Limited	-	-	-	-
Predictions Clearing Limited	-	-	-	-
Total investments in subsidiaries	-	-	60	60

Name	Country of incorporation	% Equity interest	
		31-Dec-09	31-Dec-08
Victoria Link Limited	New Zealand	100	100
Te Puni Village Limited	New Zealand	100	-
iPredict Limited	New Zealand	75	75
Predictions Clearing Limited	New Zealand	75	75

Note 18 Investments in controlled trusts

Investments in controlled trusts

(Balances included in Community Equity)

	Consolidated		University	
	31-Dec-09	31-Dec-08	31-Dec-09	31-Dec-08
	\$ 000	\$ 000	\$ 000	\$ 000
Victoria University of Wellington Foundation	14 807	14 556	-	-
Research Trust of Victoria University of Wellington	11 097	9 389	-	-
Victoria University of Wellington Art Collection Funding Trust	1 397	1 356	-	-
VUW School of Government Trust	533	521	-	-
Total investments in controlled trusts	27 834	25 822	-	-

Name	Country of incorporation	% Equity interest	
		31-Dec-09	31-Dec-08
Victoria University of Wellington Foundation	New Zealand	100	100
Victoria University of Wellington Art Collection Funding Trust	New Zealand	100	100
Research Trust Victoria University of Wellington	New Zealand	100	100
VUW School of Government Trust	New Zealand	100	100

Note 19 Investments in associates
a) Investments in associates

	Consolidated		University	
	31-Dec-09	31-Dec-08	31-Dec-09	31-Dec-08
	\$ 000	\$ 000	\$ 000	\$ 000
Share of associate's surplus / (deficit)	79	109	-	-
Share of associate's retained earnings	283	215	-	-
Cost of investment in associate	987	793	541	541
Share of gain from change in investment	-	194	-	-
Total investments in associates	1 349	1 311	541	541

Name	Country of incorporation	% Equity interest	
		31-Dec-09	31-Dec-08
Library Consortium of New Zealand Limited	New Zealand	25	25
Magritek Holdings Limited (via Victoria Link Limited)	New Zealand	24	24
NZ Tertiary Education Consortium Limited*	New Zealand	17	17

* The University acquired a 16.66% shareholding in New Zealand Tertiary Education Consortium Limited (NZ TEC). NZ TEC is still treated as an associate within the Group as the Group has a strong representation on the board of NZ TEC. All associates have a 31 December balance date.

b) Extract from the associates' financial statements

	31-Dec-09	31-Dec-08
	\$ 000	\$ 000
Revenue	5 289	4 244
Net profit	49	466
Current assets	5 747	5 835
Non-current assets	519	546
Total assets	6 266	6 381
Current liabilities	504	887
Non-current liabilities	-	-
Total liabilities	504	887
Net assets / equity	5 762	5 494

Note 20 Accounts payable and accruals

	Consolidated		University	
	31-Dec-09	31-Dec-08	31-Dec-09	31-Dec-08
	\$ 000	\$ 000	\$ 000	\$ 000
Accounts payable	5 297	8 686	4 836	7 822
Contract retentions	1 103	2 044	1 103	2 044
Deposits held on behalf of students	1 871	1 244	1 871	1 244
Employee entitlements	3 668	3 641	3 554	3 607
Goods and services tax	206	52	(110)	(178)
Other accruals	14 341	13 977	12 742	12 803
	26 486	29 644	23 996	27 342
Intercompany payables	-	-	278	-
Total accounts payable and accruals	26 486	29 644	24 274	27 342

a) Fair value

Due to the short-term nature of these payables (ie. payable on demand) their carrying value is assumed to approximate their fair value.

b) Financial guarantees or collateral given

The Group has not given financial guarantees or collateral as security to any third party for any outstanding amount owing at balance date.

c) Related party payables

For terms and conditions of related party payables refer to Note 22.

	Consolidated		University	
	31-Dec-09	31-Dec-08	31-Dec-09	31-Dec-08
	\$ 000	\$ 000	\$ 000	\$ 000
a)				
Annual leave				
Balance at start of year	11 720	12 008	11 667	11 900
Leave taken	(11 937)	(10 342)	(11 804)	(10 277)
Increase in leave provision	10 284	10 054	10 092	10 044
Balance at end of the year	10 067	11 720	9 955	11 667
Sick leave				
Balance at start of year	45	76	45	76
Leave taken	(18)	(1 547)	(18)	(1 547)
Increase in leave provision	(16)	1 516	(16)	1 516
Balance at end of the year	11	45	11	45
b)				
Retiring leave				
Balance at start of year	12 785	11 724	12 784	11 724
Leave taken	(1 095)	(497)	(1 095)	(498)
Increase in leave provision	1 709	1 558	1 711	1 558
Balance at end of the year	13 399	12 785	13 400	12 784
Long service leave				
Balance at start of year	539	512	517	490
Leave taken	(86)	(73)	(86)	(73)
Increase in leave provision	194	100	199	100
Balance at end of the year	647	539	630	517
	14 046	13 324	14 030	13 301

The retiring, long service and sick leave were independently assessed as at 31 December 2009 by Mr G Lee, registered actuary with Aon Consulting New Zealand Limited and member of the New Zealand Society of Actuaries.

An actuarial valuation involves the projection, on a year-by-year basis, of the long service leave and retiring leave benefit payment, based on accrued services, in respect of current employees. These benefit payments are estimated in respect of their incidence according to assumed rates of death, disablement, resignation and retirement allowing for assumed rates of salary progression. Of these assumptions the discount, salary progression and resignation rates are the most important. The projected cash flow is then discounted back to valuation date at the valuation discounted rates.

Discount rates range from 4.34% for the first projected year increasing to 6.11% in 10 years and beyond (2008: 5.59% to 6.07%).

Salary projection allows for a 1% increase in years 1 and 2, 2.5% increase per year thereafter (2008: 2.5%).

Resignation rates vary with age and the length of service and are reflective of the experience of company superannuation schemes of New Zealand.

a) Key management personnel

Key management personnel represent Council members and staff in key strategic positions (including senior management reporting directly to the Vice-Chancellor). Short-term benefits relate to meeting attendance fees, honoraria paid and salaries to Council members and key management personnel which includes salaries paid to Council members who are also staff members of the University (including the Vice-Chancellor and four other staff members on Council).

Post-employment benefits relate to the movement in cost of long-term benefits (accruing to members on Council and key management personnel).

Consolidated and University

	31-Dec-09	31-Dec-08
	\$ 000	\$ 000
Short-term benefits	4 234	3 942
Post-employment benefits	28	27
Other long-term benefits	-	-
Termination benefits	-	-
	4 262	3 969

Directors' fees paid to Directors of VLL totalled \$21,000 (2008: \$21,000).

For details of the nature and the amount of each major element of emoluments of each Councillor of the University refer to the Council Activity note at the end of this report.

b) Related party transactions

	Purchases	Sales	Net receivables	Net payables	Funding
	\$ 000	\$ 000	\$ 000	\$ 000	\$ 000
From the University to VLL					
31-Dec-09	531	3 408	65	-	-
31-Dec-08	-	1 676	-	-	-
From the University to RTVUW					
31-Dec-09	-	33 497	-	278	(13 000)
31-Dec-08	-	29 131	1 164	-	-
From the University to Magritek Holdings Limited					
31-Dec-09	36	50	4	-	-
31-Dec-08	3	6	1	-	-
From the University to Library Consortium of New Zealand					
Operating grant					
31-Dec-09	351	-	-	297	-
31-Dec-08	366	-	-	54	-
From the University to VUWF					
31-Dec-09	-	-	27	-	-
31-Dec-08	-	-	220	-	423
From VUWF to the University					
Specific projects					
31-Dec-09	-	-	-	-	1,012
31-Dec-08	-	-	-	-	1,328
From Victoria University of Wellington to Te Puni Village Limited					
31-Dec-09	-	6	-	6	(1 672)
31-Dec-08	-	-	-	-	-
From VLL to Magritek Holdings Limited					
31-Dec-09	-	35	-	-	-
31-Dec-08	2	9	-	-	300
From VLL to iPredict					
31-Dec-09	523	-	523	-	-
31-Dec-08	198	-	198	-	405
From VLL to RTVUW					
31-Dec-09	157	125	-	33	-
31-Dec-08	10	79	-	-	-
From RTVUW to VUWF					
31-Dec-09	-	-	-	-	(994)
31-Dec-08	-	-	-	-	(677)
From RTVUW to Magritek Holdings Limited					
31-Dec-09	192	-	-	-	-
31-Dec-08	159	-	-	-	-

No related party debts have been written off or forgiven during the period.

Terms and conditions of transactions with related parties

Victoria University of Wellington

David Bibby is a Board member of the Malaghan Institute of Medical Research. During the year the transactions between each are as follows:

Robert Buckle is Principal Advisor of the New Zealand Treasury. During the year the transactions between each are as follows:

Sharman Buckle is the New Zealand Regional Manager of Lexis Nexis. During the year the transactions between each are as follows:

Charles Daugherty is a Trustee of the Karori Wildlife Sanctuary Trust. During the year the transactions between each are as follows:

Charles Finny is the CEO and a Board member and Pat Walsh is a Board member of the Wellington Regional Chamber of Commerce. During the year the transactions between each are as follows:

Ian McKinnon is the Deputy Mayor/Councillor for the Wellington City Council. During the year the transactions between each are as follows:

James Ogden is a Director of New Zealand Post Limited. During the year the transactions between each are as follows:

James Ogden is a Director of Kiwibank Limited. During the year the transactions between each are as follows:

James Ogden is a Director of Datamail Limited. During the year the transactions between each are as follows:

James Ogden is Chair of the Audit Committee of the Ministry of Social Development. During the year the transactions between each are as follows:

Brenda Pilott is the National Secretary of the New Zealand Public Service Association. During the year the transactions between each are as follows:

Neil Quigley is a Trustee of Education New Zealand Trust. During the year the transactions between each are as follows:

Neil Quigley is the Chair of the New Zealand Tertiary Education Consortium. During the year the transactions between each are as follows:

Neil Quigley is the Chair of Wellington College Board of Trustees. During the year the transactions between each are as follows:

Victoria Link Limited

David Bibby is a Board member of the Malaghan Institute of Medical Research (MIMR). During the year the transactions between each are as follows:

Neil Quigley is the Chair of Wellington College Board of Trustees. During the year the transactions between each are as follows:

Neil Quigley is the Chair of the New Zealand Tertiary Education Consortium. During the year the transactions between each are as follows:

The Research Trust of Victoria University of Wellington

David Bibby is a Board member of the Malaghan Institute of Medical Research (MIMR). During the year the transactions between each are as follows:

Sharman Buckle is the New Zealand Regional Manager of Lexis Nexis. During the year the transactions between each are as follows:

James Ogden is a Director of New Zealand Post Limited. During the year the transactions between each are as follows:

James Ogden is a Director of Datamail Limited. During the year the transactions between each are as follows:

Gowan Pickering is the Associate Commissioner of the Commerce Commission. During the year the transactions between each are as follows:

Neil Quigley is a Trustee of Education New Zealand Trust. During the year the transactions between each are as follows:

Sales to and purchases from related parties are made in arm's length transactions both at normal market prices and on normal commercial terms.

Outstanding balances at balance date are unsecured, interest free and settlement occurs in cash.

Allowance for impairment loss on trade receivables

For the year ended 31 December 2009, the Group has not made any allowance for impairment loss relating to amounts owed by related parties as the payment history has been excellent (2008: \$Nil). An impairment assessment is undertaken each financial year by examining the financial position of the related party and the market in which the related party operates to determine whether there is objective evidence that a related party receivable is impaired. When such objective evidence exists, the Group recognises an allowance for the impairment loss.

	31-Dec-09	31-Dec-09	31-Dec-08	31-Dec-08
	Purchases	Sales	Purchases	Sales
	\$ 000	\$ 000	\$ 000	\$ 000
David Bibby is a Board member of the Malaghan Institute of Medical Research. During the year the transactions between each are as follows:	263	57	399	-
Robert Buckle is Principal Advisor of the New Zealand Treasury. During the year the transactions between each are as follows:	-	-	-	33
Sharman Buckle is the New Zealand Regional Manager of Lexis Nexis. During the year the transactions between each are as follows:	-	-	325	-
Charles Daugherty is a Trustee of the Karori Wildlife Sanctuary Trust. During the year the transactions between each are as follows:	2	1	1	-
Charles Finny is the CEO and a Board member and Pat Walsh is a Board member of the Wellington Regional Chamber of Commerce. During the year the transactions between each are as follows:	-	-	1	-
Ian McKinnon is the Deputy Mayor/Councillor for the Wellington City Council. During the year the transactions between each are as follows:	1 323	6	980	55
James Ogden is a Director of New Zealand Post Limited. During the year the transactions between each are as follows:	320	-	367	-
James Ogden is a Director of Kiwibank Limited. During the year the transactions between each are as follows:	-	16	-	-
James Ogden is a Director of Datamail Limited. During the year the transactions between each are as follows:	181	1	167	-
James Ogden is Chair of the Audit Committee of the Ministry of Social Development. During the year the transactions between each are as follows:	31	112	78	-
Brenda Pilott is the National Secretary of the New Zealand Public Service Association. During the year the transactions between each are as follows:	-	-	1	-
Neil Quigley is a Trustee of Education New Zealand Trust. During the year the transactions between each are as follows:	46	128	87	-
Neil Quigley is the Chair of the New Zealand Tertiary Education Consortium. During the year the transactions between each are as follows:	-	41	-	5
Neil Quigley is the Chair of Wellington College Board of Trustees. During the year the transactions between each are as follows:	17	1	24	-
David Bibby is a Board member of the Malaghan Institute of Medical Research (MIMR). During the year the transactions between each are as follows:	-	1 413	108	1 388
Neil Quigley is the Chair of Wellington College Board of Trustees. During the year the transactions between each are as follows:	1	1	3	-
Neil Quigley is the Chair of the New Zealand Tertiary Education Consortium. During the year the transactions between each are as follows:	-	99	-	-
David Bibby is a Board member of the Malaghan Institute of Medical Research (MIMR). During the year the transactions between each are as follows:	33	8	49	-
Sharman Buckle is the New Zealand Regional Manager of Lexis Nexis. During the year the transactions between each are as follows:	1	-	2	-
James Ogden is a Director of New Zealand Post Limited. During the year the transactions between each are as follows:	-	-	3	-
James Ogden is a Director of Datamail Limited. During the year the transactions between each are as follows:	-	-	1	-
Gowan Pickering is the Associate Commissioner of the Commerce Commission. During the year the transactions between each are as follows:	-	-	-	1
Neil Quigley is a Trustee of Education New Zealand Trust. During the year the transactions between each are as follows:	2	-	3	-

Investments in joint ventures

	Consolidated		University	
	31-Dec-09 \$ 000	31-Dec-08 \$ 000	31-Dec-09 \$ 000	31-Dec-08 \$ 000
New Zealand School of Music Limited	-	-	1 200	972
MacDiarmid Institute for Advanced Materials and Nanotechnology	-	-	10 320	9 808
Total investments in joint ventures	-	-	11 520	10 780

Name	Country of incorporation	% Equity interest	
		31-Dec-09	31-Dec-08
New Zealand School of Music Limited	New Zealand	50	50
MacDiarmid Institute for Advanced Materials and Nanotechnology	New Zealand	56	56

a) MacDiarmid Institute for Advanced Materials and Nanotechnology

The University has a participating interest in the MacDiarmid Institute for Advanced Materials and Nanotechnology. The joint venture is funded by the Crown via the Royal Society of New Zealand for the purposes of research into advanced materials and nanotechnology. The Group's assets and liabilities employed in the jointly controlled operation are included in the consolidated Statement of Financial Position, in accordance with the Statement of Accounting Policies.

i) Joint venture details

	Consolidated and University	
	31-Dec-09 \$ 000	31-Dec-08 \$ 000
Financial performance		
Revenue	3 381	2 543
Expenses	(3 381)	(2 543)
Net contribution to group operations	-	-
Financial position		
Current assets	4 364	4 886
Non-current assets	9 000	7 165
	13 364	12 051
Current liabilities	3 044	2 243
Net assets employed in the joint venture*	10 320	9 808

* The movement in net assets employed this year amount to \$0.5 million (2008: \$4.3 million) and is reflected as a contribution from Government. However, it is the University's view that the Crown is not the legal owner of the University.

ii) Commitment relating to the joint venture

	Consolidated and University	
	31-Dec-09 \$ 000	31-Dec-08 \$ 000
Share of capital commitments	-	-

b) New Zealand School of Music Limited

The University acquired 50% shareholding in New Zealand School of Music Limited (NZSM) on 1 January 2006 at a cost of \$250,000. NZSM has a 31 December balance date. NZSM provides educational products to students majoring in music. The Group's share of assets and liabilities employed in the jointly controlled operation are included in the consolidated Statement of Financial Position, in accordance with the Statement of Accounting Policies.

i) Joint venture details

	Consolidated only	
	31-Dec-09 \$ 000	31-Dec-08 \$ 000
Financial performance		
Revenue	3 941	3 838
Expenses	(3 714)	(3 376)
Net contribution to group operations	227	462
Financial position		
Current assets	1 973	1 820
Non-current assets	325	169
	2 298	1 989
Current liabilities	1 098	1 017
Non-current liabilities	-	-
Net assets employed in the joint venture	1 200	972

ii) Commitment relating to the joint venture

	Consolidated only	
	31-Dec-09 \$ 000	31-Dec-08 \$ 000
Share of capital commitments	-	-

	31-Dec-09 \$ 000	31-Dec-08 \$ 000
Bequests and donations		
Capital at start of the year	2 534	2 489
add Further bequests and donations received during year	-	-
less Bequests and donations transferred to VUW Foundation	(91)	
add Income capitalised in accordance with the rules	15	45
Capital at end of the year	2 458	2 534
Bequests and donations		
Income not capitalised at start of the year	1 101	950
add Income received during the year	-	-
less Payments of awards, prizes, scholarships etc.	(134)	(100)
add Income not capitalised in accordance with the rules	86	251
Income not capitalised at end of the year	1 053	1 101
At the end of the year, assets were held as follows:		
Short-term deposits	3 435	3 565
Bank	70	64
Note 9	3 505	3 629
Shares and convertible notes	6	6
Receivables	-	-
Total Trust assets at end of the year	3 511	3 635

The University holds funds in respect of 107 bequests and donations. In the case of 104 of these bequests and donations, the rules provide for the awarding of a prize, scholarship or other award to students in specific areas of study within the University. Scholarship information is available at www.vuw.ac.nz/home/study/scholarships.html

The conditions for the remaining three bequests provide for the holding of public lectures in particular subjects, the upkeep of a Museum of Geology and for other particular forms of expenditure for the furtherance of teaching and research by the university community.

While details vary significantly, the rules normally provide for the payment of prizes, scholarships etc. to be made from income. For each bequest and donation there are rules that determine whether or not unspent income is to be capitalised in whole, in part or not at all. In addition, the University receives money for payment of sponsored awards, prizes or scholarships; the winners of these awards are normally selected by competition.

Due to the level of control exercised by the University, bequests and donations received on trust for particular purposes and administered by the University are included in the consolidated financial statements.

Note 25 Borrowings

The University has an unsecured borrowing facility with The National Bank of New Zealand with a maximum limit of \$55,000,000. As at 31 December 2009, \$37,000,000 (2008: \$25,000,000) of this facility had been drawn down. Interest rates on borrowings are reset for a period not exceeding 180 days. The facility expires in 2012. The University's borrowing has been approved by the Minister of Education for the purposes of funding the University's long-term capital development programme. The University projects that these funds will continue to be required at 31 December 2010. Should short-term operational funds be available to diminish the level of borrowing during the period, the University maintains the right to re-draw these funds as and when required. Because of the short-term nature of the interest rate re-set periods associated with the loan the fair value is considered to approximate the carrying value. During the financial year, there have been no defaults or breaches on the repayments of the loan. To minimise the interest rate risk, the University has entered into the following interest rate swaps:

	Amount \$000	Interest rate %	Renegotiation
Borrowing: floating payable	6 000	3.46	30-Mar-10
Interest rate swap—floating receivable	6 000	2.81	30-Mar-10
Interest rate swap—fixed payable	6 000	3.62	30-Jun-11
Effective interest rate:		4.27	
Borrowing: floating payable	6 000	3.46	30-Mar-10
Interest rate swap—floating receivable	6 000	2.81	30-Mar-10
Interest rate swap—fixed payable	6 000	3.92	30-Jun-12
Effective interest rate:		4.57	

Note 26 Reconciliation of surplus for the year with net cash flows from operating activities

	Consolidated		University	
	31-Dec-09 \$ 000	31-Dec-08 \$ 000	31-Dec-09 \$ 000	31-Dec-08 \$ 000
Surplus from the Statement of Financial Performance	12 803	9 541	10 971	4 728
Add / (less) changes in working capital items				
Decrease / (increase) in accounts receivable	233	(351)	1 045	(82)
Decrease / (increase) in inventories	192	230	206	230
Decrease / (increase) in pre-paid expenses	(260)	(1 574)	(138)	(1 396)
Decrease / (increase) in other assets	602	(353)	-	-
Increase / (decrease) in accounts payable	(3 158)	4 760	(3 068)	3 781
Increase / (decrease) in pre-paid revenue	4 812	(58)	3 313	(2 078)
Increase / (decrease) in research grants unexpended	747	(965)	747	(965)
Increase / (decrease) in annual leave provision	(1 653)	(288)	(1 712)	(233)
Increase / (decrease) in sick leave provision	(34)	(31)	(34)	(31)
Increase / (decrease) in retiring and long service leave provision	48	227	48	593
Net movements in working capital items	1 529	1 596	407	(181)
Add non-cash items				
Depreciation and amortisation	29 019	29 588	28 851	29 521
Unrealised investment losses	(272)	468	-	-
Unrealised derivative losses	187	19	187	19
Exchange rate fluctuations on cash held	505	12	508	15
Add / (less) movements in non-current assets and liabilities				
Net gain / (loss) on asset disposal	1 475	(78)	1 477	(49)
Net (surplus) / deficit of associate company	(79)	(109)	-	-
Interest payable accrual—included in accounts payable	-	(62)	-	(62)
Retiring and long service leave provision	674	861	681	495
Net movements in non-cash items	31 509	30 699	31 704	29 939
Net cash inflow from operating activities	45 842	41 836	43 082	34 486

Note 27 Events after balance date

No significant events occurred after balance date (2008: Nil).

Note 28 Explanation of variances between budget and actual results

Overall there was a positive variance between budget and actual in the Group surplus of \$4 million. This is made up of the following:

	Actual	Budget	Variance
	\$000	\$000	\$000
Statement of Comprehensive Income			
Group earnings from controlled trusts are not budgeted for giving rise to the following variance.	3 167	-	3 167
Commercial revenue for the Group has a variance due to the education services contracts not being finalised at the time of setting the budget.	20 682	17 066	3 616
People costs have increased due to increase redundancy and restructuring expenses.	(171 644)	(168 915)	(2 729)
Group occupancy had a variance due to high level of capital works projects that have incurred costs that do not meet the requirements of capitalisation as per the accounting standards.	(24 634)	(21 733)	(2 901)
Group operating expenses due to the software asset impairment.	(65 322)	(62 871)	(2 451)
The depreciation and amortisation variance was a result of changing the accounting estimate for the useful lives of library assets.	(29 019)	(32 825)	3 806
Comprehensive income variance is a result of (in addition to the above) a \$13.8 million decrease in the revaluation reserve.	(1 023)	8 580	(9 603)
Statement of Financial Position			
Group cash and cash equivalents (net of borrowings) had a variance due to delays in capital projects.	(5 428)	(31 515)	26 087
Fixed asset variance. Refer to the explanation of the Group cash and cash equivalents (net of borrowings) variance.	636 006	659 168	(23 162)





STATEMENT OF RESOURCES

ENVIRONMENT

During 2009, the University continued to make progress on environmental sustainability, building on previous years' programmes with a wide range of initiatives that have contributed to the University's strategic goals.

Throughout the year, the University implemented a range of energy-efficiency initiatives, targeted mainly at optimising heating, ventilation and air conditioning. These projects will save a total of 850,000 kWh/yr of energy (equivalent to the energy use of approximately 70 households) and \$72,000 per year. New buildings such as the Coastal Ecology Laboratory maximised sustainable design principles to ensure they were energy efficient.

Significant water savings were also achieved during 2009. A detailed programme of leak detection eliminated 19,000 cubic metres per year of leaks, which will save the University approximately \$27,000.

To help staff and students commute sustainably, and contribute to the Student Experience goal, the University was involved in organising additional bus services

and better timetabling, publishing pedestrian maps, installing pathway lighting and new cycle racks on campuses, and promoting the Wellington carpooling website.

The University also joined the Sustainable Business Network, which will provide a forum for collaboration with other organisations.

SPACE OCCUPIED

The year began with the opening of the Coastal Ecology Laboratory and the Te Puni Village student accommodation development. Construction of the Alan MacDiarmid Building and the Laby Annex progressed well throughout 2009 and both are on track for completion in April 2010. Detailed design work for the Campus Hub project is well advanced, and enabling works have been completed including an upgrade of the Memorial Theatre.

Extensive work has also been undertaken to develop a strategic asset management plan to ensure that sustainable maintenance programmes are in place for all buildings.

Coastal Ecology Laboratory

This purpose-built facility was officially opened in March 2009 and replaces the original marine laboratory at Island Bay. It consists of three levels of research laboratories and office space for academic staff and postgraduate students. This new facility supports the research activities in the fields of coastal ecology and marine biology.

Te Puni Village student accommodation

Te Puni Village student accommodation opened in February 2009. The building consists of three separate accommodation buildings linked by an amenities level containing dining, kitchen and social spaces. It offers 348 dormitory rooms, 29 studio rooms and six two-bed apartments.

Alan MacDiarmid Building and Laby Annex

The Alan MacDiarmid Building and Laby Annex are due for completion in April 2010. The external envelope of the Alan MacDiarmid Building is complete and good progress is being made on the atrium roof, the building services and the internal fit out.

The four-storey building is situated between the Cotton and Laby Buildings on Kelburn Campus. The ground floor will consist of six large teaching rooms and a café. The upper floors will contain specialised laboratories and postgraduate study space. The building is designed to be environmentally sustainable and is New Zealand's first multi-storey unbonded, post-tensioned, precast concrete building, which will make it more stable in earthquakes. The Laby Annex links the new building

to Laby and contains laboratories for the School of Chemical and Physical Sciences.

A number of enabling works were completed, including the refurbishment of the Faculty of Science Office and an upgrade of the flooring and furniture on Cotton Level 1 to create informal learning spaces to link to the new Alan MacDiarmid foyer. The Laby Lecture Theatre is undergoing a major refurbishment as a result of mechanical, fire rating and compliance issues arising from the construction of the Alan MacDiarmid Building.

Campus Hub redevelopment

The Campus Hub redevelopment is a strategic project providing a new central building in the Quad with enhanced informal learning and social spaces, as well as refurbishing the Library and developing a new outdoor space.

Enabling works for the Campus Hub project continued in 2009, with the upgrade of the Memorial Theatre and of flooring and furniture in the MacLaurin Lecture Theatre foyers to create a social space. A developed design for the Campus Hub was completed, which combines structural, service and architectural aspects.

The refurbishment of the Memorial Theatre was successfully completed in June 2009. This dual-purpose space can be used for lectures and theatre productions, allowing the Easterfield Lecture Theatre to be demolished in 2011 to make way for a new outdoor plaza development.

New Zealand School of Music building

This proposal involves building a world-class music facility in Civic Square in central Wellington for the New Zealand School of Music, a joint venture between Victoria University and Massey University. The project brief has been prepared and a final budget has been confirmed. A concept design and specification has been finalised, with work taking place on funding options.

Faculty of Engineering facilities

The second stage of the Faculty of Engineering project was successfully completed in time for the start of the 2009 academic year. The third stage, involving extensive refurbishment of the south end of Levels 2 and 3 of the Cotton Building, is currently underway and is scheduled for completion in early 2010. Both stages will provide laboratories and office accommodation.

LAND (HECTARES)

	2005	2006	2007	2008	2009
Crown-owned	11.8	11.8	11.8	12.9	12.9
University-owned	9.7	9.7	9.7	10.1	10.1
Ground lease properties	0.3	0.3	0.3	0.3	0.3
Total	21.8	21.8	21.8	23.3	23.3

Wellington Regional Hospital development

Victoria University is involved with Capital and Coast District Health Board and economic development agency Grow Wellington in a bid to the Ministry of Economic Development to create a centre for biomedical research at Wellington Regional Hospital—the Health Education & Research Centre.

A developed design was completed and construction was well underway for office and teaching space for the Graduate School of Nursing, Midwifery and Health, which will relocate from Kelburn Campus in early 2010.

Boyd-Wilson Field

The upgrading of pathways and lighting was completed early in 2009 and design work is now complete for the development of artificial turf on Boyd Wilson Field, to be funded in partnership with the Student Trust and university sporting groups. This work will be undertaken in 2010.

Asset management

The Strategic Asset Management Plan was completed in December, and provides a comprehensive programme for the maintenance and renewal of the University's facilities. Key projects undertaken in 2009 included Hunter Building stonework repair, overbridge weather-tightness repairs, Weir House seismic upgrading and plant renewals such as switchboards, chillers and mechanical services.

SUMMARY OF NET USABLE SQUARE METRES OCCUPIED

	2005	2006	2007	2008	2009
Administration	5 387	6 046	5 958	5 636	5 675
Architecture and Design	8 738	8 841	8 841	8 862	8 861
Commerce and Administration	7 376	7 279	7 190	7 354	7 455
Continuing Education	455	512	530	530	440
Education	5 230	4 311	4 337	4 542	3 431
Humanities and Social Sciences	10 447	10 585	10 780	9 310	9 242
Information Technology Services	3 015	3 053	3 062	3 352	3 090
Law	1 655	1 643	1 694	1 694	1 694
Library	16 985	16 963	16 966	16 110	15 869
Miscellaneous	2 102	2 063	2 648	2 179	2 684
Science	18 375	18 434	18 203	19 087	19 642
Shared teaching	16 025	15 681	15 213	15 413	17 005
Student Services	2 469	2 588	2 622	2 689	2 770
Union and Recreation Services	7 878	7 422	7 341	7 402	4 134
Campus Services (formerly Facilities Management)	2 213	1 951	1 834	1 381	1 348
Total	108 351	107 372	107 219	105 540	103 339
New Zealand School of Music*	-	-	-	1 480	1 546
Rented to external parties	6 080	6 888	5 700	5 655	7 410

* New Zealand School of Music prior to 2008 was included in the Faculty of Humanities and Social Sciences.

STUDENT LIVING ACCOMMODATION

Victoria University students were accommodated in Halls of Residence as follows:

Hall of Residence	Students in residence as at 31 March 2006	Students in residence as at 31 March 2007	Students in residence as at 31 March 2008	Students in residence as at 31 March 2009
Everton Hall	191	191	191	191
Helen Lowry Hall	112	108	110	120
Southern Cross	88	89	-	-
St George and Annex	199	232	230	212
Stafford House	301	301	301	301
Te Kotahinga @ University Hall	68	90	90	90
uStay (formerly Unicommm)	524	524	525	537
University Hall*	202	161	131	134
Study Abroad Housing	-	-	28	28
VicCentral	104	104	-	-
Victoria House	185	180	181	181
Wai-te-ata Apartments @ University Hall	54	54	54	54
Weir House	315	315	313	313
Whānau Housing**	12	20	13	13
Te Puni Village	-	-	-	389
Aro St Housing	-	-	-	27
Total	2 355	2 345	2 167	2 591

* Houses at Landcross St, Salamanca Rd, Clermont Tce, Adams Tce

** Includes Te Aro Mahana

The University operates Weir House, Whānau Housing, the Aro St houses, Wai-te-ata Apartments @ University Hall, University Hall and Te Kotahinga @ University Hall.

In February 2009, the University opened Te Puni Village accommodating 389 students.

Stafford House and uStay (formerly Unicommm) are privately owned, but the University has a formal agreement with them to ensure they accommodate Victoria University students only and meet University quality standards. uStay is operated by Campus Living Villages on behalf of ING Real Estate Community Living Fund.

In 2007, Southern Cross, Vic Central and St George were withdrawn from University accommodation by the building owners. The University leased St George and the Annex as a student hall for one-year leases in 2008 and 2009.



COUNCIL ACTIVITY

COUNCIL DISCLOSURES

Mary Bruce

Director, R and M Bruce Properties
Trustee, Hutt Valley High School
Board of Trustees
Trustee, Eastern Hutt School Board
of Trustees
Trustee, Wellington Girls' College
Board of Trustees

David Chamberlain

Director, Ascendant Consulting Ltd
Director, Purakau Properties Ltd
Director, New Zealand Blood Service

Professor Charles Daugherty

Board Member, Karori
Sanctuary Trust
Trustee, Research Trust of Victoria
University of Wellington
Alternate Board Member, Victoria
Link Limited
Board Member, The MacDiarmid
Institute
Director, Alan Wilson Centre
Board Member, Joint Antarctic
Research Institute

Kevin Duggan

Treasurer, Tertiary Education Union
(Victoria University of Wellington
Branch)
Chair, Victoria University of
Wellington Staff Club

Charles Finny

CEO, Director, Wellington Regional
Chamber of Commerce
Director, International Business
Forum
Director, New Zealand Trade and
Enterprise
Director, New Zealand Film
Commission

Jasmine Freemantle

President, Victoria University of
Wellington Students' Association
Trustee, Victoria University of
Wellington Students' Association
Trust
Director, The Tika Project Ltd

Jordan King

Co-President, New Zealand Union
of Students' Associations

Patricia McKelvey

Chair, The Correspondence School
Board of Trustees
Chair, Electra Ltd
Member, Charities Commission

Ian McKinnon

Councillor/Deputy Mayor,
Wellington City Council
Trustee, Nikau Foundation
Consultant, Ian McKinnon
Associates

Graeme Mitchell

Director, Barnardos New Zealand
Trustee, Karori Sanctuary Trust
External Member, Audit and Risk
Committee, Porirua City Council
External Member, Audit Committee,
Human Rights Commission

James Ogden

Director, New Zealand Post Ltd
Director, Kiwibank Ltd
Chairman, CCO & Trusts CCOP
Sub-committee, Wellington City
Council
Director, Academic Colleges of New
Zealand Ltd
Director, Datamail Ltd
Chairman, Audit Committee of
Ministry of Social Development
Director, Motor Trade Association
Group Investment Ltd
Director, Vehicle Testing Group Ltd
Director, Seaworks Ltd
Director, The Warehouse Group Ltd
Member, Governance Committee,
AMP Capital Property Portfolio

Dr Jock Phillips

Trustee, National Portrait Gallery
Board Member, NZ-US Educational
Foundation
General Manager, Ministry for
Culture and Heritage

Brenda Pilott

National Secretary, New Zealand
Public Service Association
Board Member, Local Government
Industry Training Organisation
Board Member, New Zealand
Women's Refuge Foundation
Board Member, Trust Bank
Southland
Vice-President/Member, Institute of
Public Administration NZ
Settlor, Dan Long Trust

Shaan Stevens

Deputy Chair, Wellington Free
Ambulance Society
Trustee, Wellington Free
Ambulance Trust
Deputy Chair, Wellington Hospitals
& Health Foundation
Director, Guinness Gallagher group
of companies
Director, New Zealand Carbon
Securities Ltd
Executive Manager, Hui Taumata
Trust
Trustee, Workforce Development
Trust
Member, Technical Advisory Group,
Foundation for Research, Science
and Technology
Trustee, Entrepreneurship
New Zealand Trust

Professor Pat Walsh

Board Member, Wellington Regional
Chamber of Commerce
Trustee, Dan Long Trust

NOTHING TO DISCLOSE**Rosemary Barrington****Emeritus Professor Tim Beaglehole****Fleur Fitzsimons****Assoc. Professor Dolores Janiewski****Professor Paul Morris****Helen Sutch****COUNCIL MEETINGS ATTENDED AND PAYMENTS TO COUNCILLORS**

Ten Council Meetings were held in 2009. The payments listed below include attendance at Council workshops and committees as well as Council meetings. Council members can elect not to receive payments. The Vice-Chancellor, Professor Pat Walsh, is not eligible to receive fee payments.

Member of Council	Council meeting attendance	Possible attendance	Payment (\$)
Rosemary Barrington	8	10	5 440
Tim Beaglehole (Chair)	10	10	24 004
Mary Bruce	9	10	4 800
David Chamberlain	7	7	2 560
Charles Daugherty	9	10	No fee paid
Kevin Duggan	8	10	5 440
Charles Finny	8	10	4 800
Fleur Fitzsimons	8	10	3 520
Jasmine Freemantle	10	10	6 400
Dolores Janiewski	6	10	2 880
Jordan King	9	10	3 840
Patricia McKelvey	9	10	5 120
Ian McKinnon	9	10	13 600
Graeme Mitchell	9	9	5 152
Paul Morris	7	10	3 520
James Ogden	7	10	8 096
Jock Phillips	9	10	No fee paid
Brenda Pilott	7	10	2 880
Shaan Stevens	4	4	1 600
Helen Sutch	10	10	5 120
Pat Walsh	10	10	Not applicable
Total			108 772



SENIOR MANAGEMENT TEAM DISCLOSURES

Professor Pat Walsh

MA Cant, PhD Minn

(See Council members' disclosures of interest on page 114)

Professor David Bibby

BTech(Hons) PhD DSc Lough

Trustee, Malaghan Institute for Medical Research

Professor Robert Buckle

BCom MCom(Hons) Auckland

Chair, Asia-Pacific Economic Committee

Director, New Zealand Graduate School of Business

Director, New Zealand Graduate School of Management Ltd

Director, New Zealand School of Business Ltd

Principal Adviser, New Zealand Treasury

Sharman Buckle, New Zealand Regional Manager, Lexis Nexis

Professor Neil Quigley

MA Cant, PhD Tor

Chair, iPredict Ltd

Chair, New Zealand Tertiary Education Consortium

Chair, Victoria Link Ltd

Chair, Wellington College Board of Trustees

Chair, Wetox Ltd

Director, Te Puni Village Ltd

Trustee, Education New Zealand Trust

Trustee, Wellington College Foundation

Professor Roberto Rabel

PhD Duke, BA(Hons)

Trustee, Greater Mekong Subregion Tertiary Education Consortium

Professor Piri Sciascia

BSc BA Otago, Tohunga Huarewa

Massey, BA(Hons) DipTchg

Director, Ngāi Tahu Cultural Fund

Director, Piri.Com Ltd

Director, Toi Māori Aotearoa Ltd

NOTHING TO DISCLOSE

Professor Penelope Boumelha

MA DPhil Oxon, FAHA

Annemarie de Castro

BA Massey, FHRINZ

Professor Dugald Scott, MA

BEdStuds, DipTchg

Andrew Simpson

BCom Otago, CA

Professor Tony Smith

LLM Cant, LLD Camb, Barrister and Honorary Bencher (Middle Temple)

Professor Deborah Willis

MA Cant, PhD DipTchg

